

# Sins of the Past, Present & Future: Alternative Pension Funding Policies

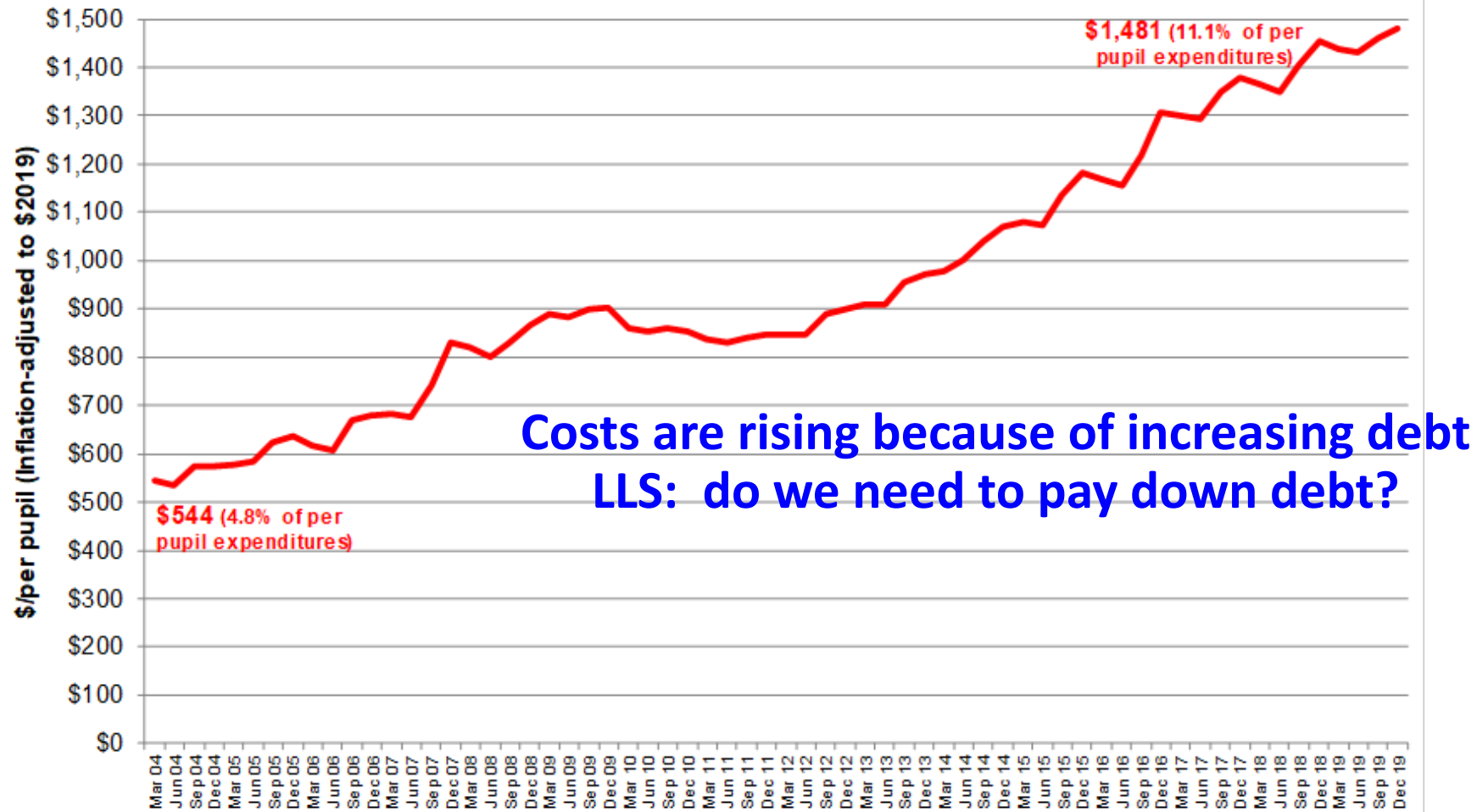
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# Our Paper's Major Objectives

1. Better understand pension funding dynamics
2. Better **incorporate risk** into the analysis of **funding policy for intergenerational equity**

# Context: Crowd Out from Rising Pension Costs

**Figure 1. Employer Contributions Per Pupil for Retirement Benefits**  
U.S. Public Elementary and Secondary Schools, teachers & other employees, 2004-2019



Sources: BLS, National Compensation Survey, Employer Costs for Employee Compensation; NCEES Digest of Education Statistics; BLS, CPI; author's calculations explained in Robert M. Costrell: <http://www.teacherpensions.org/blog/school-pension-costs-have-doubled-over-last-decade-now-top-1000-pupil-nationally>

Note: Does not include retiree health benefits or Social Security

# Pension Funding Dynamics and Policy

- Understanding key features of LLS' deterministic model
  - Debt rollover untethers asset accumulation from liabilities
  - Low-risk discount rate for liabilities but risky return on assets
    - "Conservative discounting" ([LLS, November](#): abstract, p. 1, 3, 15, 23)
    - But little effect on contribution for debt rollover, **with  $d < r$** . (Costrell & McGee, [2019](#), [2020a,b](#))
    - ❖ **Puzzle: why doesn't drop in  $d$  raise contributions under debt rollover?**
    - ❖ **Math isolates role of (1) assumed arbitrage profits & (2) delinking  $c$  from liabilities**
- Stochastic Simulation
  - deterministic vs. stochastic model
    - ❖ **What are the future risks of debt rollover policy?**
- General Policy Analysis framework for intergenerational tradeoffs with risk
  - a first stab: **current contribution vs. expected value of future contributions**
  - Extensions in future work

