

Marta E. Wosińska, Ph.D.

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Brookings fellow page: brookings.edu/people/marta-wosinska
Recent Brookings supply-chain work: [Prescription drug shortages and supply chain reliability](#)

ACADEMIC AND THINK TANK EXPERIENCE

- 7/23-present **Senior Fellow**, Center on Health Policy, The Brookings Institution
- 4/22-6/23 **Visiting Fellow**, USC-Brookings Schaeffer Initiative on Health Policy, The Brookings Institution
- 10/19-4/21 **Consulting Professor and Deputy Director for Policy**, Duke-Margolis Center for Health Policy Center for Health Policy, Duke University
- 9/07-10/08 **Visiting Assistant Professor/Adjunct Professor of Marketing**, Columbia Business School
- 7/02-6/08 **Assistant Professor of Marketing**, Harvard Business School

GOVERNMENT EXPERIENCE

- 4/21-2/22 **Director, Bureau of Economics, Federal Trade Commission**
- Lead a bureau of 100 staff expert in economics of antitrust and consumer protection
 - Successfully implemented significant changes in the bureau's engagement with partners
 - Set a foundation for new rulemaking analysis capability for the agency
- 6/19-10/19 **Economic Advisor, U.S. Senate Finance Committee** (detail)
- Provided guidance on a bipartisan investigation on insulin drug pricing
 - Provided technical assistance on select legislative drug pricing proposals
- 4/16-10/19 **Chief Healthcare Economist, HHS Office of Inspector General**
- Coordinated cross-OIG engagement on drug pricing and opioids
 - Advised on OIG's rules, advisory opinions, audits, and evaluations
- 10/08-4/16 **Director for Economics Staff, FDA Center for Drug Evaluation and Research**
- Directed analyses of the impact of existing and proposed FDA policies on external stakeholders in a broad range of areas including cost of drug development, patient access, post-marketing safety, and generic drug competition
- 9/12-12/12 **Senior Economic Advisor, Food and Drug Administration** (detail)
- Co-authored an influential analysis of drug shortage causes, subsequently featured in the FDA [Drug Shortage Taskforce report](#) (2019) and the [White House report](#) on building resilient supply chains (2021)

PROFESSIONAL SERVICE

3/26-present	Advisory Committee Member, USP Resiliency Center , U.S. Pharmacopeia
8/23-7/24	Committee Member, Ad-hoc Committee on Challenges in Supply, Market Competition, and Regulation of Infant Formula in the United States , National Academies of Sciences, Engineering, and Medicine
12/20-4/21	Advisory Board Member, COVID Act Now
6/20-4/21	Committee Member, Ad-hoc Committee on Security of America's Medical Product Supply Chain , National Academies of Sciences, Engineering, and Medicine
6/20-3/21	Advisory Board Member, COVID Tracking Project
6/20-12/20	Advisor, COVID Exit Strategy

EDUCATION

1996-2002	Ph.D. in Economics , University of California at Berkeley Fields: Industrial Organization, Economics of Institutions
1991-1995	B.S. in Economics , Arizona State University, W.P. Carey School of Business

GRANTS (selection)

- "Advancing Drug Supply Chain Resilience Policy" (2024-2026) *Uniform Services University* – **Co-Principal Investigator**
- "Drug Shortages: Addressing Economic Drivers and Policy Barriers" (2024-2026) *Gary and Mary West Health Policy Center* – **Principal Investigator**
- "Preventing Drug Shortages by Paying for Resilience" (2023) *The Commonwealth Fund* – **Principal Investigator**
- "A National Network for Critical Technology Assessment: A Pilot" (2022-2023) *National Science Foundation* – **Biopharma pilot co-lead**
- "Supporting Access to COVID-19 Therapeutics: Preparing for Shortages" (2020-2021) *Arnold Ventures* – **Principal Investigator**
- "Overcoming the Impediments to Biosimilar Adoption in the U.S.: What Can Be Learned from the Success of Other Countries" (2020-2021) *The Commonwealth Fund* – **Principal Investigator**
- "Convener and Organizer of Activities and Engagements Focused on the Development of Medical Products and Related Processes, Surveillance, and Policies Relevant to Ongoing Public Health Activities" (2019-2021) *FDA* – **Principal Investigator**
- "Cooperative Agreement to Support Regulatory Research Related to the 2018 Prescription Drug User Fee Act and the 21st Century Cures Act" (2019-2021) *FDA* – **Principal Investigator**

