

# Measuring the Labor Market at the Onset of the COVID-19 Crisis: Evidence from Traditional and Non-Traditional Data

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homebase

# Our goals

1. Understand labor market decline at onset of COVID-19 recession
  - a. Which sectors?
  - b. Timing
  - c. Which workers?
  - d. Role of firms

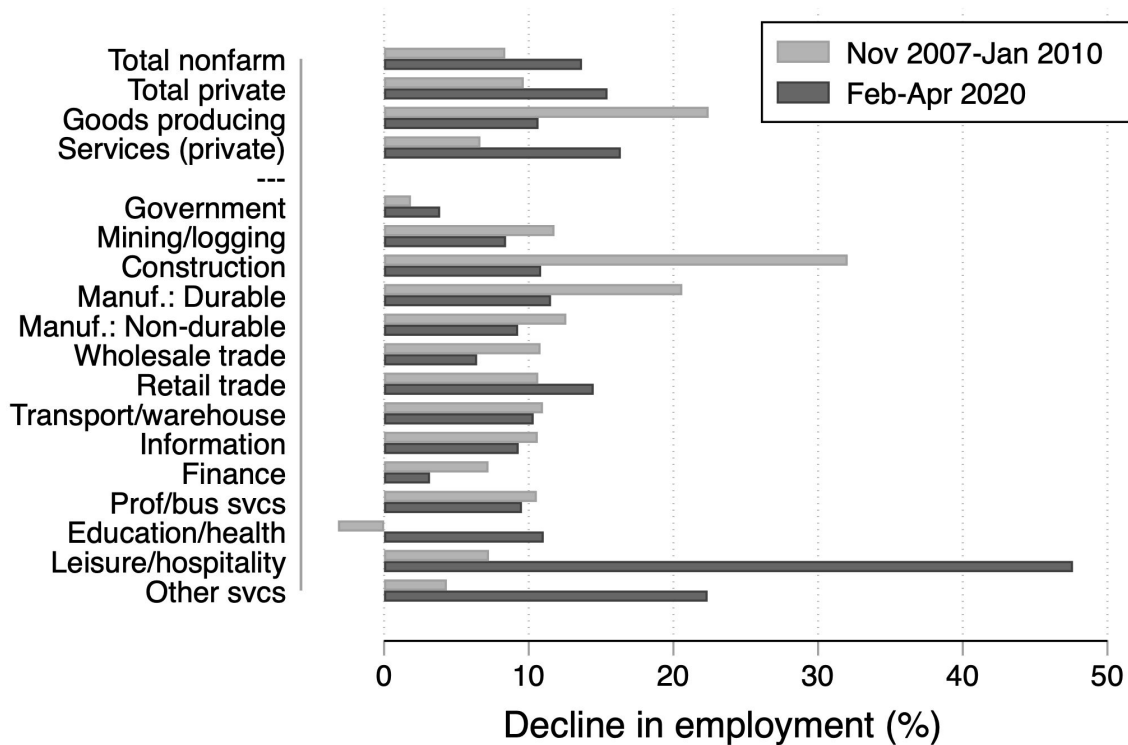
Focus on small businesses

2. Provide preliminary evidence on labor market effects of shut-down orders and economic interventions at onset

Finding 1:  
Pandemic recession differs from recent  
recessions

# 1. This time is different

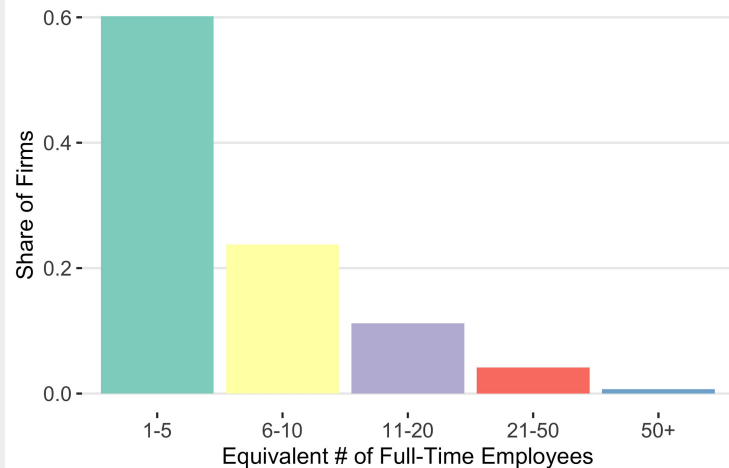
- ❖ Job losses in 2 months were 60% larger than the entirety of the Great Recession
- ❖ Industrial composition quite different - Not the usual “mancession.”
- ❖ High rates of temporary layoff, recall expectations.



