

# Christopher A. Thomas

## Experience

June 2020-Present	Velodyne LIDAR <i>Member, Board of Directors and Chair, Audit Committee</i>
January 2011- July 2020	McKinsey & Company <i>Global Managing Partner, Digital Strategy and Asia Managing Partner, Internet of Things &amp; Semiconductor Practices</i>
April 2010-June 2020	Tsinghua University <i>Visiting Professor and Senior Fellow, School of Management</i>
2001-October 2010 2007-2010 2004-2007 2001-2004	Intel Corporation <i>General Manager and Lead Corporate Representative, China Chief of Staff to Intel's Chief Sales &amp; Marketing Officer Multiple Business Unit GM and Product Development Roles</i>
January 1996-August 1998	The Blackstone Group <i>Financial Analyst</i>

## Education

Stanford University, Master of Business Administration, 2001.  
Stanford University, M.A. in Political Science, 2001.  
University of Pennsylvania, B.S. in Economics, *summa cum laude*, 1996.

## Affiliations

Non-Resident Senior Fellow, Brookings Institution  
Term Member (former), Council on Foreign Relations  
Member, National Committee on US-China Relations

## Publications

"After COVID-19: Rebooting business in China," *The Diplomat*, July 2020.

"Setting expectations for the return to 'normal,'" *Council on Foreign Relations' Think Global Health*, April 2020.

"How China will help fuel the revolution in autonomous vehicles" (with Luca Pizzuto, Arhtur Wang, and Ting Wu), *McKinsey & Company*, January 25, 2019.

"How high-tech suppliers are responding to the hyperscaler opportunity" (with Hari Kannan), *McKinsey & Company*, October 26, 2018.

“Public cloud in China: Big challenges, big upside” (with Hari Kannan), *McKinsey & Company*, July 6, 2018.

“How advanced industrial companies should approach artificial-intelligence strategy” (with Wouter Baan and Joshua Chang), *McKinsey & Company*, November 7, 2017.

“What’s new with the Internet of Things?” (with Mark Patel and Jason Shangkuan), *McKinsey & Company*, May 10, 2017.

“Reimagining fabs: Advanced analytics in semiconductor manufacturing” (with Ondrej Burkacky, Mark Patel, and Nicholas Sergeant), *McKinsey & Company*, March 21, 2017.

“How semiconductor companies can win in China’s new product-development landscape” (with Thierry Chesnais), *McKinsey & Company*, March 1, 2017.

“A new world under construction: China and semiconductors,” *McKinsey & Company*, November 1, 2015.

“How China country heads are coping” (with Wouter Baan),” *McKinsey & Company*, October 1, 2015.

“Advanced-packaging technologies: The implications for first movers and fast followers” (with Seunghyuk Choi and Florian Weig), *McKinsey & Company*, 2014.

“Semiconductors in China: Brave new world or same old story?” (with Gordon Orr), *McKinsey & Company*, August 1, 2014.

“How semiconductor companies can get better at managing software development” (with Gang Liang and Bill Wiseman), *McKinsey & Company*, 2014.

“The supercomputer in your pocket” (with Harald Bauer, Yetloong Goh, Joseph Park, and Sebastian Schink), *McKinsey & Company*, 2012.

“The China Paradox,” *Forbes*, December 7, 2010.

“Building China’s NextGen Entrepreneurs,” *Forbes*, March 4, 2009.

“Economic View from Shenzhen,” *Forbes*, November 9, 2008.

“How the Olympics Didn’t Change China,” *Forbes*, September 10, 2008.

“Strengthening U.S. Information Technology: Keep America #1 on the Net” (with the Hon. Sean Maloney), *Brookings*, February 28, 2007.

“The Optical Components Industry” as Published in *Strategy and Management in the Technology Industry*, by Professors Clayton Christensen and Robert Burgelman, 2001.

“E-Commerce Building Blocks” published by the *Stanford University Case Center*, 2000.

### **Presentations**

“Rebooting Business after COVID-19: A View from China,” Stanford Walter H. Shorenstein Asia-Pacific Research Center at the Freeman Spogli Institute for International Studies, June 2020.

“Accelerated Trends or Fundamental Change? US-China Economic Interdependence After COVID-19,” Columbia Business School, May 2020.

“The Future of Technology Collaboration – At the Crossroads of Technology Model Alternatives,” The Asia Society Hong Kong Center, October 2019.

“Thoughts on the Global Semiconductor Environment” ITPC Conference, November 2018.

“The Semiconductor Environment....and Life on the Edge.” Global Semiconductor Association Asia-Pacific Executive Conference, November 2018.

“Global Forces in the Semiconductor Industry,” SEMI Industry Strategy Symposium, January 2017.

“Global Forces in the Semiconductor Industry,” SEMI Industry Strategy Symposium, January 2017.

“Random Thoughts on the Semiconductor Industry,” SEMI Industry Strategy Symposium, January 2017.

“Win-win Partnerships between Local Companies and Multinational Companies in the Semiconductor Industry,” IC China Summit, November 2015.

“Tectonic Shifts of the Global Economy: Long-Term and Short-Term Implications of China’s Growing Impact,” The Center for East Asian Studies at Stanford, December 2011.