

COMING TOGETHER

Forging new paths to action for
the Sustainable Development Goals

COMING TOGETHER

Forging new paths to action for the Sustainable Development Goals

17 Rooms Global Flagship Synthesis Report
November 2021

Acknowledgements

This report was prepared by the 17 Rooms secretariat, which is co-chaired by Zia Khan of The Rockefeller Foundation and John McArthur of the Center for Sustainable Development at The Brookings Institution. Drafting was led by John McArthur and Jacob Taylor, with core contributions from Alexandra Bracken and Shrijana Khanal. Zia Khan, Hunter Goldman, Sarah Geisenheimer, Nathalia dos Santos, and Miranda Waters all provided key inputs. David Batcheck at The Brookings Institution provided invaluable editorial and design support. The secretariat thanks Margaret Biggs, Homi Kharas, George Ingram, and Tony Pipa for helpful comments on earlier drafts of this report.

The secretariat thanks participants in the 17 Rooms 2021 process for contributing remarkable insights and ideas, as reflected in the companion series of individual Room publications, which inspired the contents of this report. The secretariat is also particularly grateful to the Room Moderators who provided such energizing leadership, feedback, and support for the 17 Rooms process throughout 2021.

The Brookings Institution is a nonprofit organization devoted to independent research and policy solutions. Its mission is to conduct high-quality, independent research and, based on that research, to provide innovative, practical recommendations for policymakers and the public. The conclusions and recommendations of any Brookings publication are solely those of its author(s), and do not reflect the views of the Institution, its management, or its other scholars.

Support for this publication was generously provided by The Rockefeller Foundation. Brookings is committed to quality, independence, and impact in all of its work. Activities supported by its donors reflect this commitment.

The Rockefeller Foundation advances new frontiers of science, data, policy, and innovation to solve global challenges related to health, food, power, and economic mobility. As a science-driven philanthropy focused on building collaborative relationships with partners and grantees, The Rockefeller Foundation seeks to inspire and foster large-scale human impact that promotes the well-being of humanity throughout the world by identifying and accelerating breakthrough solutions, ideas, and conversations. For more information, visit www.rockefellerfoundation.org.

About 17 Rooms

A partnership between the Center for Sustainable Development at Brookings and The Rockefeller Foundation, 17 Rooms is an experimental method for advancing the economic, social, and environmental priorities embedded in the world's Sustainable Development Goals (SDGs). For more information, visit www.brookings.edu/17rooms.

This report and all Room documents can be found at www.brookings.edu/17rooms2021.

Contents

1. Seeking new paths to progress	1
2. Flagship 4.0: Shortening the path to action	3
3. Room actions for 2022	9
4. Looking to 2022	13
17 Rooms 2021 global flagship participants	14

SUSTAINABLE DEVELOPMENT GOALS



1. Seeking new paths to progress

The Sustainable Development Goals (SDGs) embody many of the world's foremost priorities for cooperation. Protecting people. Promoting prosperity. Preserving the planet. Even before the COVID-19 pandemic took hold, the objectives embedded in the Goals were ambitious and wide-ranging—from the elimination of extreme deprivation to major reductions in inequality and switching course to safeguard nature. None of the 17 SDGs are optional. Major progress on each is essential for humanity to thrive. Moreover, for each individual Goal, the needed scale and scope of action requires new collaborative alliances across public, private, academic, civil society, and philanthropic sectors.

But the world is wracked by division. Too many existing institutions and processes meant to foster cooperation are not measuring up to the moment. Across communities, countries, and continents—there is widespread sentiment that things are stuck. The SDGs already called for new approaches to problem-solving. Setbacks triggered by COVID-19 have only amplified the need for a new path forward.

In this context, the Center for Sustainable Development at The Brookings Institution and The Rockefeller Foundation joined forces again in 2021 to convene the fourth annual 17 Rooms global flagship process. This evolving and experimental initiative aims to augment action, insight, and community across all 17 SDGs. The underlying motivation is to provide a neutral and creative space, alongside official processes, where leaders from different sectors and backgrounds can connect to collaborate and carry forward decisive next steps for the SDGs (see Box 1 for excerpts from the 17 Rooms global flagship summit). Seventeen working groups or “Rooms”, one per SDG, came together to advance action within each Goal, while expanding opportunities for collaboration across Goals.

A number of common themes, elements, and principles emerged across this year's Rooms. The pandemic was never far from mind, including the catastrophic global inequities in access to COVID-19 vaccines. The working group focused on global inequality (Room 10 on SDG 10) did not shy away from calling out leadership failures among powerful countries. Too few have followed through on their own self-interest to cooperate with less powerful societies to bring the pandemic to an end.

Several other themes for action emerged too. First, digital public goods (DPGs) can be gamechangers for SDG progress. Building on successful recent cases like Togo (emphasized in Room 1 on SDG 1), more and more countries can develop digital cash transfer systems to respond to emergencies, preempt disasters, broaden inclusion, and reduce poverty. To realize the broader benefits of DPGs (a focus of Room 9 on SDG 9), a range of actors need to come together to support common protocols and communities of practice that strike a balance between the autonomy of locally-calibrated systems and interoperability across systems. Global outreach strategies are also needed to educate communities, policymakers, and investors on the value of DPGs, such as participatory digital health and data collection tools for pandemic preparedness and response (proposed by Room 3 on SDG 3).

Second, prompted by a summer of extreme weather events in the northern hemisphere, three Rooms (Rooms 13, 14, and 15) came to the view that focusing on the security and benefits that nature delivers to people where they live can be an effective strategy for catalyzing large-scale

investments in ecosystems. Multiple environmentally-focused Rooms also emphasized the need for new financing frameworks to achieve necessary SDG outcomes (e.g., Room 13's key pillars for a “breakthrough” in climate finance).

Third, multiple groups pursued practical avenues to shift global systems of power and agency to provide greater support for local leaders and communities, including to advance the needs of women and girls. For change to occur, international actors need to embrace existing local models and update legacy funding structures and mindsets (articulated by Room 11). Fiscal transparency is also essential to ensuring local disparities are squarely addressed (a Room 16 priority). Innovative conceptual approaches are needed too: one Room proposed a novel process tool to help local actors in any community negotiate areas of tension and align on areas of mutual benefit (Room 14's “SDG narrative approach” for working seascapes).

Fourth, on themes of justice and equity, younger generations received attention as key partners for driving change across many fronts of sustainable development. This ranged from new approaches to promoting intergenerational learning teams (Room 4), networks for women leaders working for gender equality in faith contexts (Room 5), and communities of practice for a next generation of education, leadership, and innovation around the SDGs (Room 16).

Fifth, recognizing that private capital and business need to play a crucial role in achieving the SDGs, several Rooms sought ways to make capitalism more accountable to the true societal cost (and value) of doing business. New tools, metrics, data systems, and reporting requirements can help drive better alignment between private sector incentives and SDG outcomes (Room 2, Room 8), especially when informed by more refined public debates (Room 12). In one instance (Room 17), this entails a pioneering multi-stakeholder collaboration to help steer market investors away from companies using forced labor.

Sixth, multiple Room deliberations called for reframing SDG ambitions. Sometimes this was conceptual, such as promoting a mindset shift around human waste management as a key input to tackling climate change (Room 6). In one other instance it was more technical, such as to update SDG energy access metrics to capture essential requirements for escaping poverty and supporting livelihoods (Room 7). These efforts reflected a desire for ongoing improvement in how the SDGs can promote human dignity, opportunity, and co-benefits across Goals.