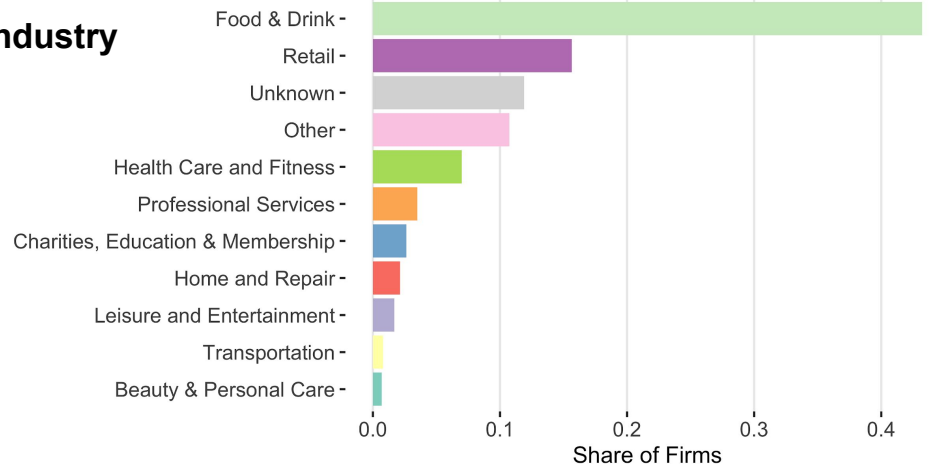
# Homebase data

- ❖ Scheduling & time-clock service.
- ❖ Primary small business clients – restaurants, retail, salons, etc.
- ❖ Daily hours worked.
- ❖ Follow firms and workers over time.

**Size**

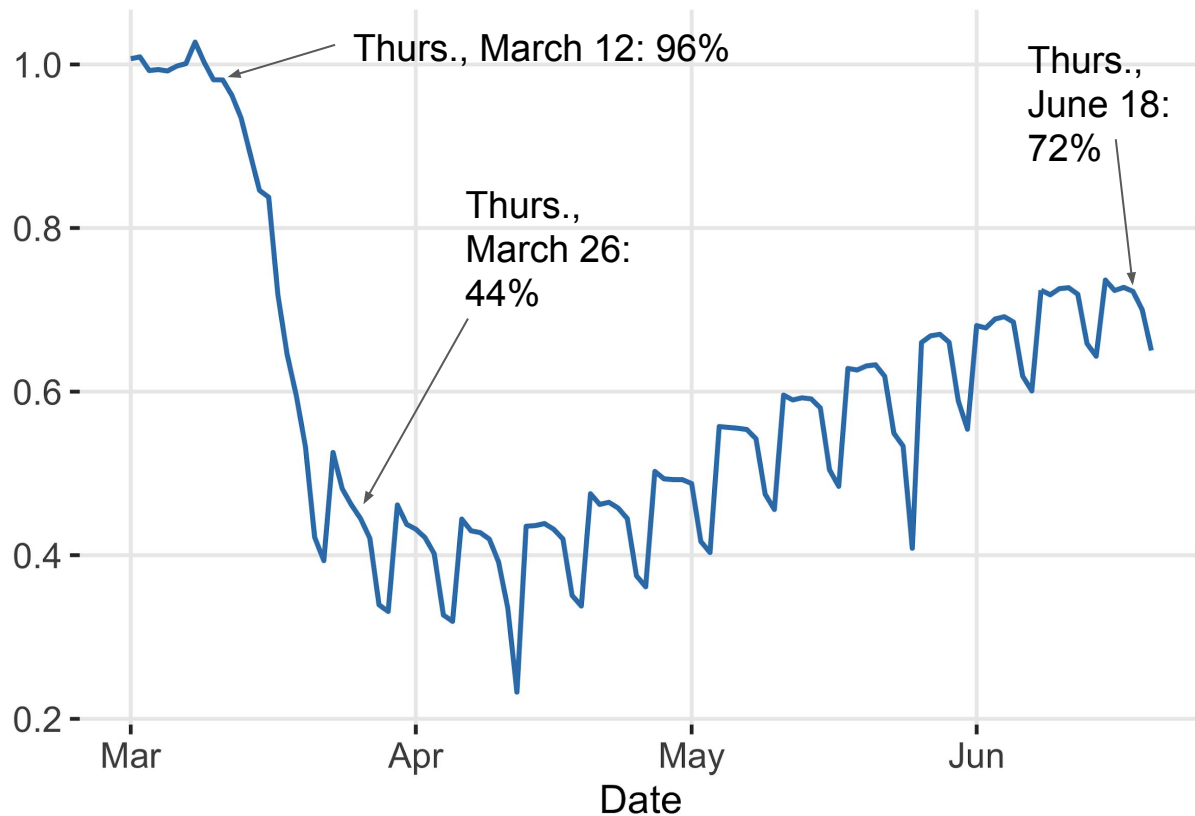


**Industry**



# The collapse was extremely sudden

Total hours by day,  
(Jan. 19-Feb. 1 = 1.0)