# Basic Pension Math: Assets & Contributions

- $A_{t+1} = A_t(1+r) + c_t W_t - c^p_t W_t$

**Assets grow by investment earnings + contributions – benefit payments**

A = assets on hand

W = payroll

**c = contributions as % of payroll**

$c^p$  = benefit payments as % of payroll (“pay-go rate”)

r = rate of return on assets

- The **funding policy simultaneously determines:**
  - **Trajectory of contributions,  $c_t$**
  - **Asset accumulation.**
- We will look at both sides of that coin

# Basic Pension Math: Liabilities

- $L_{t+1} = L_t(1+d) + c^n_t W_t - c^p_t W_t$

**Liabilities grow by interest on old liabilities + normal costs – benefit payout**

L = liabilities, the present value of future benefits earned to date

$c^n$  = newly accrued liabilities as % of payroll (“normal cost rate”)

$c^p$  = benefit payments, which extinguish liabilities

**d = discount rate used to calculate present value of liabilities**

**LLS sets  $d < r$**

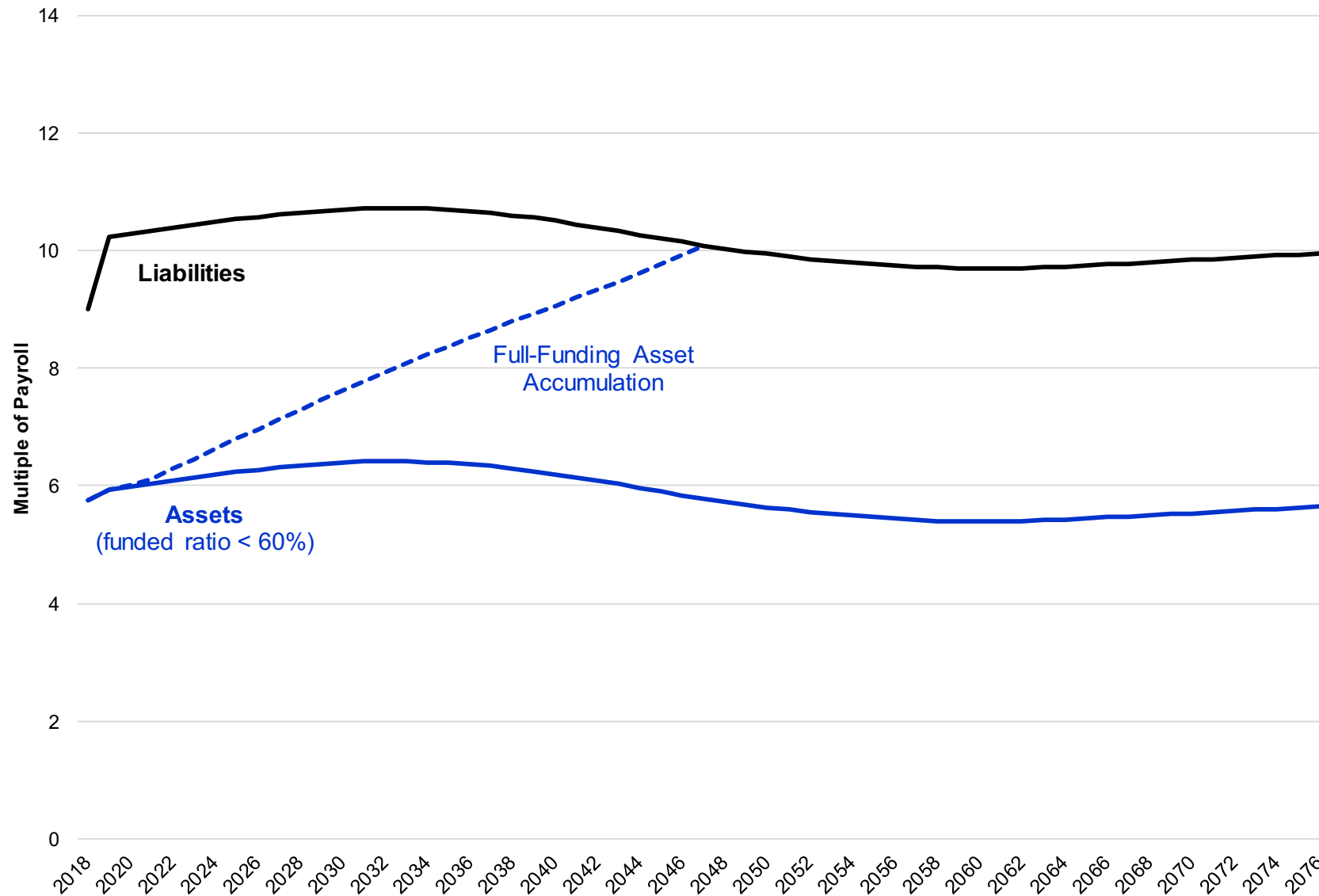
To see implications, we simulate debt rollover policy for CalSTRS