This report captures key outcomes from this year's 17 Rooms global flagship process, written from the perspective of the 17 Rooms secretariat. All of the Rooms have published their own short documents, in their own voice, as a companion series to this report. Section 2 provides a recap of the latest developments in the 17 Rooms methodologies. Section 3 summarizes each Room's action agenda, alongside some opportunities for joint action that bubbled up across Rooms. Readers who are less interested in the methodological questions might wish to skip Section 2 and jump straight to Section 3. A brief concluding section provides a look-ahead to 2022.



John McArthur (left) and Zia Khan (right), co-chairs of the 17 Rooms initiative, welcome participants to the 2021 global flagship virtual summit.

2. Flagship 4.0: Shortening the path to action

Any 17 Rooms process is anchored in three design principles: all SDGs get a seat at the table; take a next step, not the perfect step; and engage in conversations, not presentations. (See [17 Rooms: A new approach to spurring action for the Sustainable Development Goals](#) for more details.) Groups convene to discuss what “we,” in the Room, can do next. Participants are asked to “leave their institutional agendas at the door” to create space for new forms of collaboration.

In the 2021 flagship process, as in previous years, all Rooms were given a common assignment to identify one to three actionable priorities to advance over the coming 12-18 months (i.e., by the end of 2022) to improve some aspect of their Goal’s 2030 outcomes. In a concerted effort to confront COVID-19’s implications as the most gendered crisis in modern history, Rooms this year were also asked to articulate how their actionable priorities would help drive gains for women and girls (See Box 3. Gender equality as a cross-cutting theme).

Promoting action within Rooms

Within the flagship process, all Rooms work to a tight timetable, with only a limited number of meeting hours available to share perspectives, identify opportunities, and clarify next steps. Each Room had its first meeting in early June 2021, and then met at least once more before the end of July, when each Room shared its draft action plans to inform an all-Room summit on September 13th and 14th. By the beginning of October, Rooms finalized their action strategies for 2022.

Within each Room, the goal is to zero in on problems that are consequential and not already being solved elsewhere, ones where a neutral platform could help bring a critical mass of different people together to make gains. Rooms are encouraged to avoid “boiling the ocean”-type conversations that tackle every topic embedded within an SDG. Instead, Rooms are given freedom to “pick a swim lane within a swim lane” of their SDG, i.e., a slice of their Goal they deem ripe for action. In turn, Participants are encouraged to identify prospective actions that are “big enough to matter and small enough to get done.”

Early in 2021, the 17 Rooms secretariat began referencing a notion of “right-sizing” practical ingredients to promote cooperation for the SDGs. But later, it became clear this wasn’t the right word choice, since right-sizing often connotes scaling back ambition, and 17 Rooms seeks to raise ambitions for action. By the end of the 2021 flagship cycle, the term “action-sizing” was deemed a more fitting jargon for the 17 Rooms mindset—cultivating conditions to shorten the path toward ambitious cooperative actions.

In the spirit of action-sizing, one of this year’s core innovations was to frame a three-part menu for the types of cooperation that could help each group quickly align expectations around definitions of success. This typology included: “campfire” strategies for diverse stakeholders to forge a new consensus, “trial balloon” approaches for domain experts to vet and pilot actionable ideas, and

Box 1. Excerpts from the 17 Rooms flagship summit

On September 13-14, 2021, the 17 Rooms global flagship convened its 4th annual summit. For the second year in a row, more than 200 attendees met virtually, due to the COVID-19 pandemic. The program was convened under Chatham House Rule to foster free and open exchange among participants. Nonetheless, a selection of key allies shared remarks during the opening and closing plenary sessions regarding the current state of global SDG challenges and how the 17 Rooms initiative can help the world move forward, quoted here with their permission:



Emerging from the pandemic...we didn't have the response that we needed to give us a good chance at recovery, and to put the SDGs back on track. This cannot just be about leaders and governments...we need to bring people into the room. The 131 U.N. offices... need to be inspired by this incredible energy that you have in these 17 Rooms...Because that is really where we need to implement in 9 years the sustainable development agenda.

— **Amina Mohammed, U.N. Deputy Secretary-General**



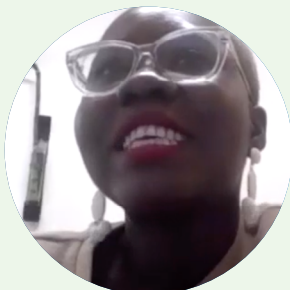
It's really nothing short of remarkable that the flagship process brings all of you together, such an extraordinary network of leaders from so many disciplines and sectors and organizations around the world...It's also inspiring to know that the 17 Rooms approach now extends well beyond this flagship process... It's invigorating to see 17 Rooms emerge as a more informal platform for bottom-up cooperation... The actions you take across the 17 Rooms are simply essential to carving a better path forward.

— **John R. Allen, President, The Brookings Institution**



[17 Rooms is] needed now more than ever. We used to call this convening, and we realized that it's not just convening [...] By connecting folks, providing some resources, moving forward ideas ...[we can] re-imagine what connected leaders can do around the world..to change the future outlook of human vulnerability and opportunity.

— **Rajiv Shah, President, The Rockefeller Foundation**



I'll do three C's [for] what I found useful and engaging in [the 17 Rooms] process: Conversation—Sometimes we get exhausted with having conversations over and over again, but I found that in this group, bringing together the expertise, and the leadership of networks and on ideas, and having a room for just conversations has been so powerful; Connections—...there's so much value in this process of connecting the dots between what already exists. How can we be dot connectors versus generators of new ideas? Catalyzation—How can we use our energy, our networks, our ideas, our experience, to catalyze what exists?

— **Blessing Omakwu, Deputy Director leading Goalkeepers, Bill & Melinda Gates Foundation**

“direct ascents” to mobilize collective execution on a shared priority (see Box 2 for more details). The secretariat then worked with each Room Moderator team to align an appropriate mix of Room participants to match the task.

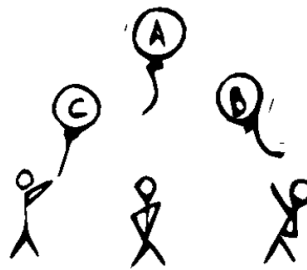
Box 2. Room typologies

Anchored in a metaphor of the SDGs as a mountain range to be climbed and 17 Rooms as a basecamp, Room Moderators were introduced to a caricature-driven narrative framework depicting three different pathways for their group’s progress.



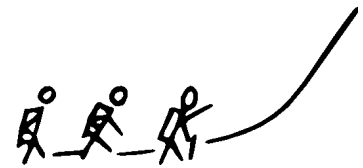
CAMPFIRE

For issues that might be stuck and mired in ambiguous debate, a “campfire” strategy might be best for convening diverse perspectives and forging new consensus on a way forward. For example, Room 10 (SDG10 - Reduced Inequalities) recognized COVID-19 vaccine access inequity as a massive global stalemate requiring a cross-section of perspectives to help clarify a new set of premises for a path forward.



TRIAL BALLOON

For issues with broader consensus on ideas but needing new pathways to action, a “trial balloon” strategy can promote expert vetting of emerging proposals and refinement into best next steps. For example, Room 12 (SDG12 - Responsible Consumption and Production) assembled a group of leaders in the private sector data and reporting ecosystem to “kick the tires” on proposals for the role of the media in an upgraded accountability ecosystem for private capital and business.