POLICY WHITE PAPERS

- Marta E. Wosińska** and Ben Graham (2026) "[By Regulatory Design: Geopolitical Concentration In the US Morphine Supply Chain](#)," *Health Affairs Forefronts*
- Marta E. Wosińska** (2026) "[When cheap becomes fragile: How the race to the bottom in generics undermines manufacturing quality and what to do about it](#)," *The Brookings Institution* (note: adapted from [Oct 2025 testimony](#) to the Senate Select Committee on Aging)

Marta E. Wosińska (2026) "[When medicine supply chains become weapons: China's leverage and how the U.S. should respond](#)," *The Brookings Institution* (note: adapted from [Mar 2025 testimony](#) to the House Select Committee on CCP)

Marta E. Wosińska and Ben Graham (2026) "[Bound by quota: Drug shortage vulnerability for Schedule II medicines](#)," *The Brookings Institution*

Michael E. O'Hanlon, **Marta E. Wosińska**, Mark Muro, and Thomas Wright (2025) "[Building greater resilience and capacity in the US national security industrial base](#)," *The Brookings Institution*

Marta Wosińska (2025) "[Rethinking manufacturing quality oversight for prescription drugs](#)," *The Brookings Institution*

Marta Wosińska and Yihan Shin (2025) "[US drug supply chain exposure to China](#)," *Brookings Institution*

Marta Wosińska (2025) "[The Wild East of Semaglutide](#)," *The Brookings Institution*

Marta Wosińska (2025) "[Will Pharmaceutical Tariffs Achieve Their Goals?](#)" *The Brookings Institution*

Marta Wosińska, Kalah Auchincloss and Ilisa Bernstein (2024) "[FDA Oversight of Drug Manufacturing and Compounding: A Comparison](#)," *The Brookings Institution*

Marta Wosińska (2024) "[Drug Shortages: A Guide to Policy Solutions](#)," *The Brookings Institution*

Marta Wosińska, Rena Conti and Elizabeth Reynolds (2024) "[Workshop Summary: Technology Solutions for Improving the Resilience of Generic Prescription Drug Manufacturing](#)," *The Brookings Institution*

Rena Conti and **Marta Wosińska** (2023) [Critical Technology Assessment for Biopharmaceuticals: Insights from A One-Year Pilot](#), *The Brookings Institution*

Marta Wosińska, Joseph Mattingly II and Rena Conti (2023) "[A Framework for Prioritizing Pharmaceutical Supply Chain Interventions](#)," *Health Affairs Forefronts*

Marta Wosińska and Richard Frank (2023) "[Federal Policies to Address Persistent Drug Shortages](#)," *The Hamilton Project*

Marta Wosińska (2023) "[Drug Shortages and IRA Inflation Rebates: Considerations for CMS](#)," *The Brookings Institution*

Marta Wosińska, Richard Frank (2022) "[Some Drugs That Improve Price Competition Fall through the Cracks of FDA User Fees](#)," *The Brookings Institution*

Rachel Sachs, **Marta Wosińska**, Richard Frank, Loren Adler (2022) "[The FDA Could Do More To Promote Generic Competition: Here's How](#)," *The Brookings Institution*

Nitzan Arad, Marianne Hamilton-Lopez, Rebecca Ray, Susan Dentzer, Adam Kroetsch, Mark McClellan, **Marta Wosińska** (2021) "[Realizing the Benefits of Biosimilars: What the U.S. Can Learn from Europe](#)," *Duke-Margolis Center for Health Policy*

Marta Wosińska, Anna Zavodszky, Morgan Romine, Mark McClellan (2021) "[Promising Practices for Promoting Utilization of COVID-19 Monoclonal Antibody Treatments](#)," *Duke-Margolis Center*