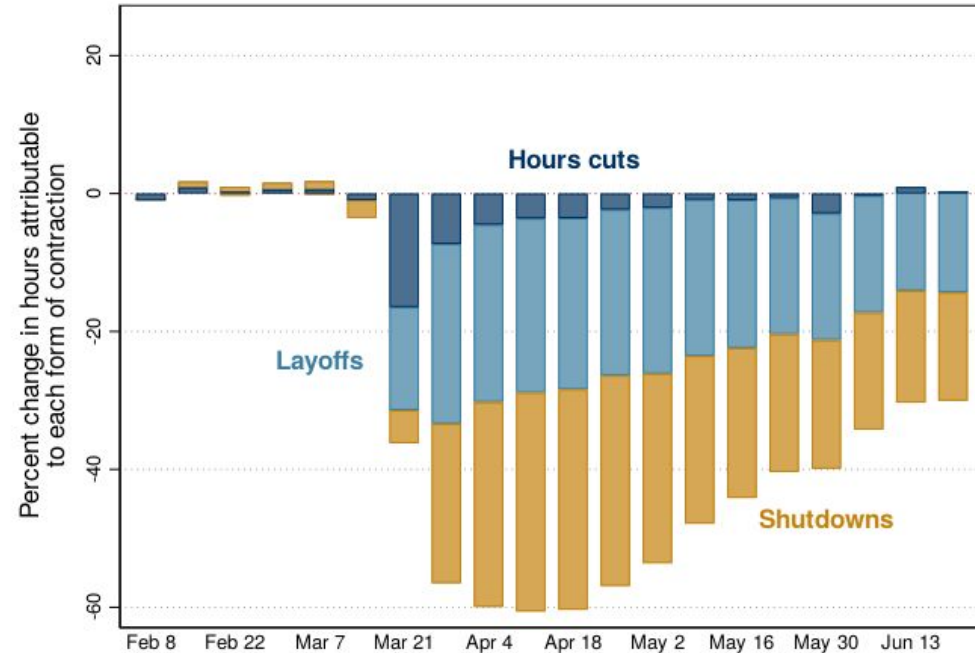


## Finding 2:

Firm shut-downs and re-openings have  
played a large role

# Half of Homebase firms have shut for at least a week

- ❖ This accounts for about half the lost hours.
- ❖ About 60% of the firms that closed have since reopened, averaging  $\frac{2}{3}$  of pre-shutdown scale.
- ❖ Nearly all hours at reopened firms have been from previous workers (but share is shrinking)