**Compare  $d = r = 6\%$  vs.  $d = 4\%$ ,  $r = 6\%$  in deterministic model.**

# Maintain Pension Debt/Payroll Ratio at $r = d = 6\%$

Figure 4a. CalSTRS Assets & Liabilities: Debt Rollover Policy,  $d = r$

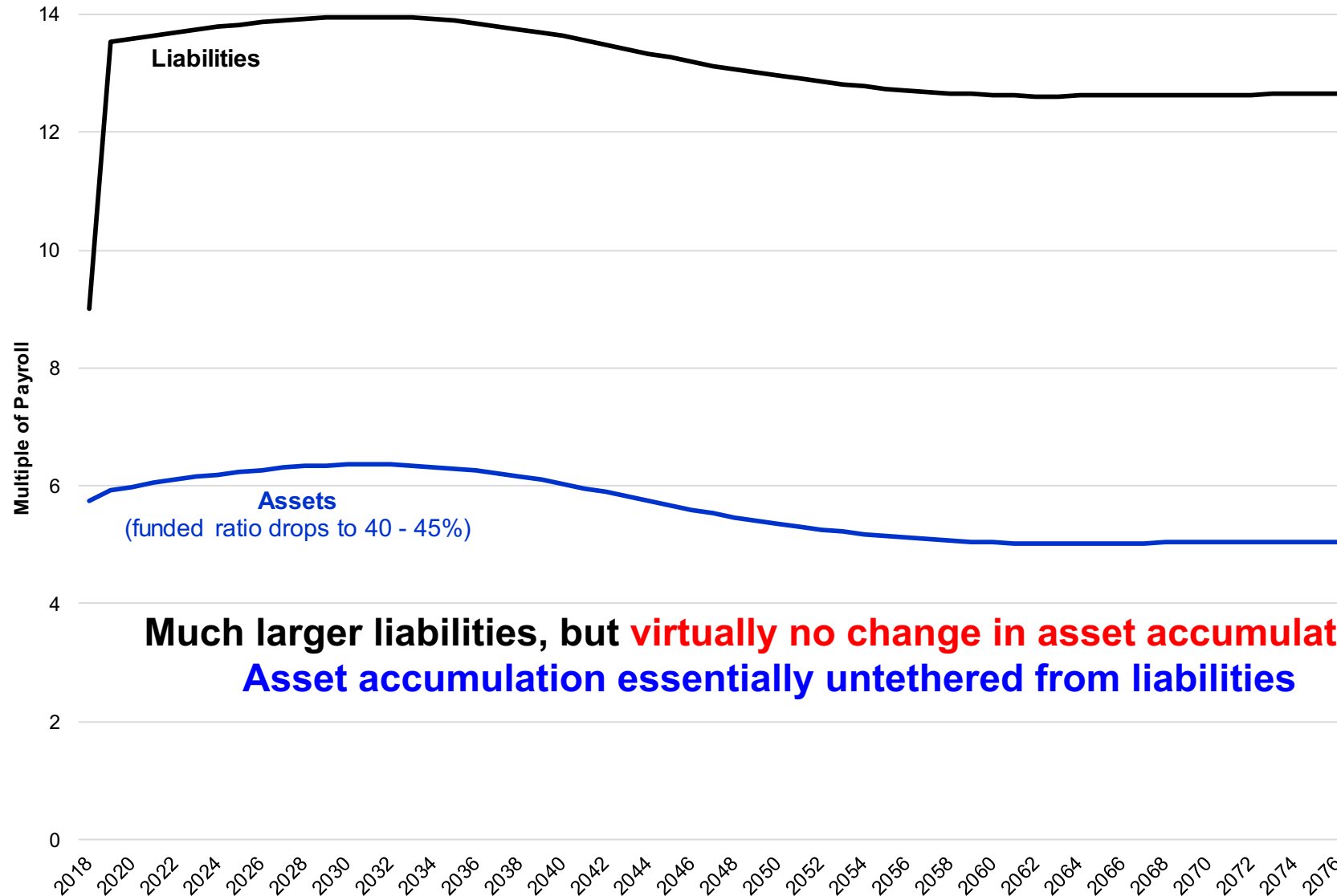
Maintain rediscounted debt ratio. **discount rate = expected return = 6.00%**



# Maintain Pension Debt Ratio at $r = 6\%$ , $d = 4\%$

Figure 5a. CalSTRS Assets & Liabilities: Debt Rollover Policy,  $d < r$

Maintain rediscounted debt ratio. **discount rate = 4.00%**, **expected return = 6.00%**