Marianne Hamilton-Lopez, Nick Fiore, Nitzan Arad, **Marta Wosińska**, Mark McClellan (2020) "[COVID-19 Monoclonal Antibodies: Paying for Administration and Better Evidence](#)," *Duke-Margolis Center*

Morgan Romine, **Marta Wosińska**, Adam Kroetsch, Anna Zavodszky, McClellan, Rob Califf (2020) "[COVID-19 Monoclonal Antibodies: Feasible Mechanisms for Generating Needed Evidence](#)," *Duke-Margolis Center for Health Policy*

Marta Wosińska, Anna Zavodszky, Stephen Colvill, Adam Kroetsch, Susan Dentzer (2020) "[Right Patient, Right Time, Right Place: A Critical Challenge of COVID-19 Monoclonal Antibodies](#)," *Duke-Margolis Center for Health Policy*

Morgan Romine, Mark McClellan, **Marta Wosińska**, Robert Califf, Hemi Tewarson, Nitzan Arad,

Marianne Hamilton-Lopez, Nick Fiore, Anna Zavodszky, Adam Kroetsch (2020) "[COVID-19 Monoclonal Antibodies: Key Issues After Emergency Use Authorization](#)," *Duke-Margolis Center*

Kerra Mercon, Nirosha Mahendraratnam, Joy Eckert, Christina Silcox, Morgan Romine, Kathryn Lallinger, Adam Kroetsch, Huzyfa Fazili, **Marta Wosińska**, Mark McClellan (2020) "[A Roadmap for Developing Study Endpoints in Real-World Settings](#)," *Duke-Margolis Center for Health Policy*

Monika Schneider, Susan Dentzer, Sarah Sheehan, Karley Whelan, Christina Silcox, Marianne Hamilton Lopez, **Marta Wosińska**, Mark McClellan (2020) "[From Development to Market: Understanding COVID-19 Testing and Its Challenges](#)," *Duke-Margolis Center for Health Policy*

Isha Sharma, **Marta Wosińska**, Adam Kroetsch, Haley Sullivan, and Mark McClellan (2020) "[COVID-19 Manufacturing for Monoclonal Antibodies](#)," *Duke-Margolis Center for Health Policy*

Marta Wosińska (2002) "[Just What the Patient Ordered? Direct-to-Consumer Advertising and the Demand for Pharmaceutical Products](#)," *HBS Marketing Research Paper No. 02-04*

Bronwyn Hall and **Marta Wosińska** (1999) "[The California R&D Tax Credit: Description, History, and Economic Analysis](#)," *California Council on Science and Technology*

OP-EDS, ESSAYS AND PUBLIC COMMENTARY (selection)

Marta Wosińska and Ben Graham (2026) "[Comments on DEA's proposed rule on manufacturing and procurement quotas](#)"

Michael O'Hanlon and **Marta Wosińska** (2025) "[America Can't Reshore Everything](#)," *Wall Street Journal*

Marta Wosińska (2025) "[What policymakers need to know about China's role in US drug supply chains and what to do about it](#)," *The Brookings Institution*

Marta Wosińska (2025) "[What will be the impact of drug tariffs: onshoring or shortages?](#)" *The Brookings Institution YouTube Channel*

Marta Wosińska and David Blumenthal (2025) "[How U.S. Tariffs Stand to Impact Prescription Drugs](#)" *Harvard Business Review*

Marta Wosińska (2025) "[Comments on Section 232: The National Security investigation of imports of pharmaceuticals](#)," *The Brookings Institution*

Marta Wosińska and Richard Frank (2024) "[Comments on Senate Finance Committee Draft Legislation to Combat Prescription Drug Shortages](#)," *The Brookings Institution*

Minje Park, Rena Conti, Ozlem Ergun, Erin Fox, Wallace Hopp, **Marta Wosińska** (2023) "[Building Resilience into United States Prescription Drug Supply Chains](#)," *Health Affairs*