DIRECT ASCENT

For issues that simply need a cross-section of stakeholders to align and coordinate around execution, a “direct ascent” approach might be best for simply getting things done. For example, following Togo’s hugely successful program rolling out digital cash transfers during the pandemic, a multi-stakeholder network convened in Room 1 (SDG1 - No Poverty) to help more countries build government-led digital cash transfer infrastructure in 2022.

In practice, these caricatures blended within each Room’s work. For instance, some direct ascents needed fresh consensus on guiding principles for implementation. Some campfires could only make inroads when paired with a trial balloon. Wherever Rooms began or ended on this spectrum of journeys, adopting an initial narrative frame helped several groups shorten their path to action.

Promoting interaction between Rooms

Accelerating cooperation within Rooms frames only a first layer of the 17 Rooms logic. A next layer is to forge productive interactions between Rooms. In the first instance, convening 17 concurrent groups of energized and committed people generates natural positive peer effects. Progress in one Room can inform, motivate, and even guide best practices for other Rooms. Other forms of interactive opportunity also emerge. This year's Rooms benefited from targeted (cross-Room) expert feedback on emerging Room actions, cross-Room learning on topics of common interest, and exploring joint Room strategies on shared action priorities.

Engaging expert feedback

Convening domain experts across all 17 Rooms creates enormous opportunities for Participants with relevant expert knowledge, resources, or perspectives to support other Rooms' emerging actions. In the 2021 flagship, the most structured form of this occurred during the September virtual summit, in a curated "Room Charging Station" session. Participants visited other Rooms based on their individual interests and expertise, making suggestions to help each host Room succeed. In a post-summit survey, two-thirds of respondents deemed this session "essential." According to one participant, the discussion provided "a great way to cross-pollinate," while another described it as an opportunity "really to deepen [the] Room's thinking as well as provoke new insights."

Learning different perspectives on shared interests

Exchanging outlooks on common interests between Rooms can generate productive insights to inform action. As Room work streams began to take shape this year, the secretariat was able to spot common threads and opportunities to share perspectives between Rooms. For instance, Moderators from Room 16—focused on justice in COVID-19 recovery and relief funding—met with Moderators from Room 9—experts in digital public goods and digital public infrastructure—to discuss opportunities and challenges around establishing open and transparent community-level data sources disaggregated by gender and race. During the September summit, a more structured "Big Tents" session invited participants from all Rooms to explore bottlenecks and possibilities for progress across six emergent cross-cutting themes, ranging from digital public goods to environmental management, private sector metrics, gender equality, localizing power, and intergenerational collaboration. By sharing perspectives across Room domains, Participants had the opportunity to foster new insights through small-group discussions with other members of the 17 Rooms community.

Exploring joint action

The most intensive form of cross-Room connection is when Moderator teams start collaborating to co-design joint action. Within a time-constrained process like the 17 Rooms flagship, in which each Room faces an intensive challenge even to identify its own focused priorities, it is no small task to identify joint priorities across Rooms. Nonetheless, this year's flagship saw some alignments bubbling up across Rooms, and facilitated opportunities for Room Moderator teams to explore collaboration directly. The upshot of these exchanges, including coordinated pursuit of advancing DPGs (Room 1 and Room 9) and a cross-Room proposal for a "Natural Security Initiative" (Room 15, Room 13, Room 14), are described in the next section below.

Box 3. Gender equality as a cross-cutting theme

Within the 2021 17 Rooms global flagship process, each Room was asked to respond to the following common assignment:

What are 1 to 3 actionable priorities that your Room can identify and advance over the coming 12-18 months (i.e., by the end of 2022) to improve some component of your Goal's 2030 outcomes? In light of COVID-19's profound and widespread exacerbation of gender inequities, how can your Room's actionable priorities help drive gains for women and girls?

The first question reflects a perennial design principle for 17 Rooms—focus on a next step, rather than a perfect step. The second question represents a concerted effort to elevate issues of gender inequality across all the Rooms in 2021.

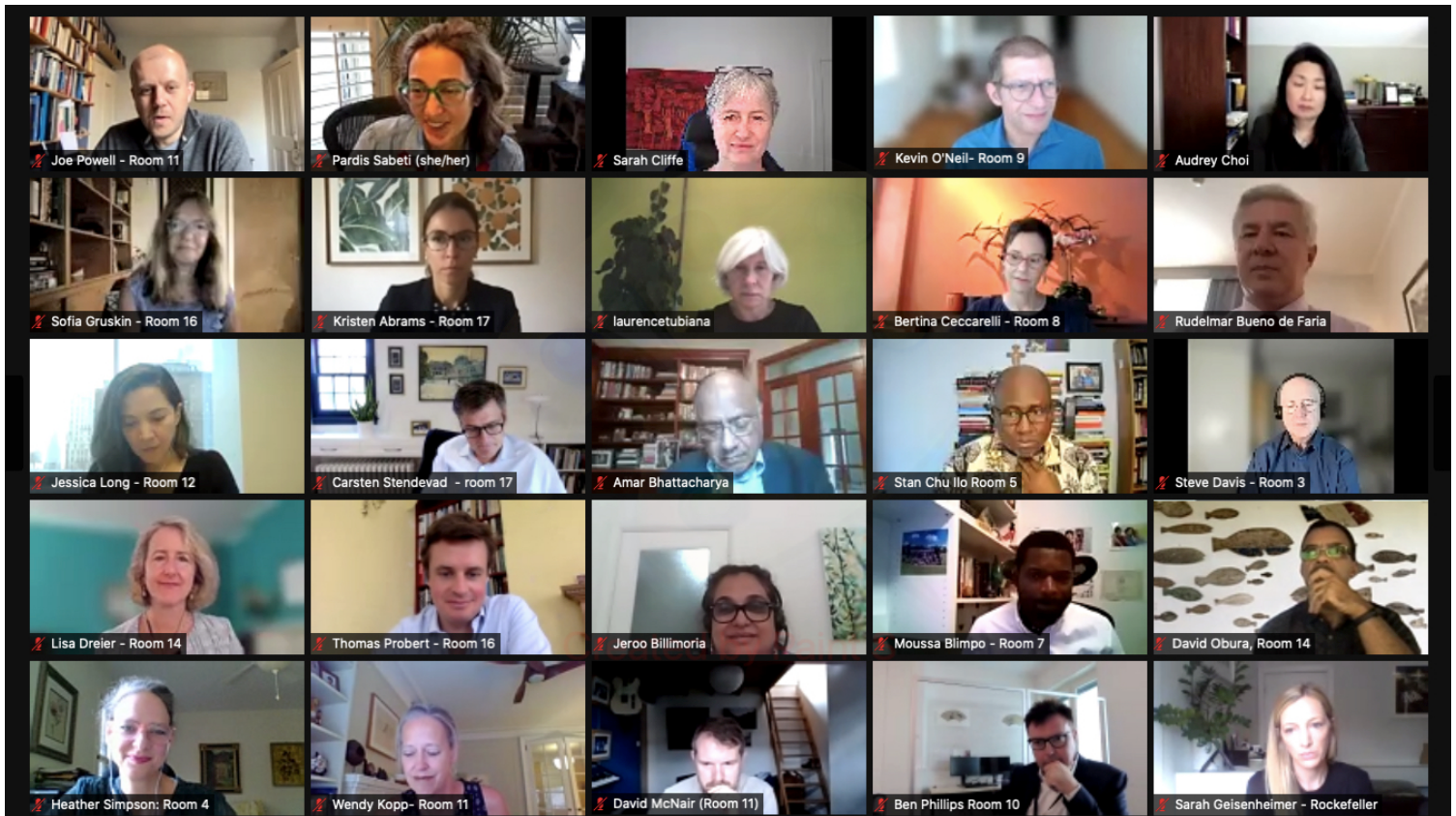
A community survey at the outset of this year's flagship process found that different Rooms had differing degrees of comfort in identifying gender-relevant priorities within their respective domains. Respecting this variation in starting points, the 17 Rooms initiative aimed to encourage each Room to take at least a concerted step forward in advancing gender equality within its chosen action domain.