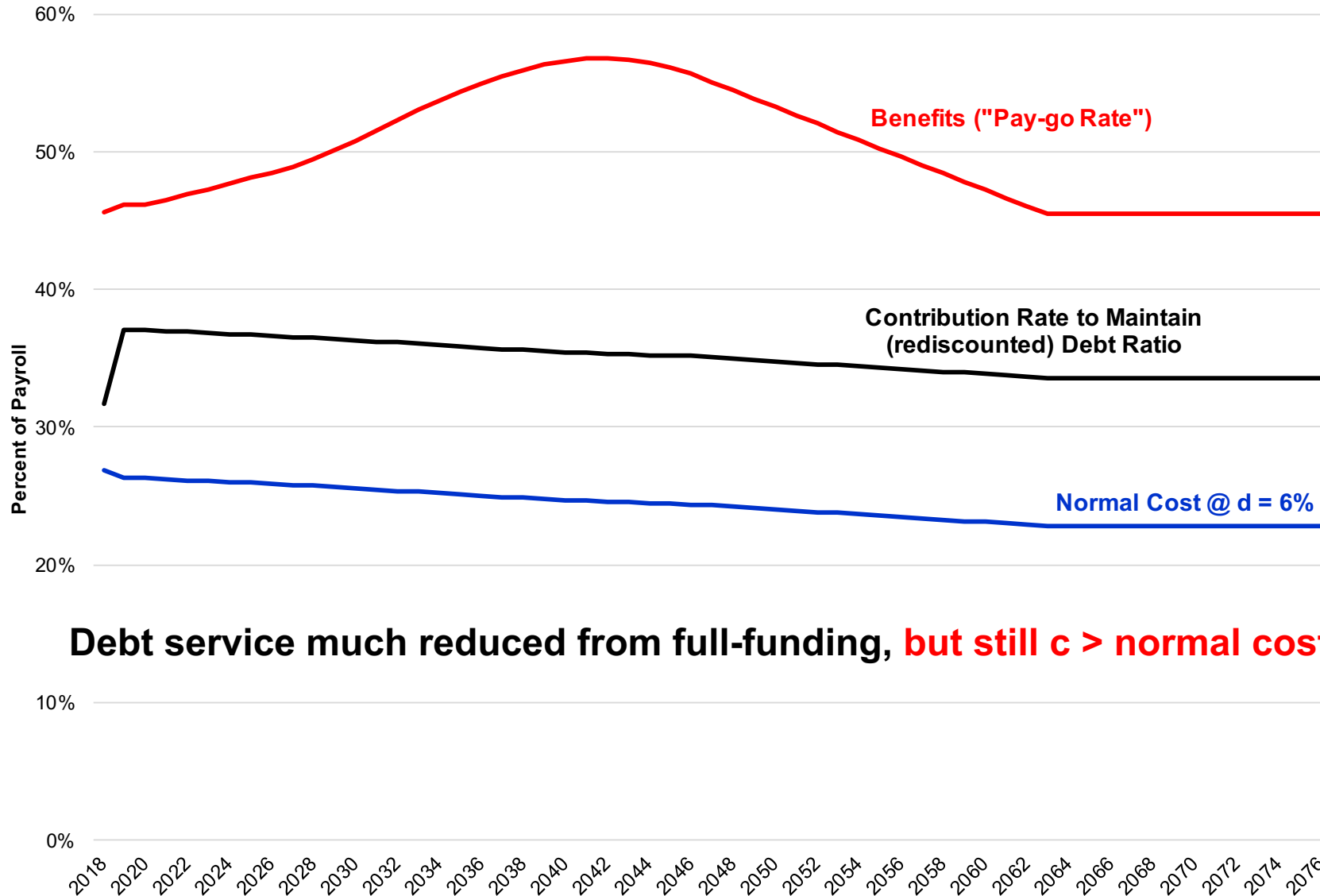




# Contributions to Maintain Debt at $r = d = 6\%$

Figure 4b. CalSTRS Contribution Rates: Debt Rollover Policy,  $d = r$

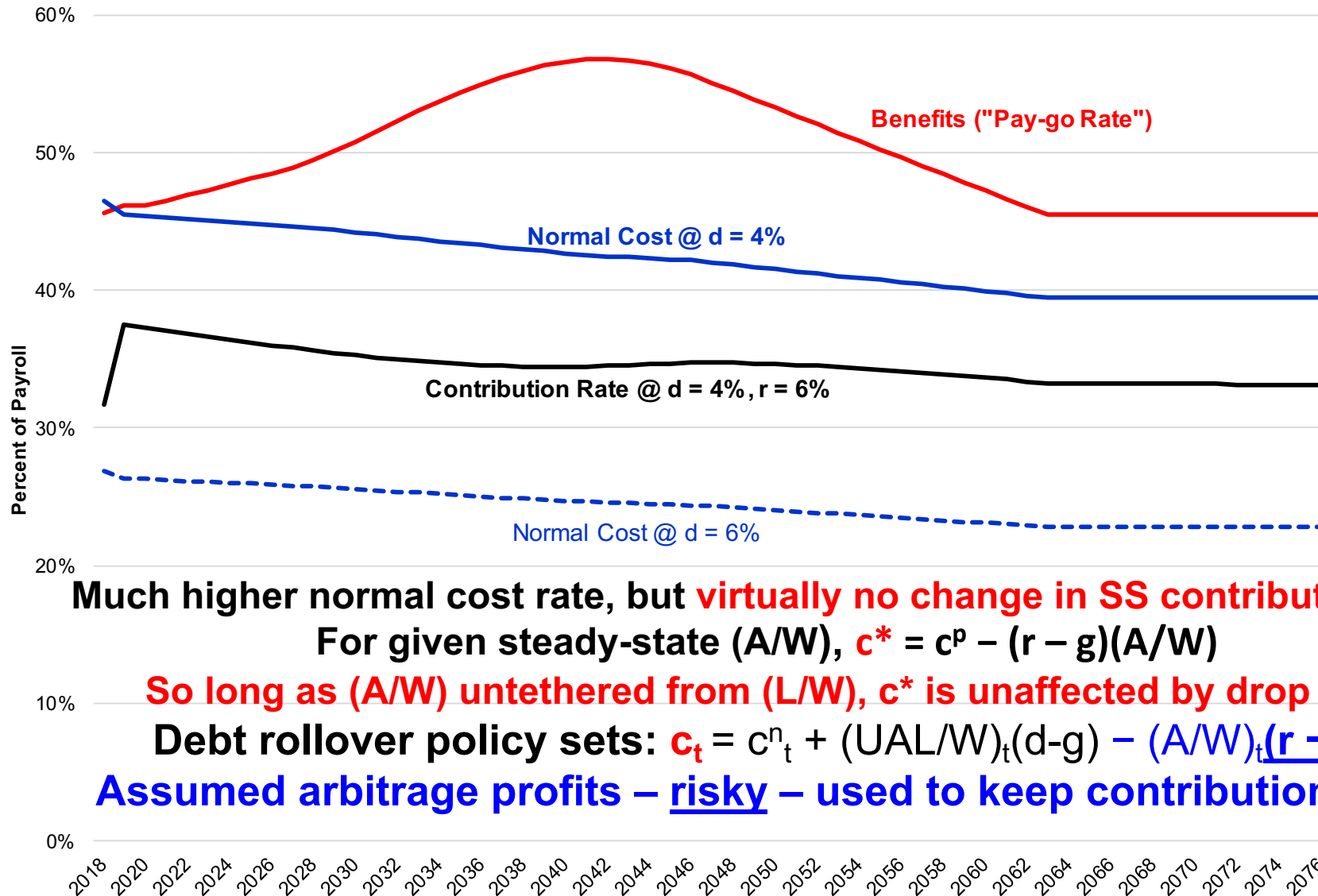
Maintain rediscounted debt ratio. **discount rate = assumed return = 6.00%**



# Contributions to Maintain Debt at $r = 6\%$ , $d = 4\%$

Figure 5b. CalSTRS Contribution Rates: Debt Rollover Policy,  $d < r$

discount rate = 4.00%, assumed return = 6.00%



Much higher normal cost rate, but **virtually no change in SS contribution rate**