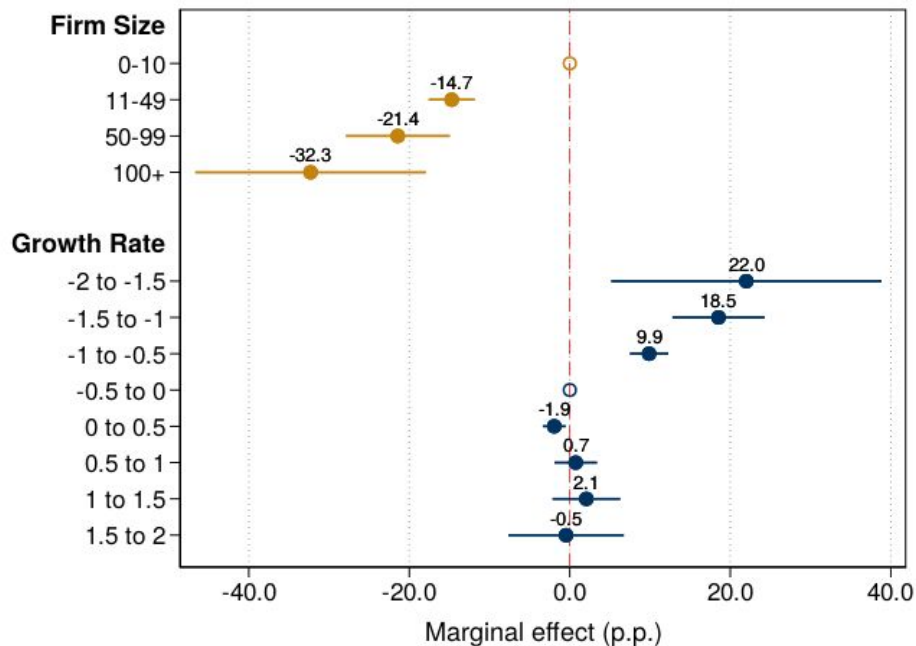




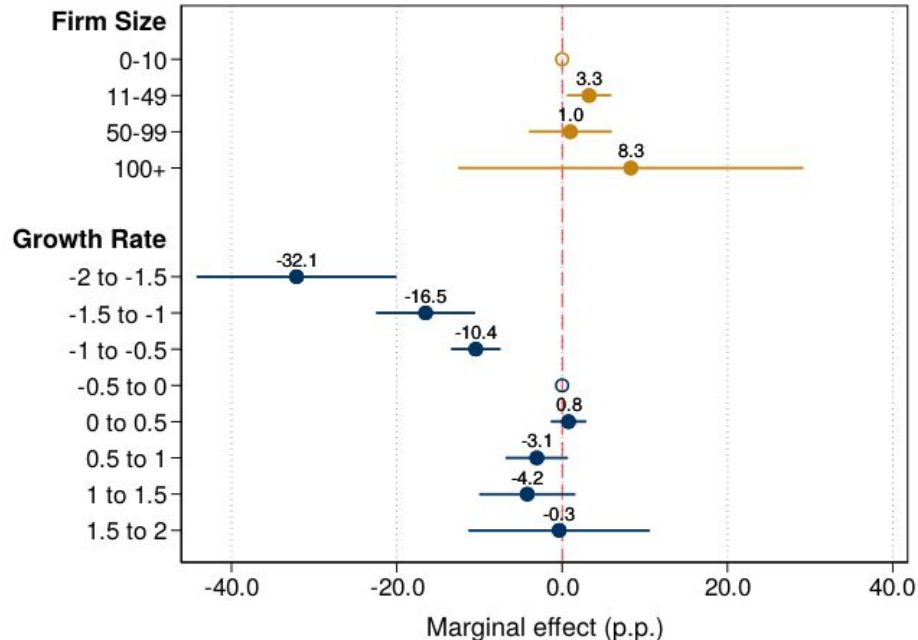
# Smaller firms were more likely to exit

# Distressed firms were more likely to exit, less likely to reopen

Probability of firm exit (marginal effects)



Probability of firm reopening (marginal effects)



### Finding 3:

More disadvantaged workers more likely to be laid off and less likely to be rehired

# Inequitable impacts

## Age

- ❖ Young & old workers more likely to be laid off.

## Education

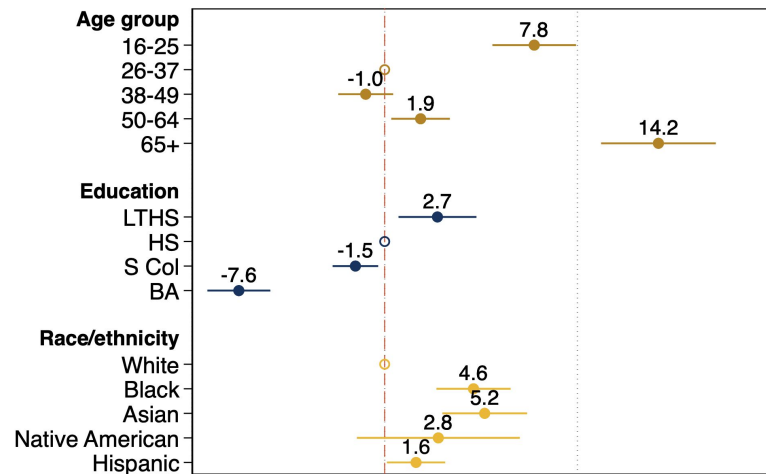
- ❖ Education gradient in layoff.
- ❖ Weaker in rehiring.

## Race

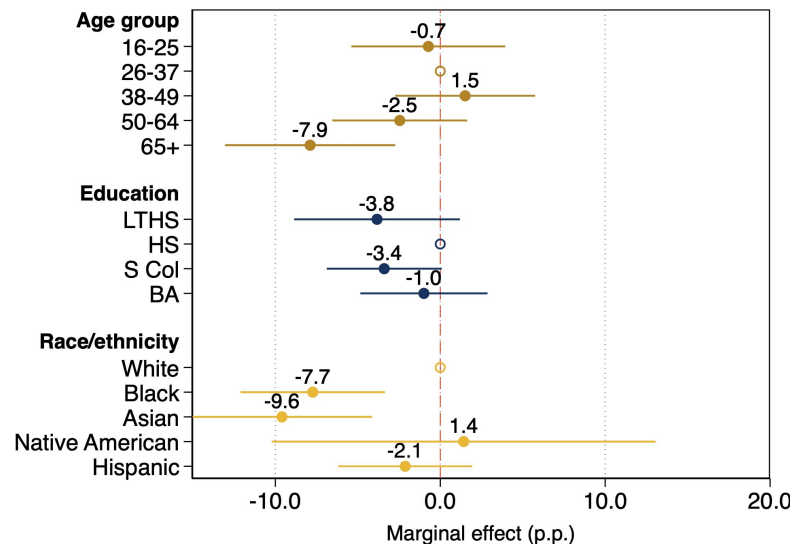
- ❖ Black, Asian workers more likely laid off, less likely rehired.

Source: Matched CPS data. Includes state & industry FEs.

