Contents

Acknowledgments ix

Prologue 1

1 Beginner Boy 7

2 Teacher’s Pet 14

3 Student Federalist 22

4 With Bowles and Humphrey 34

5 Bowles in Congress 45

6 The 1960 Presidential Election 59

7 The New Frontier 78

8 Intelligence and Covert Operations 98

9 The Cuban Missile Crisis 116

10 Diplomacy 132

11 The Overthrow of Diem 151

12 The Gulf of Tonkin Crisis 175

13 The 1964 Vice Presidency 196

14 The Humphrey-Hughes Memo 207
Contents

15  Point of No Return  228
16  Speaking Out  247
17  The Most Turbulent Year  262
18  London  286
19  Carnegie: The House That Hughes Built  301

Epilogue  326

Notes  335

Index  357