Across Rooms, there was broad recognition of the enormity of the gender equality problem. Women and girls carry a disproportionate burden of adversities in the workplace, in education, in access to health care and DPGs, in personal security, and within the home. They are most vulnerable to the effects of climate change and related health, social, and economic volatility. Because of this, women and girls can secure particular benefits from new approaches to advancing SDG outcomes. For example, when technology provides remote learning opportunities in areas where travel is unsafe, when equitable digital cash transfer systems for emergency response are in place, when quality jobs with advancement opportunities are supported, and when clean fuel is used for cooking, women and girls can realize outsized benefits.

Specific examples of Room insights and actions for gender equality include:

- Room 5 emphasized faith actors as agents for reshaping community norms for gender equality and supporting women leaders in faith contexts through cross-generational learning.
- Room 11 made clear that local communities and national governments need strong protocols to avoid elite capture, while supporting women leaders and women-led groups with financing.
- Room 13 noted a need for women and girls to be at the center of designing and benefiting from locally-led climate solutions, particularly for access to electricity and microfinance.
- Room 14 plans to ask the communities prototyping their “SDG narrative approach” to address the needs of women and girls in creating local stories for sustainable ecosystem management.
- Room 16 proposed ways to improve the collection of gender-disaggregated data at the community level—to identify equity gaps and help hold communities accountable for closing them.

During the September virtual summit, a cross-Room “Big Tents” session was devoted to advancing the needs of women and girls across the SDGs. Gender also featured as a strong theme during the summit's final Room report out plenary, when keynote listener U.N. Deputy Secretary-General Amina Mohammed spoke powerfully to the importance of gender equality in her response to Rooms' proposed action plans. Moving forward, the 17 Rooms initiative will keep prioritizing gender inequality and keep experimenting with ways to advance action-oriented priorities for gender equality across all SDGs.



Jamie Drummond, Co-founder, ONE (bottom left) and Kennedy Odede, Co-founder and CEO, Shining Hope for Communities (bottom right) present Room 11's action priorities to keynote listener U.N. Deputy Secretary-General Amina Mohammed (top left) and John McArthur, co-chair of 17 Rooms (top right) during the plenary "report out" session on Day 2 of the 2021 global flagship virtual summit.

3. Room actions for 2022

A synopsis of each Room's action agenda is presented below. Consistent with the 17 Rooms approach of honing in on targeted actions, each group's area of focus is described alongside at least one key next step the Room aims to advance before the end of 2022. Readers can explore the companion series of individual Room documents for a fuller sense of each Room's outlook.

1 NO POVERTY



Focus: Building digital cash transfer infrastructure for emergency response and adaptive social protection.

Action: Help at least three countries build their government-led digital cash transfer infrastructure for emergency response and social protection, and promote 12 principles for equitable reach.

 [ROOM 1 DOCUMENT](#)

2 ZERO HUNGER



Focus: Frameworks for investors to channel investments into the food system in a way that optimizes for the "True Cost/True Value" of food.

Action: Develop and mainstream a holistic impact assessment tool for investors to optimize for the True Cost/True Value of food.

 [ROOM 2 DOCUMENT](#)

3 GOOD HEALTH AND WELL-BEING



Focus: Uptake of participatory digital health tools for pandemic outbreak preparedness.

Action: Run Bluetooth-enabled simulations of participatory digital health tools for pandemic response at high-level global meetings to increase uptake of and investment in the tools by world leaders, decisionmakers, and philanthropists.

 [ROOM 3 DOCUMENT](#)

4 QUALITY EDUCATION



Focus: Reimagining teaching and learning spaces and educators in the wake of COVID-19.

Action: Establish a Global Coalition on Learning Teams to support governments to learn about and adopt distributed teaching models for more effective and resilient education systems.

 [ROOM 4 DOCUMENT](#)

5 GENDER EQUALITY



Focus: Documenting, connecting the dots between, and supporting women leading change for gender equality in faith contexts.

Action: Host a virtual learning exchange to foster multi-faith, cross-generational, and cross-sectoral conversations on women leaders advancing gender equality in faith contexts.

 [ROOM 5 DOCUMENT](#)

6 CLEAN WATER AND SANITATION

Focus: Re-framing sanitation from 'out of sight and out of mind' to a resource for humankind.

Action: Establish the economic and business cases for making human waste a resource at scale, including energy, fertilizer, freshwater, and carbon credits.

 [ROOM 6 DOCUMENT](#)

7 AFFORDABLE AND CLEAN ENERGY

Focus: New "measurable metrics" to reframe SDG7 energy targets to be more ambitious and location-specific.

Action: Advance new targets and metrics for energy reliability, productivity, and quality. This could include a target for non-residential electricity consumption, such as the Modern Energy Minimum, and an average floor for the wider economy.

 [ROOM 7 DOCUMENT](#)

8 DECENT WORK AND ECONOMIC GROWTH

Focus: Elevating the "S" in ESG through a streamlined set of firm-level metrics that capture job quality and economic mobility.

Action: Pilot the "Opportunity Metrics" framework with partner firms to help them monitor and increase job quality, mobility, and equity within their companies.

 [ROOM 8 DOCUMENT](#)

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE

Focus: How digital public goods can enable innovation and cross-sectoral collaboration for pandemic response, economic recovery, and future pandemic preparedness and resilience at scale.

Action: Develop and socialize a guide to utilizing digital public goods for digital cooperation, SDG attainment, and innovation while also coordinating resources to implement "good digital public infrastructure" at the country level.

 [ROOM 9 DOCUMENT](#)

10 REDUCED INEQUALITIES

Focus: Tackling issues of vaccine equity by updating conceptions of public goods.

Action: Urge world leaders to improve COVID-19 vaccine equity by taking several immediate steps based on enlightened self-interest, e.g., by converting the COVAX facility's structure to a permanent mechanism for global public investment in pandemic preparedness and response.

 [ROOM 10 DOCUMENT](#)

11 SUSTAINABLE CITIES AND COMMUNITIES

Focus: Shifts in power, process, and funding to uplift proximate leaders and value local knowledge and community-based solutions.

Action: Co-create or scale an existing locally-led campaign to shift power, process, and funding from bilateral donors, philanthropies, and their intermediaries towards community-embedded actors so that local actors can design and deliver sustainable development solutions in their own communities.

 [ROOM 11 DOCUMENT](#)



Focus: Accelerating a data and reporting ecosystem to unlock private capital's contribution to the SDGs.

Action: Launch a public campaign to encourage business journalists to increase and intensify their reporting on ESG efforts as a way to monitor and hold the private sector accountable for SDG action.

[ROOM 12 DOCUMENT](#)



Focus: A “breakthrough” agenda on climate finance, which is necessary to deliver on greater climate ambition and ensure synergy with the sustainable development agenda.

Action: Shape a common high-level narrative for three pillars of “breakthrough” for climate finance, including: delivering and going well beyond advanced economies’ \$100 billion annual commitment, scaling up private finance through reform of the international financial institutions, and aligning the financial system to become a catalyst for change.