Pr(stop work  
in April)



Pr(start work  
in May)

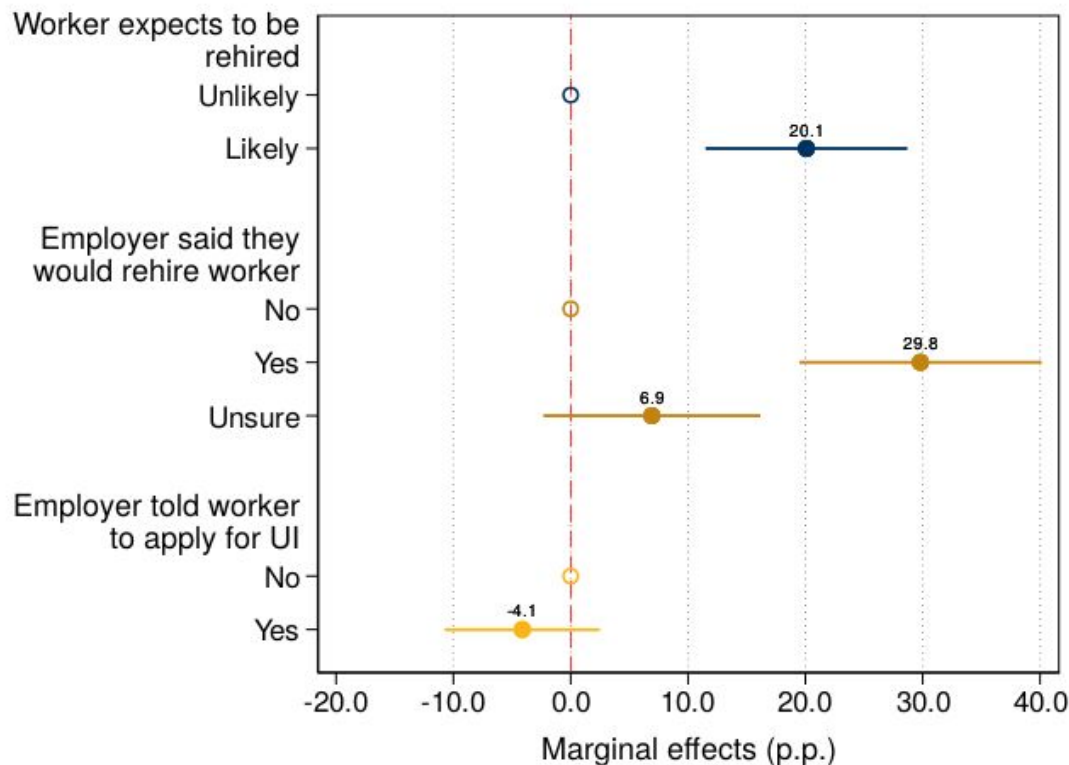


# Workers' expectations were predictive of rehiring

- ❖ Homebase worker survey
- ❖ Focus on those who have stopped work.

- ❖ Recall expectations are high:

- 89% of unemployed job-losers in April were on temporary layoff
- As many as 90% of new UI claimants in California (Hedin et al., 2020) expect to be recalled.