Marta Wosińska and Emily Tucker (2023) "[Comments on CMS hospital payment proposal for maintaining a buffer stock of critical medicines](#)," *The Brookings Institution*

Marta Wosińska and Richard Frank (2023) "[Comments on the Request for Information on drug shortages](#)," *The Brookings Institution*

Richard Frank and **Marta Wosińska** (2022) "[The Senate's Plan on Insulin Drugs Is the Wrong Way to Solve the Affordability Problem](#)," *The Hill*

Marta Wosińska and Richard Frank (2022) "[To Prevent Public Health Crises, We Need to Update the Essential Medical Product List](#)," *The Brookings Institution*

David Tawes and **Marta Wosińska** (2016) "[Divorcing Reimbursement from Real-World Prices: Medicare Still Uses 2003 AWP's For Some Drugs](#)," *Health Affairs*

Marta Wosińska, Erin Fox and Valerie Jensen (2015) "[Are Shortages Going Down or Not? Interpreting Data from the FDA and the University of Utah Drug Information Service](#)," *Health Affairs*

Marta Wosińska (2013) "[Solving Drug Shortages Requires Incentivizing Reliability, Infrastructure Quality](#)," *Healthcare Finance Bloomberg Brief*

Janet Woodcock and **Marta Wosińska** (2013) "[How to Prevent Drug Shortages Yet Sustain Quality](#)," *Cleanroom Technology* (also published in *Manufacturing Chemist*, 2013)

Marta Wosińska (2012) "[Drug Shortages: Why a Government Stockpile Falls Short](#)," *Health Affairs*

Marta Wosińska (2003) "Advertising to Acquire or Retain?" *DTC Perspectives*

PEER REVIEWED PUBLICATIONS

Rena Conti and **Marta Wosińska** (2025) "[The Economics of Generic Drug Shortages: The Limits of Competition](#)" *Journal of Economic Perspectives*

Nathan Miller et al, including **Marta Wosińska** (2022) "[On the Misuse of Regressions of Price and the HHI in Merger Review](#)," *Journal of Antitrust Enforcement*

Marta Wosińska, David Givens, Yan Lau, Doug Smith, Christopher Taylor and Benjamin Wallace (2021) "[Economics at the FTC: Multi-level Marketing and a Coal Joint Venture](#)," *Review of Industrial Organization*

William Liu and **Marta Wosińska** (2017) "[The Landscape of Contract Manufacturing of Sterile Injectable Drugs: Who is Making What, Where, and for Whom](#)," *Therapeutic Innovation & Regulatory Science*

Kirk Kerr and **Marta Wosińska** (2016) "[Patient Access in Restrictive Risk Management Programs: The Case of iPLEDGE](#)," *Therapeutic Innovation & Regulatory Science*

Janet Woodcock and **Marta Wosińska** (2013) "[Economic and Technological Drivers of Generic Sterile Injectable Drug Shortages](#)," *Clinical Pharmacology and Therapeutics*

Puneet Manchanda, Dick Wittink and others (2005) "[Understanding Firm, Physician and Consumer Choice Behavior in the Pharmaceutical Industry](#)," *Marketing Letters*

Marta Wosińska (2005) "[Direct-to-Consumer Advertising and Drug Therapy Compliance](#)," *Journal of Marketing Research*

Leslie Eldenburg, Benjamin Hermalin, Michael Weisbach, and **Marta Wosińska** (2004) "[Hospital Governance, Performance Objectives, and Organizational Form](#)," *Journal of Corporate Finance*

Marta Wosińska and Robert Huckman (2004) "[Generic Dispensing and Substitution Rates in Mail and Retail Pharmacies](#)," *Health Affairs*

CONGRESSIONAL TESTIMONY

Marta Wosińska (Mar 2026) [Testimony before the House Select Committee on the Chinese Communist Party](#) - testified on alternate proposals for improving manufacturing quality oversight for prescription drugs; the testimony was later published under a separate title "[When cheap becomes fragile: How the race to the bottom in generics undermines manufacturing quality and what to do about it | Brookings](#)"