[ROOM 13 DOCUMENT](#)



Focus: Developing solutions for working seascapes that address multiple SDGs while safeguarding biodiversity and climate, empowering and nourishing communities, and engaging local stakeholder groups.

Action: Prototype an “[SDG narrative approach](#)” with local actors to develop their ocean-based vision for sustainable development. The prototype will start with a small and diverse set of places/organizations, likely in Moorea, French Polynesia; Mombasa, Kenya; and Iberostar (a family-owned tourism company) properties.

[ROOM 14 DOCUMENT](#)



Focus: Near-term opportunities and challenges for scaling Nature-Based Solutions, including extreme weather events; the need to bridge climate and biodiversity policy agendas in 2021; and the relationship between human security, justice/equity, and climate change.

Action: Rapidly advance the “Natural Security Initiative”—to catalyze investments in nature to protect and benefit people where they live—by (i) enjoining and elevating the various existing nature-based solutions initiatives and climate campaigns and (ii) in-depth research tackling the recognized barriers to scaling up investments in nature.

[ROOM 15 DOCUMENT](#)



Focus: Bridging local, national, and global layers of action to assess and foster accountable Covid relief and recovery efforts that reduce inequalities and increase access to justice.

Action: Identify and advance best practices for COVID-19 relief and recovery packages that produce just outcomes; and create a community of practice to advance new approaches to teaching and partnering with the next generation of university students about human rights using the SDGs.

[ROOM 16 DOCUMENT](#)



Focus: The role institutional investors can play in the fight against forced labor and modern slavery, consistent with the trend toward increasing investor focus on real-world impact.

Action: Develop an accessible, easy-to-use forced labor risk estimation tool that is easily integrated with institutional investors’ existing systems, and can deliver risk estimates at the company level across a wide universe of companies.

[ROOM 17 DOCUMENT](#)

Joint action between Rooms

The Room actions listed above reflect a broad mix of ambitions for SDG policies and practice. Readers might also note substantive alignment among some of the Room agendas. Some of these are coincidental; others reflect more structured interactions. As one example, the natural overlap between Room 1's approach to building a digital public good for social inclusion and Room 9's focus on global-scale strategies for implementing digital public infrastructure led to multiple meetings between Room representatives to explore opportunities for joint action. Both Rooms agreed that in the immediate term, the most effective form of joint action would be to maintain an open line of knowledge sharing and connection, but to work in parallel on their respective strategies for advancing digital public infrastructure and digital public goods in 2022.

This year's most structured cross-Room interaction took shape after Room 15 floated the idea of a "Natural Security Initiative" (NSI) to catalyze investment in nature to protect and benefit people where they live. They shared the proposal mid-stream with the co-Moderators of Room 13 (climate action) and Room 14 (oceans), who offered strong support, provided specific suggestions on next steps, and began to incorporate relevant work into their own Rooms. The NSI proposal is continuing to evolve, but it has begun with a concerted campaign to put people and equity at the center of global climate and biodiversity agendas in key high-level meetings in 2021 (e.g., the COP26 climate summit) and 2022 (e.g., the COP15 biodiversity summit and COP27 climate summit). Next steps are likely to include a sharper assessment of the geographic spread of required investments in nature, alongside a more fleshed out action plan for mobilizing relevant actors in 2022.

4. Looking to 2022

The 17 Rooms initiative aims to create a helpfully novel environment for problem solving across all 17 SDGs. The foremost ambition is to foster actions, insights, and interpersonal connections that improve the world's sustainable development outcomes. All of the 2021 flagship Rooms deserve tremendous credit for generating such practical agendas within such limited time constraints. But the real measure of success will lie in the delivery of actions in 2022.

Importantly, few of the Room proposals were developed in isolation; most will advance and evolve through interactions with broader efforts underway elsewhere. Some Rooms (e.g., Room 11, Room 14) even extend explicit invitations for interested parties to get directly involved in their work. The Room action agendas are best interpreted as a dynamic springboard to further progress over the coming year, rather than a stationary landing pad.

In 2022, the 17 Rooms initiative will convene a fifth annual global flagship process, exploring possibilities for mixing virtual plus in-person convenings as the COVID-19 pandemic continues to evolve. While the virtual environment offers unique opportunities for efficient and inclusive global conversations, many members of the 17 Rooms community have conveyed a strong desire for physical convenings too.

The initiative will also continue to expand opportunities for decentralized SDG engagement through the "17 Rooms-X" community of practice. A growing diversity of communities, universities, regions, and national-scale bodies are exploring or already deploying 17 Rooms methodologies to connect and advance SDG actions in their own local contexts. The initiative is keen to see how its methods can support action, insight, and community for the SDGs at any scale of geography or network.

The 17 Rooms 2021 global flagship process convened an extraordinary mix of people pushing for large-scale global change. Their actions and insights show the types of progress that are possible when diverse communities come together. They can help to elevate, and hopefully inspire, decisive gains for sustainable development within every community around the world.

17 Rooms 2021 global flagship participants



In the spirit of informal conversations on a “first name basis,” names are listed alphabetically by first name.

CO-CHAIRS

John McArthur, Director and Senior Fellow, Center for Sustainable Development, The Brookings Institution

Zia Khan, Senior Vice President, Innovation, The Rockefeller Foundation

SECRETARIAT AND ORGANIZING TEAM

Alexandra Bracken, Senior Project Manager, Center for Sustainable Development, The Brookings Institution

Hunter Goldman, Director, Innovation, The Rockefeller Foundation

Jacob Taylor, Senior Project Manager, Center for Sustainable Development, The Brookings Institution

Miranda Waters, Team Coordinator, Innovation, The Rockefeller Foundation

Nathalia dos Santos, Program Associate, Innovation, The Rockefeller Foundation

Sarah Geisenheimer, Managing Director, Innovation, The Rockefeller Foundation

Shrijana Khanal, Project Coordinator, Center for Sustainable Development, The Brookings Institution

Jacqueline Fuller, President, Google.org

Michal Rutkowski, Global Director, Social Protection and Jobs, The World Bank

Ralph Mupita, Group President and CEO, MTN Group

Rodrigo Salvado, Deputy Director, Development Policy and Finance, Bill and Melinda Gates Foundation

Sean Kampondeni, Executive Assistant to the President of Malawi and State House Director of Communications, Government of Malawi

Stefan Dercon, Professor, Oxford University

MODERATOR ASSOCIATE

Han Sheng Chia, Vice President of Innovation, GiveDirectly

ROOM 2 – ZERO HUNGER

MODERATORS

Jane Maland Cady, Program Director, International, McKnight Foundation

Pradeep Prabhala, Partner, McKinsey & Company

PARTICIPANTS

Adrian de Groot Ruiz, Executive Director, Impact Institute

Alina Donets, Portfolio Manager, Lombard Odier Investment Managers

Brinda Ganguly, Chief Operating Officer, Elevor Equity

Devon Klatell, Managing Director, Food Initiative, The Rockefeller Foundation

Emiliano Román, Managing Director and Head of Consumer and Retail, Rockefeller Capital Management

Emily Chew, Executive Vice President and Chief Responsible Investment Officer, Calvert Research and Management

Ganesh “Kish” Kishore, Co-founder and Managing Partner, Spruce Capital Partners

JoAnne Berkenkamp, Managing Director, MBOLD

Mariya Stankeva Hake, Economist, International Finance Corporation

Martine van Weelden, Senior Manager, Capitals Coalition

Neal Gutterson, Partner and CTO, Consultative Group for International Agricultural Research