For given steady-state  $(A/W)$ ,  $c^* = c^p - (r - g)(A/W)$

**So long as  $(A/W)$  untethered from  $(L/W)$ ,  $c^*$  is unaffected by drop in  $d$**

**Debt rollover policy sets:  $c_t = c_t^n + (UAL/W)_t(d-g) - (A/W)_t(r-d)$**

**Assumed arbitrage profits – risky – used to keep contributions low**

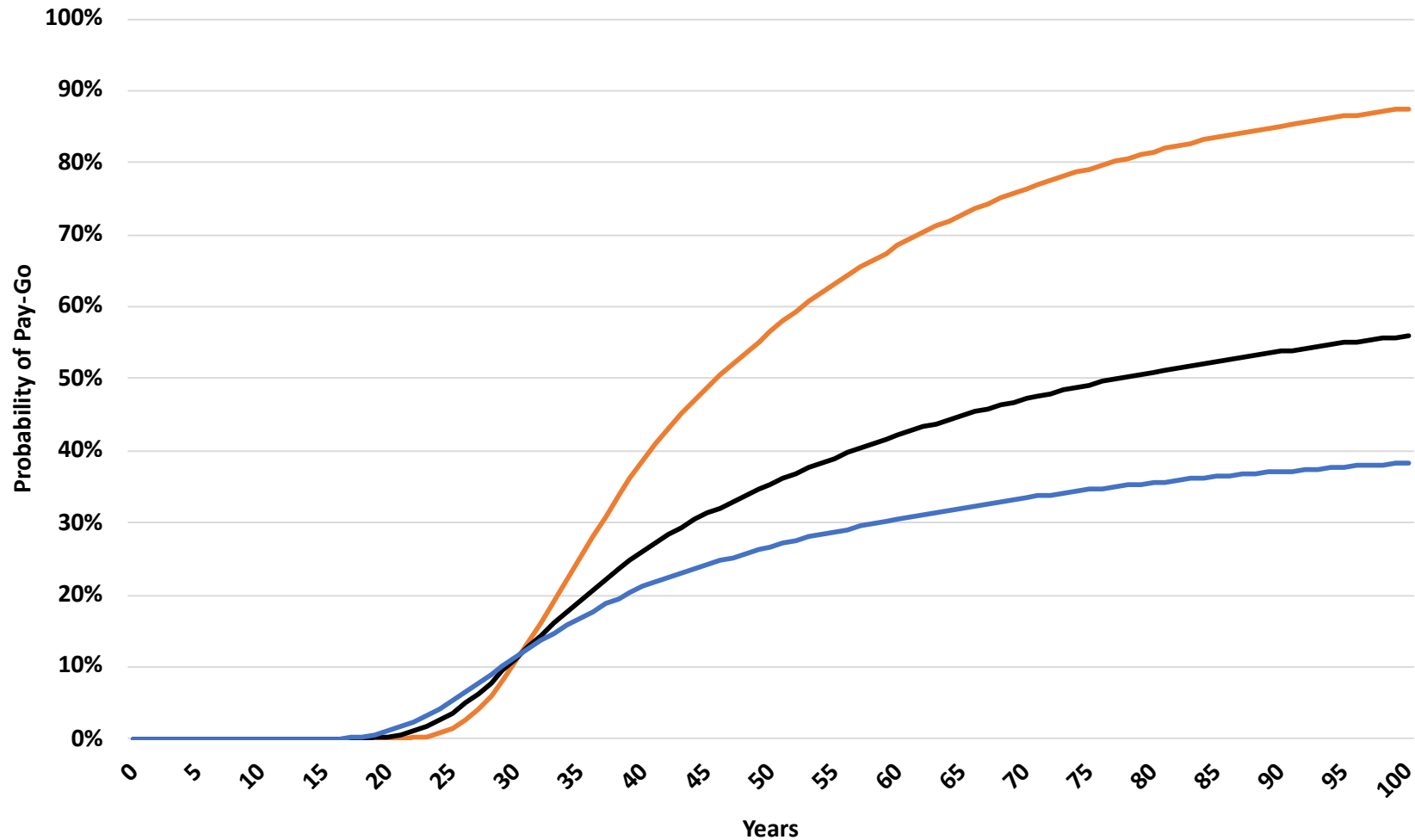
# Pension Funding Risks

- **Sustainability** → Government can't afford contributions
  - Somewhat subjective concept
  - Dependent on taxpayers' willingness to pay
  - Can be self-correcting if earned benefits and contributions are linked
- **Pay-go** → Plan runs out of assets
  - Benefit payments would be made from annual budget