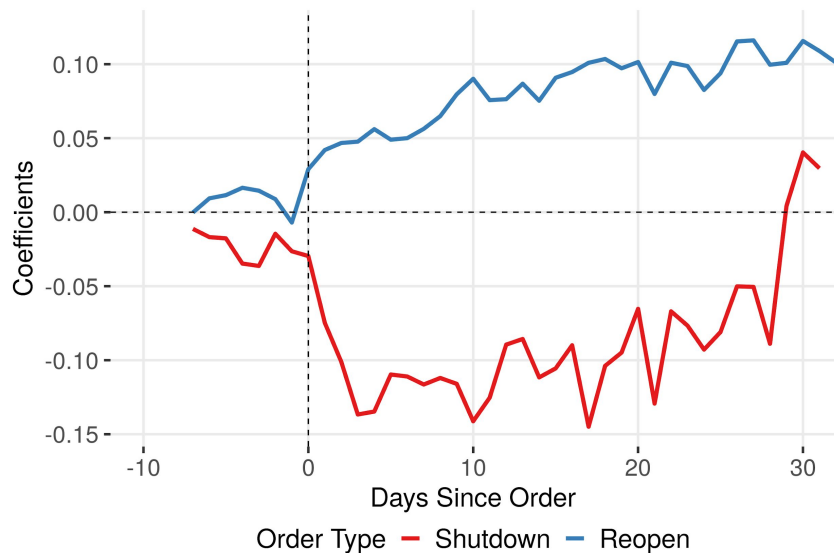


## Finding 4:

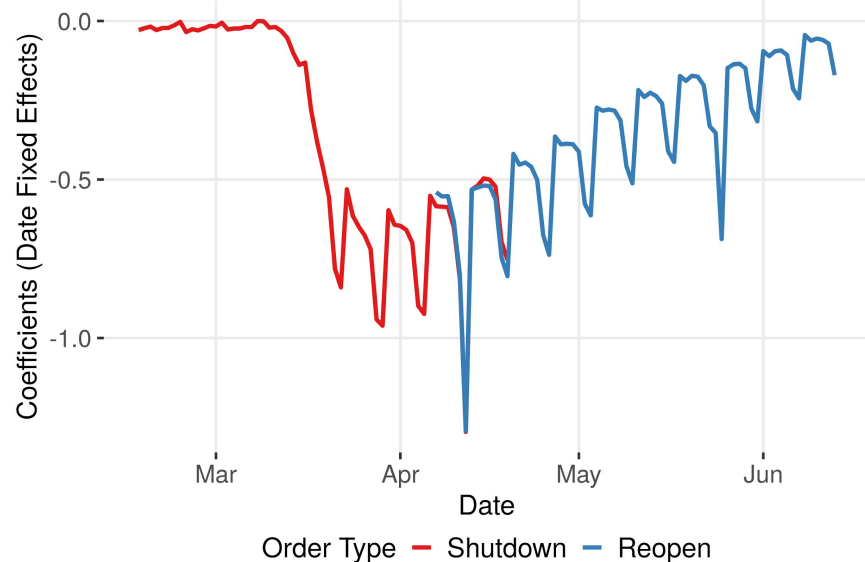
Shut-down and re-opening orders play  
minor role in labor market changes

# Shut-down and re-opening orders event studies

Event study treatment effects on  $\ln(\text{hours})$



Calendar time effects on  $\ln(\text{hours})$



## Finding 5:

States that received more PPP loans  
and had higher UI replacement rates  
have had milder declines and faster job  
recoveries

# Relationship of relief policies with layoff/rehiring

## PPP

- ❖ Divide states by loans/payroll (1st round)
- ❖ Q4 = highest disbursement

## UI

- ❖ Divide states by replacement rate
- ❖ Q4 = highest RR

Suggestive that loans & UI are protective.

	Logit: Stopped work in April		Logit: Rehired in May	
PPP volumes				
Quartile 2	<b>0.016</b>	-0.019	<b>0.050</b>	0.053
	(0.006)	(0.011)	(0.020)	(0.034)
Quartile 3	<b>-0.014</b>	<b>-0.048</b>	0.034	0.046
	(0.006)	(0.010)	(0.020)	(0.032)
Quartile 4	<b>-0.023</b>	<b>-0.037</b>	0.037	0.044
	(0.007)	(0.011)	(0.025)	(0.037)
UI replacement rates				
Quartile 2	<b>0.026</b>	<b>0.036</b>	<b>0.042</b>	0.023
	(0.007)	(0.007)	(0.020)	(0.023)
Quartile 3	<b>-0.013</b>	0.009	<b>0.075</b>	0.032
	(0.006)	(0.007)	(0.022)	(0.025)
Quartile 4	<b>-0.027</b>	-0.008	<b>0.081</b>	0.037
	(0.007)	(0.008)	(0.025)	(0.031)
Division FEs	N	Y	N	Y



# Conclusions

1. The pandemic recession is different from recent recessions (so far):
  - a. Extremely fast onset and partial recovery.
  - b. Led by decline in in-person services employment.
  - c. Unemployed workers overwhelmingly expect to be recalled.
2. More disadvantaged workers more likely to be laid off and less likely to be rehired (so far).
3. In short run, shut-down and re-opening orders play relatively minor role in driving labor market decline and recovery; customers disappeared.
4. Some indication that PPP loans sheltered the blow; no indication that UI replacement rates have slowed recovery (so far).