Marta Wosińska (Oct 2025) [Testimony before the Senate Special Committee on Aging](#) – testified on alternate proposals for improving manufacturing quality oversight for prescription drugs; the testimony was later published under a separate title "[When medicine supply chains become weapons: China's leverage and how the U.S. should respond](#)"

Marta Wosińska (July 2025) Testimony before the House Select Committee on China – this was a closed hearing; the testimony was later developed into the Brookings publication titled "[What policymakers need to know about China's role in US drug supply chains and what to do about it](#)"

Marta Wosińska (Dec 2023) [Testimony before the Senate Finance Committee](#) - described authorities needed by CMS to help prevent existing and potential drug shortages

PUBLIC SPEAKING AND PRESENTATIONS (selection)

Persistent Drug Shortages

[Lifting Barriers to Access: Addressing Schedule II Drug Shortages](#) (7/2026) *Angels for Change SummitONE* - panelist

[When medicines are controlled: How Drug Enforcement Administration rules exacerbate drug shortages](#) (2/2026) *The Brookings Institution* –panelist and organizer

[The role of the U.S. Government in Drug Supply Chain Reliability](#) (4/2025) *The Brookings Institution* – moderator and panelist

[Keeping Pharmacy Shelves Filled: Solutions to Address Drug Shortages](#) (6/2024) *The Hill* – panelist

[Solving Decades of Drug Shortages in Oncology: What, Who, and When?](#) (6/2024) *American Society for Clinical Oncology* – panelist

[STAT in DC: Policies to Ease Medicine’s Pain](#) (11/2023) *STAT* – panelist

[How Vital Shortages Happen](#) (8/2023) *MedPage Today* – panelist

[Securing Pharmaceutical Supply Chains](#) (3/2023) *The Brookings Institution* – moderator and organizer

[Reimagining the Pharma Supply Chain](#) (11/2022) *The Hill* – panelist

[Building a Resilient Supply Chain](#) (4/2021) *Duke-Margolis Center for Health Policy Center for Health Policy* – presenter and co-organizer

[Understanding How the Public Perceives and Values Pharmaceutical Quality](#) (2/2020) *Duke-Margolis Center for Health Policy Center for Health Policy* – moderator

Geopolitics and drug supply chains (China, tariffs, national security)

[Securing critical supply chains in an age of great power rivalry](#) (11/2025) *The Brookings Institution* – panelist

[Improving Resiliency in the U.S. Pharmaceutical Supply Chain Through Make-Buy-Invest Strategic Actions: A Workshop](#) (10/2025) *National Academies of Sciences, Engineering and Medicine* – panelist

[2025 National Made in China: The Legal Battle Over America’s Supply Chains](#) (11/2025) *The Federalist Society*– panelist

[Medications Fail: Are Any Of Us Safe From Faulty Generics?](#) (10/2025) *The MedShadow Foundation* – panelist

[A Fireside Chat: Supply Chains and Reshoring](#) (10/2025) *Pharma & Biopharma Outsourcing Association Annual Conference* – featured speaker

[Navigating Access in Trade Policy](#) (7/2025) *Angels for Change* – panelist

[Prescription Drug Tariffs](#) (4/2025) *End Drug Shortages Alliance* – featured speaker

[Pharmaceutical Quality and Safety](#) (4/2025) *State of the Science Symposium in Health Services Research for the Military Health System* – panelist

[The Shift Toward US Pharmaceutical Manufacturing](#) (3/2023) *Fierce Pharma* – panelist

[Recent Trends in Global Value Chains and Beyond](#) (9/2022) *The Brookings Institution* – panelist

Drug pricing and payment

[Unpacking the Federal Drug Price Reduction Struggle](#) (1/2026) *Leonard Davis Institute of Health Economics at Penn* – panelist

[A path to fair drug pricing: examining competition, value, and access](#) (7/2025) *Kaiser Permanente Institute for Health Policy* – panelist

[USA: Biosimilar Market Trends, Issues and Outlook](#) (5/2023) *Medicines for Europe* – presenter