ROOM 1 – NO POVERTY

MODERATORS

Cina Lawson, Minister of Digital Economy and Digital Transformation, Government of Togo

Michael Faye, CEO and Co-Founder, GiveDirectly

PARTICIPANTS

Alexia Latortue, Deputy Chief Executive Officer, Millennium Challenge Corporation

Anir Chowdhury, Policy Advisor a2i, ICT Division and Cabinet Division, Government of Bangladesh

Elizabeth (Liz) Kellison, Senior Consultant, Gender Integration, Stanford Global Center for Gender Equality

Gargee Ghosh, President of Global Policy and Advocacy, Bill and Melinda Gates Foundation

Homi Kharas, Senior Fellow, Center for Sustainable Development, The Brookings Institution

Nikki Gwilliam-Beeharee, Investor Engagement Lead, World Benchmarking Alliance

Paul Winters, Keough-Hesburgh Professor of Global Affairs, University of Notre Dame

Paula Daniels, Co-founder and Chief of What's Next, The Centre for Good Food Purchasing

Rex Raimond, Director, Transformational Investing in Food Systems

Roy Steiner, Senior Vice President, Food Initiative, The Rockefeller Foundation

Ruth Richardson, Executive Director, Global Alliance for the Future of Food

Tim Crosby, Principal, Thread Fund

MODERATOR ASSOCIATE

Sara Farley, Managing Director, Integrated Operations, Food Initiative

ROOM 3 – GOOD HEALTH AND WELL-BEING

MODERATORS

Pardis Sabeti, Professor, Center for Systems Biology and Department of Organismic and Evolutionary Biology, Harvard University and Institute Member, Broad Institute

Steve Davis, Senior Strategy Advisor and Interim China Country Director, Bill & Melinda Gates Foundation and Lecturer, Stanford Graduate School of Business

PARTICIPANTS

Greg Kuzmak, Manager, Health Initiative, The Rockefeller Foundation

Indra Joshi, Director, AI, NHSX

Jackson Hungu, Unitaid

Laura Mendoza, Chief Operations Officer, Unima

Leo Wolansky, Data Product Manager, Health Initiative, The Rockefeller Foundation

Mark Smolinski, President, Ending Pandemics

Sara (Meg) Davis, Senior Researcher, Global Health Centre, Graduate Institute of International and Development Studies

Skye Gilbert, Executive Director, Digital Square, PATH

Wendy Taylor, Vice President, Technical Leadership and Innovation, JHPIEGO

MODERATOR ASSOCIATES

Sebastian Aginoae, Intern, Broad Institute

Yolanda Botti-Lodovico, Policy Lead and Technical Writer, Broad Institute

ROOM 4 – QUALITY EDUCATION

MODERATORS

Elizabeth King, Nonresident Senior Fellow, Center for Universal Education, The Brookings Institution

Urvashi Sahni, Founding President and CEO, Study Hall Educational Foundation and Nonresident Fellow, Center for Universal Education, The Brookings Institution

PARTICIPANTS

Amy Bellinger, Head of Programs, The Education Commission

Carole Basile, Dean, Arizona State University

Emiliana Vegas, Senior Fellow, Co-director of the Center for Universal Education, The Brookings Institution

Erin Ganju, Managing Director, Echidna Giving

Heather Simpson, Chief Program Officer, Room to Read

Kiran Bir Sethi, Founder, Design for Change and Founder, Riverside School, Ahmedabad

Kwame Akyeampong, Professor, Open University

Lucy Lake, Chief Executive Officer, CAMFED

Manos Antoninis, Director, Global Education Monitoring Report

Michael Feuer, Dean and Professor of Education Policy, George Washington University

Rachel Hinton, Head Education Research, Foreign, Commonwealth and Development Office

Sudarno Sumarto, Senior Research Fellow, The SMERU Research Institute

Vrinda Sarup, Former Secretary of School Education and Literacy, Government of India

ROOM 5 – GENDER EQUALITY

MODERATORS

Blessing Omakwu, Deputy Director, Goalkeepers, Bill & Melinda Gates Foundation

Jean Duff, President, Partnership for Faith and Development

PARTICIPANTS

Alaa Murabit, UN SDG Advocate and Director, Program Advocacy and Communications, Health, Bill & Melinda Gates Foundation

Amani Al-Khatahtbeh, Author, Activist, Founder of Muslim Girl and Muslim Girl Foundation

Azza Karam, Secretary General, Religions for Peace

Bani Dugal, Principal Representative to the United Nations, Baha'i International Community

Candice Marie Benbow, Founder, Red Lip Theology

Esther Mombo, Professor, St. Paul's University

Katherine Marshall, Professor, Georgetown University

Kerida McDonald, Senior Advisor, Communication for Development, UNICEF

Nona Jones, Founder and Board Chairman, Faith and Prejudice

Rudelmar Bueno de Faria, General Secretary, ACT Alliance

Sarah Geisenheimer, Managing Director, Innovation, The Rockefeller Foundation

Stan Chu Ilo, Research Professor of World Christianity and African Studies, DePaul University

Sundaa Bridgett-Jones, Managing Director, Policy & Coalitions, The Rockefeller Foundation

Veena O'Sullivan, Head of Asia Region, Tearfund UK

ROOM 6 – CLEAN WATER AND SANITATION

MODERATORS

Jennifer Sara, Global Director, Water
Global Practice, The World Bank
Letitia Obeng, Chair, Water Integrity Network

PARTICIPANTS

Achim Dobermann, Chief Scientist,
International Fertilizer Association
Ana Giros, Senior Executive Vice President,
International and Industrial Key Accounts, SUEZ
Barbara Evans, Professor, University of Leeds
Clifford A. Braimah, Managing Director,
Ghana Water Company Limited
Faycal Benameur, Senior Vice President, OCP
Gisela Kaiser, Vice President, Water Globe Consultants
Halidou Koanda, Regional Program
Director, WaterAid West Africa
Maria Lennartsson, Sustainability Expert, City of
Stockholm, Development Administration
Meena Sankaran, Founder and CEO, KETOS
Mohammed Adjei Sowah, Metropolitan Chief
Executive, Accra Metropolitan Assembly
Najib Lukooya, Senior Urban Sanitation Specialist,
CWIS Technical Assistance Hub Africa
Pepukaye Bardouille, Resilience Lead, Global Upstream
Infrastructure, International Finance Corporation
Rebecca Nelson, Professor, Cornell University
Shadrack Omwenga, Project Development, Sanivation
Tareq Emtairah, Director of Energy & Climate, UNIDO
Zouera Youssoufou, CEO and Managing
Director, Aliko Dangote Foundation

MODERATOR ASSOCIATE

Monika Weber-Fahr, Senior Advisor, Results and
Partnerships, Water Global Solutions, The World Bank

ROOM 7 – AFFORDABLE AND CLEAN ENERGY

MODERATORS

Clare Boland Ross, Managing Director, Power and
Climate Initiative, The Rockefeller Foundation
Todd Moss, Executive Director, Energy for Growth Hub

PARTICIPANTS

Jay Taneja, Adjunct Assistant Professor, Electrical and
Computer Engineering, University of Massachusetts Amherst
Kanika Chawla, Program Manager, United
Nations Energy, Sustainable Energy for All
Lily Odarno, Director, Energy, Development and
Climate in Africa, Clean Air Task Force