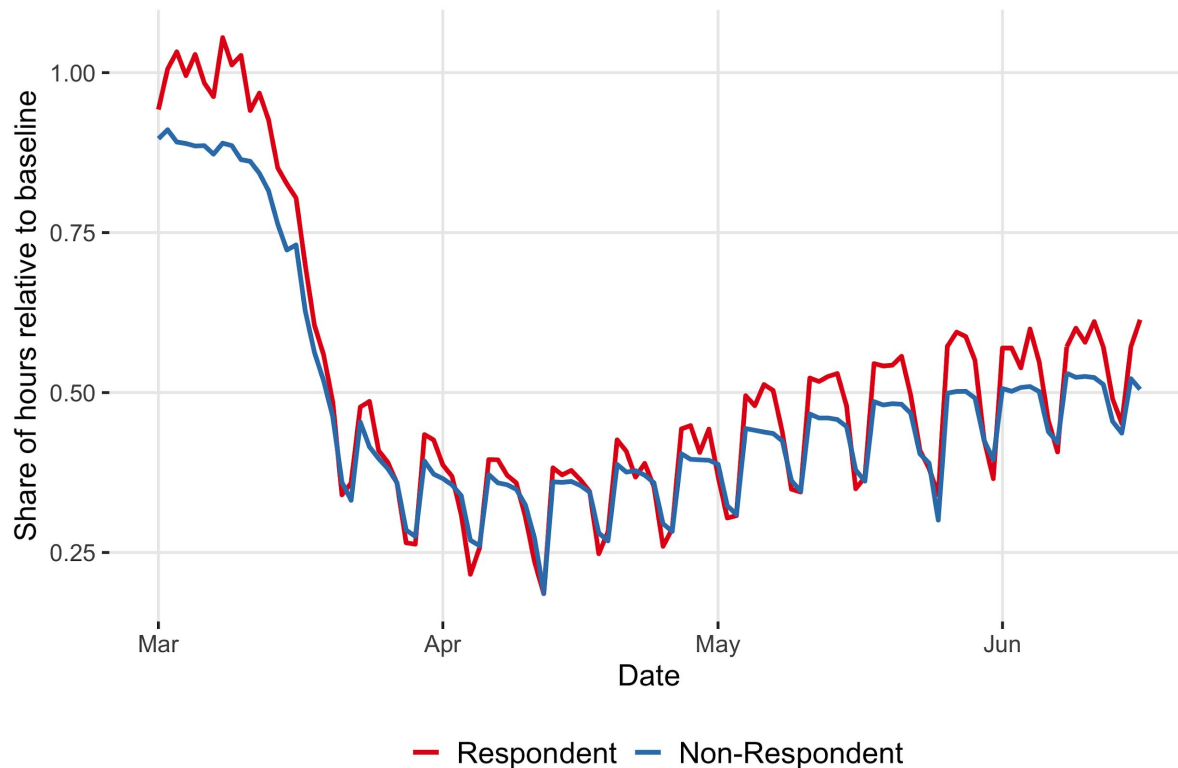
# Appendix Slides

# CPS employment status breakdown

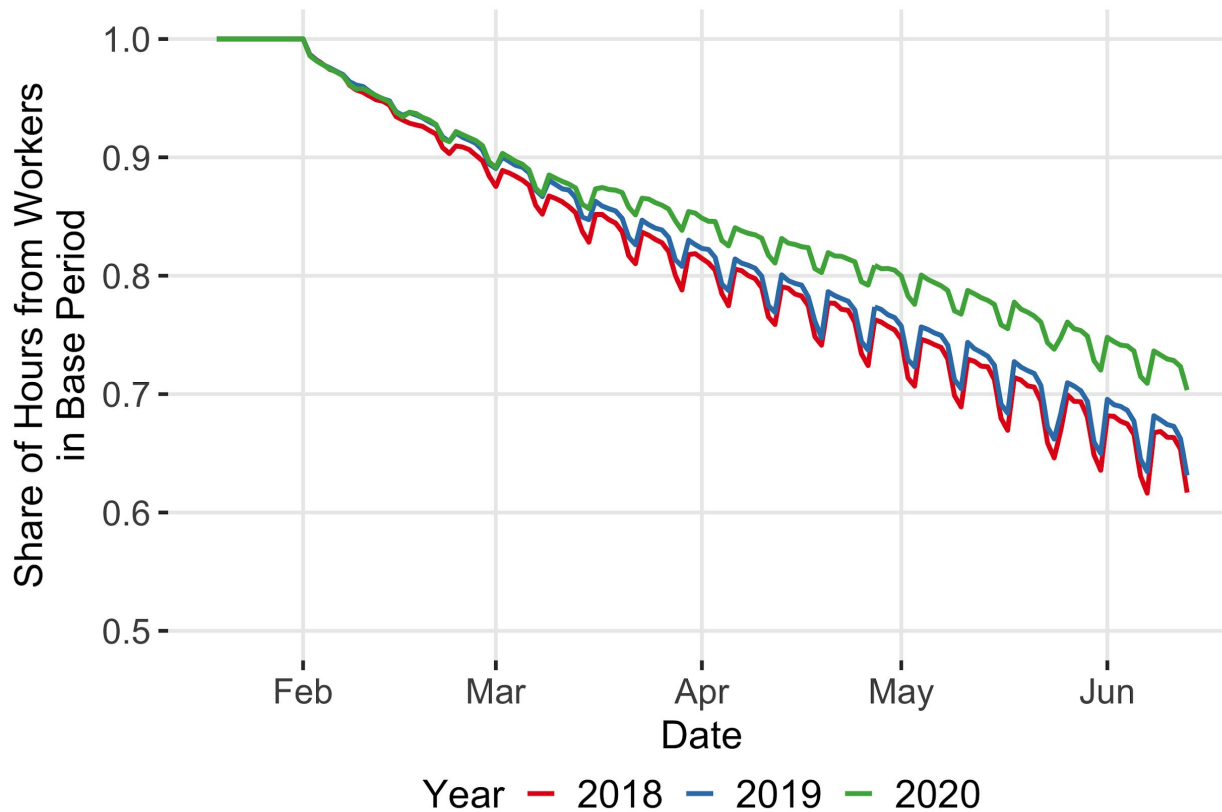
The usual categories missed a lot of the interesting action