[Biosimilars in the United States 2023-2027](#) (2/2023) *IQVIA Institute* – panelist

Regulatory policy

[Academic Paper to Policy: Drug Pricing](#) (10/2025) *Health Economics Symposium* – moderator

[Considering the Safety of the Medicine Supply amid Growing Popularity of Unapproved Versions of GLP-1](#) (4/2025) *American Enterprise Institute* – panelist

[Hatch-Waxman at 40](#) (9/2024) *The Brookings Institution* – panelist and co-organizer

[FDA Approval Pathways 101](#) (6/2022) *Alliance for Health Policy* – moderator

[Improving the Development and Implementation of Shared System REMS](#) (10/2020) *Duke-Margolis Center for Health Policy Center* – moderator

[Assessing and Incorporating Intervention Effectiveness in Systems Models of the Opioids Crisis](#) (10/2020) *Duke-Margolis Center for Health Policy* – moderator

[Data Sharing to Accelerate Therapeutic Development for Rare Diseases](#) (8/2020) *Duke-Margolis Center for Health Policy* – moderator

[Exploring Policy Options for Establishing Cannabidiol Safety Surveillance](#) (7/2020) *Duke-Margolis Center for Health Policy* – moderator

[State of Biomedical Innovation](#) (3/2015) *The Brookings Institution* – presenter

COVID-19 therapeutics

[Promising Practices for Improving the Use of COVID-19 Monoclonal Antibodies](#) (2/2021) *Duke-Margolis Center for Health Policy* – presenter and co-organizer

[Improving Equity and Access to COVID-19 Monoclonal Antibody](#) (2/2021) *Project ECHO* – presenter

[Allocation of COVID-19 Monoclonal Antibody Therapies and Other Novel Therapeutics](#) (12/2021) *National Academies of Sciences Engineering and Medicine* – presenter

BOOK CHAPTERS

Samuel Kina and **Marta Wosińska** (2009) “[Pharmaceutical Pricing](#)” chapter in the *Handbook of Research in Pricing*, ed. Vithala Rao

TEACHING MATERIALS

Marta Wosińska (2005) “[Marketing Promotions](#),” Harvard Business School Note 506-028

Marta Wosińska and Youngme Moon (2004) “[Propecia®: Making Hair Loss History](#),” HBS Case 505-035

Marta Wosińska (2004) “Propecia®: Making Hair Loss History: Teaching Note,” HBS Case 505-035

MEDIA INTERVIEWS AND COVERAGE (selection)

Featured interviews and podcasts (primary expert/guest)

[Reinventing Drug Manufacturing Oversight](#) (11/2025) *On Background*

[Ozempic, Zepbound, Wegovy, Mounjaro – why are there knockoffs online?](#) (8/2025) *Planet Money*

[250% Pharma Tariff Is Negotiation Starter](#) (8/2025) *Bloomberg TV*

[How Pharmaceutical Tariffs May Burden Pharmacy Businesses](#) (5/2025) *Drug Topics*

[How might drug tariffs play out?](#) (4/2025) *BBC World business report* (minutes 11 through 16)

[The Economics of Drug Shortages](#) (3/2025) *On Background*

[How do generic drug shortages happen at hospitals?](#) (10/2024) *NPR Planet Money*

[Race to the Bottom: Hard Bargain](#) (9/2024) *Tradeoffs*

[Break the logjam: Economists pitch plan to curb dire drug shortages](#) (7/2023) *STAT News*

[Drug Shortages and National Security](#) (3/2023) *NPR All Things Considered*

[The End of Humira's \\$200 Billion Monopoly](#) (1/2023) *Tradeoffs*

Selected media mentions and quotations

Media mentions in Washington Post, The Atlantic, Politico, New York Times, Bloomberg, Barron's, Financial Times, CNBC, NPR, The Hill, CNN, Nature, STAT, Axios, Pink Sheet, EndPoints, PBS, Modern Healthcare, US News & World Report, Los Angeles Times, Economic Times, and other outlets.

CONSULTING

Serves as an expert witness in pharmaceutical antitrust cases