Michael Dioha, Postdoctoral Fellow,
Carnegie Institution for Science

Morgan Bazilian, Professor, Payne Institute Professor
of Public Policy, Colorado School of Mines

Moussa Blimpo, Senior Economist, Africa, The World Bank

Nadia Ouedraogo, Economic Affairs Officer, UNECA

Rahul Tongia, Senior Fellow, Center for
Social and Economic Progress

Sandeep Pai, Senior Research Lead, Energy Security and Climate
Change Program, Center for Strategic and International Studies

Zainab Usman, Senior Fellow and Director, Africa Program,
Carnegie Endowment for International Peace

ROOM 8 – DECENT WORK AND ECONOMIC GROWTH

MODERATORS

Ethan Rouen, Assistant Professor of Business
Administration, Harvard Business School
Marcela Escobari, Senior Fellow, Center for Sustainable
Development, The Brookings Institution
Otis Rolley, Senior Vice President, U.S. Equity and Economic
Opportunity Initiative, The Rockefeller Foundation

PARTICIPANTS

Alison Omens, Chief Strategy Officer, JUST Capital
Bertina Ceccarelli, Chief Executive Officer, NPower
Beth Clymer, Chief Financial Officer, Jobcase
Bryan de Lottinville, Founder and Executive Chairperson, Benevity
Daniella Ballou-Aares, Chief Executive
Officer, Leadership Now Project
Jessica Synkoski, Vice President of Sustainability, Sodexo
Martin Claure, Chief Executive Officer
and Founder, Aprende Institute
Tessie Petion, Head of ESG Engagement, Amazon
Thomas Kamei, Investor and Executive Director,
Counterpoint Global, Morgan Stanley
Warren Valdmanis, Partner, Two Sigma Impact
Wes Moore, Combat Veteran, Bestselling author,
and Former CEO of Robin Hood Foundation

MODERATOR ASSOCIATES

Natalie Geismar, Senior Project Coordinator and Policy Analyst,
Center for Sustainable Development, The Brookings Institution
Rinde M'cleod, Manager, U.S. Equity and Economic
Opportunity Initiative, The Rockefeller Foundation

ROOM 9 – INDUSTRY, INNOVATION AND INFRASTRUCTURE

MODERATORS

Liv Marte Kristiansen Nordhaug, Co-Lead, Digital Public Goods
Alliance, Norwegian Agency for Development Cooperation
Lucy Harris, Co-Lead, Digital Public Goods Alliance, UNICEF

Sanjay Jain, Partner, Bharat Innovation Fund

PARTICIPANTS

Albert Nsengiyumva, Executive Secretary, Association for the Development of Africa, African Development Bank

Arun Kumar Gurumurthy, Project Manager, Modular Open Source Identity Platform

CV Madhukar, Managing Director, Responsible Technology, The Omidyar Network

David Roos, Deputy Head Sector Programme Digital Development, Deutsche Gesellschaft für Internationale Zusammenarbeit

Deborah Bryant, Senior Director, Open Source Program Office, Red Hat

George Gelaga King, Software Developer, The Directorate of Science, Technology and Innovation

George Ingram, Senior Fellow, Center for Sustainable Development, The Brookings Institution

Greta Bull, CEO, Consultative Group to Assist the Poor

Himanshu Nagpal, Deputy Director, Digital Health, Bill and Melinda Gates Foundation

Kevin O'Neil, Director of Data and Technology, The Rockefeller Foundation

Knut Staring, Education Domain Lead, University of Oslo

Max Schumann, Project Lead, Digital Innovation in Pandemic Control, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)

Merrick Schaefer, Senior Digital Health Advisor, Center for Innovation and Impact in the Global Health Bureau, USAID

Pamod Amarakoon, Lecturer in Health Informatics, University of Colombo, Sri Lanka

Pramod Varma, Chief Technology Officer, EkStep Foundation

Sean Blaschke, Regional Technology for Development Business Analyst, UNICEF

Tanuj Bhojwani, Fellow, Product Nation

Venkatesh Hariharan, India Representative, Open Invention Network

Vyjayanti Desai, Practice Manager, ID4D and G2Px, The World Bank

Yu Ping Chan, Senior Program Officer, United Nations Envoy on Technology

MODERATOR ASSOCIATE

Nicole Rasul, Senior Program Associate, Innovation, The Rockefeller Foundation

ROOM 10 – REDUCED INEQUALITIES

MODERATORS

Elizabeth Sidiropoulos, CEO, South African Institute of International Affairs

Martin Abregu, Vice President for International Programs, Ford Foundation

PARTICIPANTS

Alan Hirsch, Professor of Development Policy and Practice, The Nelson Mandela School of Public Governance, University of Cape Town

Alexandra Haas, Executive Director, Oxfam Mexico

Alicia Ely Yamin, Senior Advisor on Human Rights and Health Policy, Partners In Health

Andrew Sheng, Chairman, George Town Institute of Open and Advanced Studies

Chandrika Bahadur, Director, SDG Academy, Sustainable Development Solutions Network

Inge Kaul, Senior Fellow, Hertie School, Berlin and Non-Resident Fellow, Center for Global Development

Jeni Klugman, Managing Director, Georgetown Institute for Women, Peace and Security

Julia Sánchez, Secretary General, ActionAid

Peter Singer, Special Advisor to the Director General, World Health Organization

Philipp Schönrock, Chief Executive Officer, Centro de Pensamiento Estratégico Internacional (CEPEI)

Prakash Loungani, Assistant Director, Independent Evaluation Office, International Monetary Fund

Sandro Galea, Dean and Robert A. Knox Professor, School of Public Health, Boston University

Winnie Byanyima, Executive Director, UNAIDS

ROOM 11 – SUSTAINABLE CITIES AND COMMUNITIES

MODERATORS

Jamie Drummond, Global Strategist, Global Goals and Co-Founder, ONE

Kennedy Odede, Co-founder and CEO, Shining Hope for Communities

PARTICIPANTS:

Bruce Batkin, Vice Chairman/Advisory Board Member, Mavik Capital Management

Courtenay Cabot Venton, CEO, Connected Development and Founder, Follow the Money

David McNair, Executive Director for Global Policy, ONE

David Steven, Senior Fellow, United Nations Foundation

Donald Steinberg, Expert Adviser, USAID

Hamzat Lawal, Founder and Chief Executive Officer, Connected Development, Follow the Money

Jeroo Billimoria, Co-Founder, Catalyst2030

Joe Powell, Deputy CEO, Open Government Partnership

Kerstin Sommer, Programme Manager, UN-HABITAT

Kimberly Dowdell, Marketing Principal, HOK

Michael Hastings, Trustee, Vodafone Group Foundation and Member of Parliament, The British House of Lords

Oluseun Onigbinde, Director, BudgIT Foundation

Svante Myrick, Mayor, City of Ithaca

Tony Pipa, Senior Fellow, Center for Sustainable Development, The Brookings Institution

Wendy Kopp, CEO and Co-Founder, Teach for All

ROOM 12 – RESPONSIBLE CONSUMPTION AND PRODUCTION

MODERATORS

Matthew Bishop, Co-founder, Social Progress Index and Co-founder, 17 Rooms initiative, Nonresident Senior Fellow, The Brookings Institution

Raj Kumar, Founding President and Editor-in-Chief, Devex

PARTICIPANTS

Catherine Howarth, Chief Executive Officer, ShareAction

Clara Barby, Chief Executive Officer, Impact Management Project

Debbie McCoy, Partner, Bain & Company

Jessica Long, Chief Strategy Officer, Closed Loop Partners

Marc Mathieu, Senior Vice President, Strategic Customer Transformation and Innovation, Salesforce