  - Would require a big increase in contributions for the average plan from ~25% to ~40% of payroll
  - Workers' benefits less secure
- **Intergenerational Equity** → taxpayers pay more/less than cost of services
  - Pass cost of current services on to future generations
  - Can result in workers receiving vastly different compensation for the same work

# Debt Rollover Policy Would Increase Chances of Pay-go

**Figure 6. CalSTRS Probability of Reaching Pay-Go**  
using Fixed Contribution Rate with Stochastic Returns  
(Monte Carlo simulation results, contribution = 33%, return distribution = lognormal)

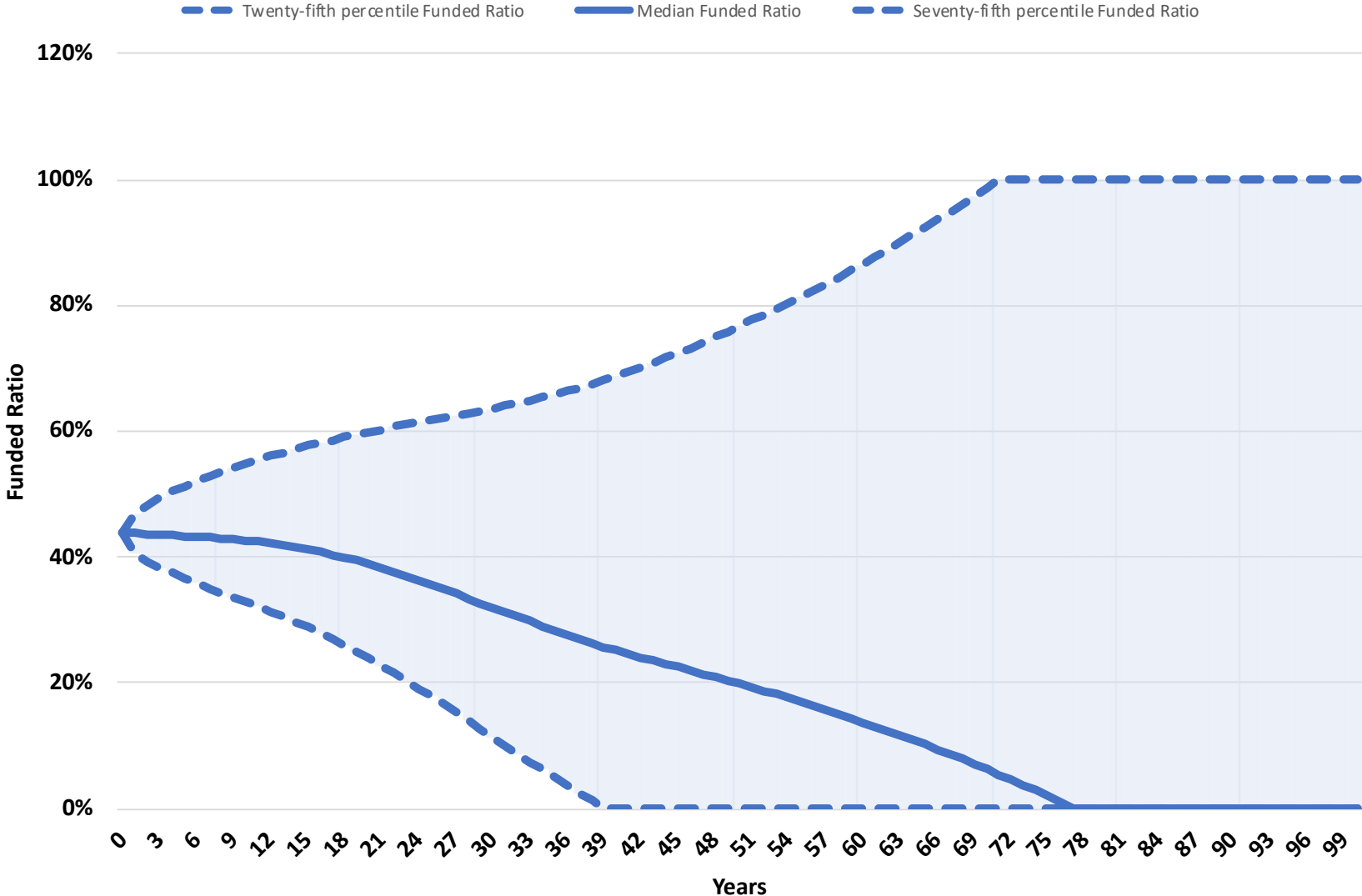
Geometric Mean Investment Return= 5% 6% 7%