Rebeca Minguela, Founder and Chief Executive Officer, Clarity AI

Tony Burdon, Chief Executive Officer, Make My Money Matter

Vilas Dhar, President and Trustee, Patrick J. McGovern Foundation

MODERATOR ASSOCIATE

Léonie Maruani, Senior Advisor, Vauban Infrastructure Partners

ROOM 13 – CLIMATE ACTION

MODERATORS

Amar Bhattacharya, Senior Fellow, Center for Sustainable Development, The Brookings Institution

John Podesta, Chair and Founder, Center for American Progress

PARTICIPANTS

Arunabha Ghosh, Founder and Chief Executive Officer, Council on Energy, Environment and Water

Charlotte Pera, Vice President, Strategy and Programs, Bezos Earth Fund

Elizabeth Cousens, President and Chief Executive Officer, United Nations Foundation

Selwin Hart, Special Adviser and Assistant Secretary-General for Climate Action, United Nations Secretary General

Laurence Tubiana, Chief Executive Officer, European Climate Foundation

Manish Bapna, President and Chief Executive Officer, Natural Resources Defense Council (NRDC)

Maria Kozloski, Senior Vice President, Innovative Finance, The Rockefeller Foundation

Rachel Kyte, Dean, The Fletcher School at Tufts University

Richard Calland, Associate Professor, University of Cape Town

Selwin Hart, Special Adviser and Assistant Secretary-General for Climate Action, United Nations Secretary General

Stephen Hammer, Advisor, Global Partnerships and Strategy, The World Bank

Vera Songwe, United Nations Under Secretary-General and Executive Secretary, United Nations Economic Commission for Africa

MODERATOR ASSOCIATE

Elise Gout, Research Associate, Center for American Progress

ROOM 14 – LIFE BELOW WATER

MODERATORS

David Obura, Founding Director, CORDIO East Africa

Lisa Dreier, Managing Director, Advanced Leadership Initiative, Harvard Kennedy School

PARTICIPANTS:

Fabrice DeClerck, Director of Science, EAT and CGIAR

Jessica Blythe, Assistant Professor, Environmental Sustainability Research Centre, Brock University

Kate Brown, Executive Director, Global Island Partnership

Kim Friedman, Senior Fisheries Resources Officer, Food and Agriculture Organization of the United Nations

Megan Morikawa, Global Director of Sustainability Office, Iberostar Group

Nathan Bennett, Chair of the People and the Oceans Specialist Group, International Union for the Conservation of Nature

Neil Davies, Gump Research Station, University of California Berkeley

Rashid Sumaila, Professor, University of British Columbia

Ravenna Nuaimy-Barker, Global Learning and Evaluation Manager, Reos Partners

Renzo Rosa Guinto, Associate Professor of the Practice of Global Public Health, Harvard University and Inaugural Director, Planetary and Global Health Program, St. Luke's Medical Center College of Medicine, Philippines

Sebastian Unger, Research Group Leader, Oceans Governance, Institute for Advanced Sustainability Studies

ROOM 15 – LIFE ON LAND

MODERATORS

Richard Florizone, President, International Institute for Sustainable Development (IISD)

Rosina Bierbaum, Roy F. Westin Chair in Natural Economics and Research Professor, University of Maryland's School of Public Policy and Professor and Dean Emerita, University of Michigan School of Natural Resources and Environment

PARTICIPANTS

Aileen Lee, Chief Program Officer, Environmental Conservation, Moore Foundation

Akanksha Khatri, Head, Nature and Biodiversity, World Economic Forum

Audrey Choi, Chief Marketing Officer and Chief Sustainability Officer, Morgan Stanley

Bronson Griscom, Senior Director of Natural Climate Solutions, Conservation International

Charlotte Karibuhoye Said, Head of Strategic Alliances and Director, West Africa Program, MAVA Foundation

Graciela Metternicht, Professor at the Institute of Environmental Studies, UNSW Australia

Joanna Eyquem, Director, Intact Centre on Climate Adaptation, University of Waterloo

John Robinson, Joan L. Tweedy Chair in Conservation Strategy, Wildlife Conservation Society

Nathalie Seddon, Professor, Nature-based Solutions Initiative, University of Oxford

Neil Yeoh, Chief Executive Officer and Founder, OnePointFive

Omar Chaudry, Manager, International Finance Corporation

Sandy Andelman, Vice President, Conservation Strategy and Partnerships, Wildlife Conservation Society

Thomas Lovejoy, Senior Fellow, United Nations Foundation

Tom Evans, Lead, REDD+ and Forest Conservation Program, WCS

MODERATOR ASSOCIATE

Nathalie Bernasconi-Osterwalder, Executive Director, IISD Europe

ROOM 16 – PEACE, JUSTICE AND STRONG INSTITUTIONS

MODERATORS

Elizabeth Andersen, Executive Director, World Justice Project

Sarah Mendelson, Distinguished Service Professor of Public Policy and Head of Heinz College in Washington DC, Carnegie Mellon University

PARTICIPANTS

Alvaro Herrero, Director, International Open Justice Network

Ariel C. Armony, Vice Provost, Global Affairs and Director, University Center for International Studies, University of Pittsburgh

Birgitte Feiring, Department Director, Human Rights and Development, The Danish Institute for Human Rights

Borislav Petranov, Senior Program Advisor, Human Rights Initiative, Open Society Foundations

Gbemi Disu, Executive Director, CMU-Africa, Carnegie Mellon University

Joseph Wong, Vice President, International, University of Toronto

Khalil Shahyd, Senior Policy Advocate, Healthy People and Thriving Communities, Natural Resources Defence Council

Margaret Biggs, Chairperson, International Development Research Centre

Michael Warren, Research and Learning Manager, International Development Law Organization

Rebecca Sandefur, Professor, Arizona State University, American Bar Foundation

Sanjay Pradhan, Chief Executive Officer, Open Government Partnership

Sarah Cliffe, Director, NYU Center on International Cooperation

Sofia Gruskin, Director and Professor, USC Institute on Inequalities in Global Health, University of Southern California

Thomas Probert, Head of Research, Freedom from Violence Unit, Center for Human Rights, University of Pretoria

ROOM 17 – PARTNERSHIPS FOR THE GOALS

MODERATORS

Carsten Stendevad, Co-Chief Investment Officer for Sustainability, Bridgewater Associates

Kristen Leanderson Abrams, Senior Director of Combatting Human Trafficking, McCain Institute

PARTICIPANTS

Agnes Terestchenko, Head of Sales, North America, Moody's ESG/VE

Alison Tarditi, Chief Investment Officer, Commonwealth Superannuation Corporation

Dan Viederman, Managing Director, Working Capital

E. Benjamin Skinner, Founder and President, Transparentem

James Cockayne, Professor of Global Politics and Anti-Slavery, University of Nottingham

Killian Moote, Managing Director, Goergeson

Padmesh Shukla, Head of Pensions Investment, TfL Pension Fund

Paul O'Brien, Executive Director, Amnesty International USA

Sasja Beslik, Head of Sustainable Investment, PFA Pension

Sharon Prince, Chief Executive Office and Founder, Grace Farms Foundation

Shawn MacDonald, Chief Executive Officer, Verité

Tom Seidenstein, Chair, International Auditing and Assurance Standards Board

MODERATOR ASSOCIATE

Daniel Hochman, Head of Sustainability Research, Bridgewater Associates