# Investment Risk Results in Wide Distribution of Outcomes

**Figure 7. CalSTRS Funded Ratio with Stochastic Returns**

(Monte Carlo simulation results, contribution = 33%, geometric mean return = 6%, return distribution = lognormal)

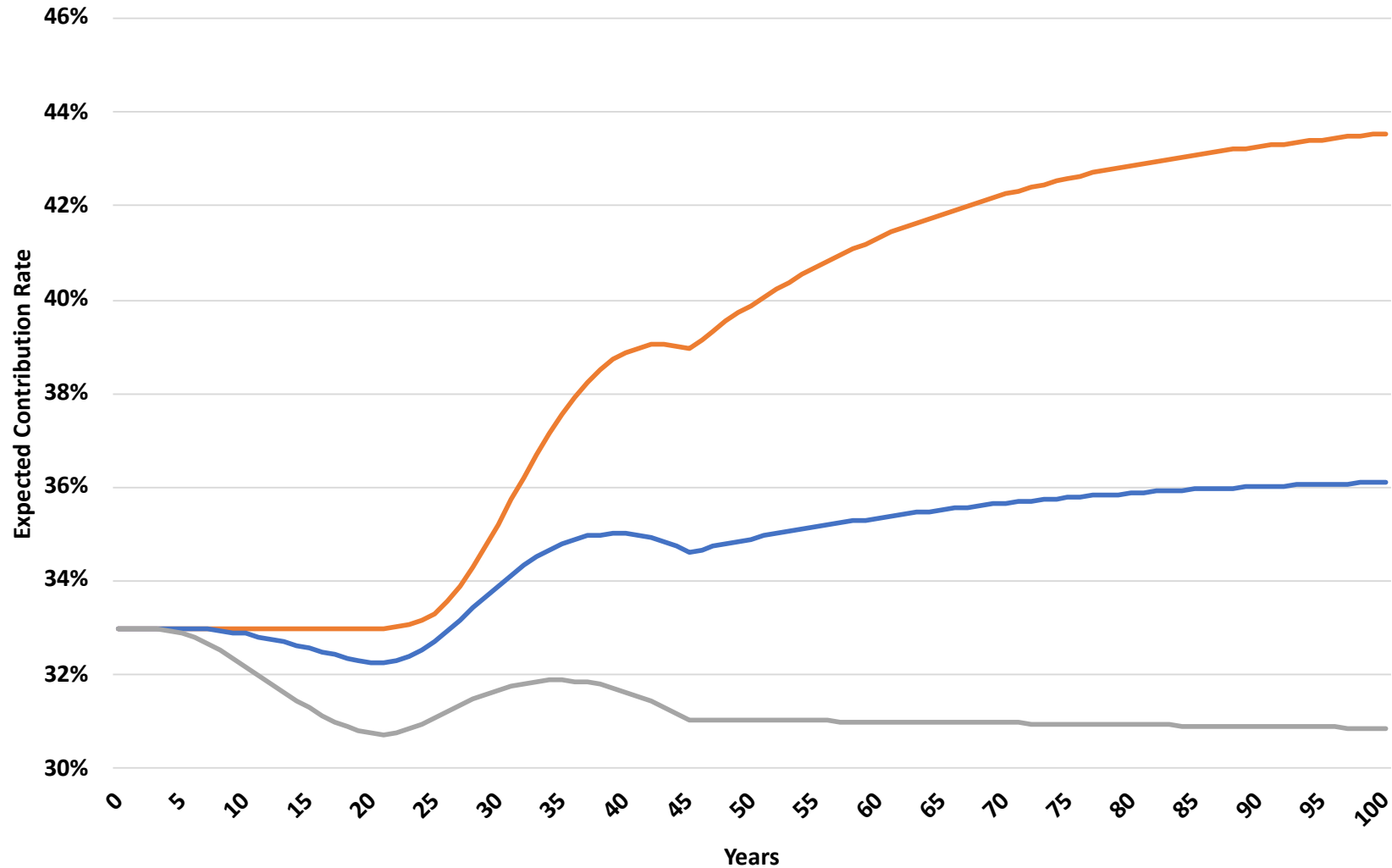


# Proposed Expected Contribution Rate Incorporates Risk

**Figure 8. CalSTRS Expected Contribution Rate with Stochastic Returns**

(Monte Carlo simulation results, contribution = 33% , return distribution = lognormal)

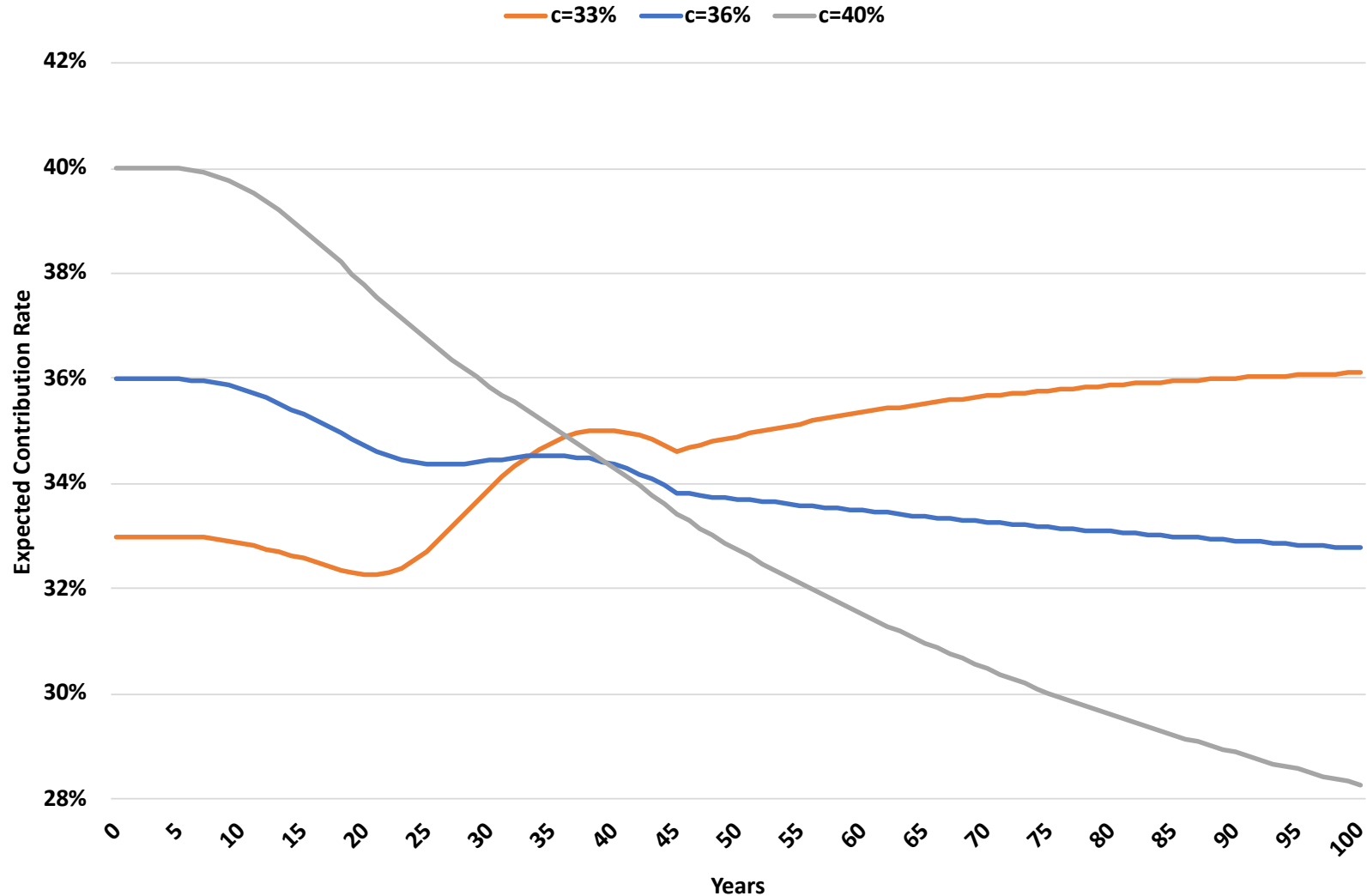
Geometric Mean Investment Return = 5% 6% 7%



# Lower Contributions Now Increases the Likelihood of Higher Contributions Later

Figure 9. CalSTRS Expected Contribution Rate with Stochastic Returns

(Monte Carlo simulation results, return distribution = lognormal, 6% geometric mean return)



# Conclusions

- Debt rollover funding policy would do little to solve the generational equity challenges created by pension funding.
- In fact doing so would exacerbate those challenges by:
  - Increasing the chances of reaching pay-go; and
  - Further decoupling liabilities and contributions.
- We need to re-conceptualize how we achieve the goal of intergenerational equity in a risky world.
- Our proposed expected contribution metric is a start to better incorporate risk and its impact on future cost into funding policy deliberations.



# Future Work

- We plan to expand on our expected contribution metric by:
  - Modeling continuous funding policies across a wider array of public plans;
  - Incorporating risk-aversion in our implicit social welfare function; and
  - Aggregating over time with (i) a discount rate and (ii) an intertemporal rate of substitution to characterize policy-makers' social welfare function and highlight tradeoffs.