	Levels (%)				Changes (percentage points)			
	February	March	April	May	Feb. - March	March- April	April- May	Feb.- May
<b>Employed at work</b>	72.0%	69.8%	57.6%	60.9%	-2.1	-12.3	3.4	-11.0
<b>Employed but not at work</b>	1.8%	2.9%	5.1%	3.7%	1.0	2.2	-1.4	1.9
<i>All enumerated reasons</i>	1.6%	2.0%	1.5%	1.8%	0.4	-0.4	0.3	0.2
<i>Other</i>	0.2%	0.9%	3.6%	3.3%	0.7	2.6	-0.3	3.0
<b>Unemployed</b>	2.9%	3.4%	10.4%	9.4%	0.5	7.0	-1.0	6.5
<i>On layoff</i>	0.5%	1.0%	8.2%	6.9%	0.5	7.2	-1.3	6.4
<i>Looking</i>	2.4%	2.4%	2.2%	2.6%	0.0	-0.2	0.3	0.2
<b>Not in the labor force</b>	23.3%	23.9%	26.9%	25.9%	0.6	3.0	-1.0	2.6

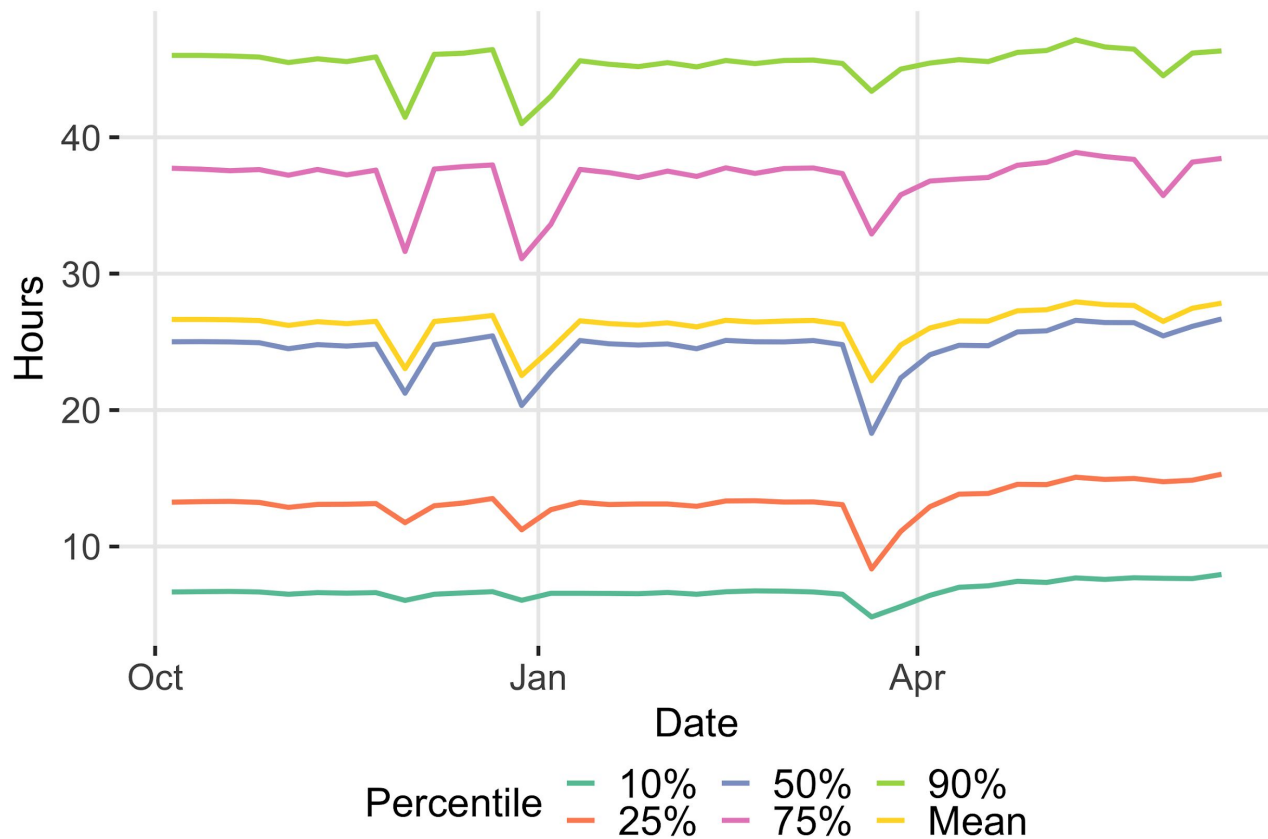
# Hours trends, survey respondents vs. non-respondents



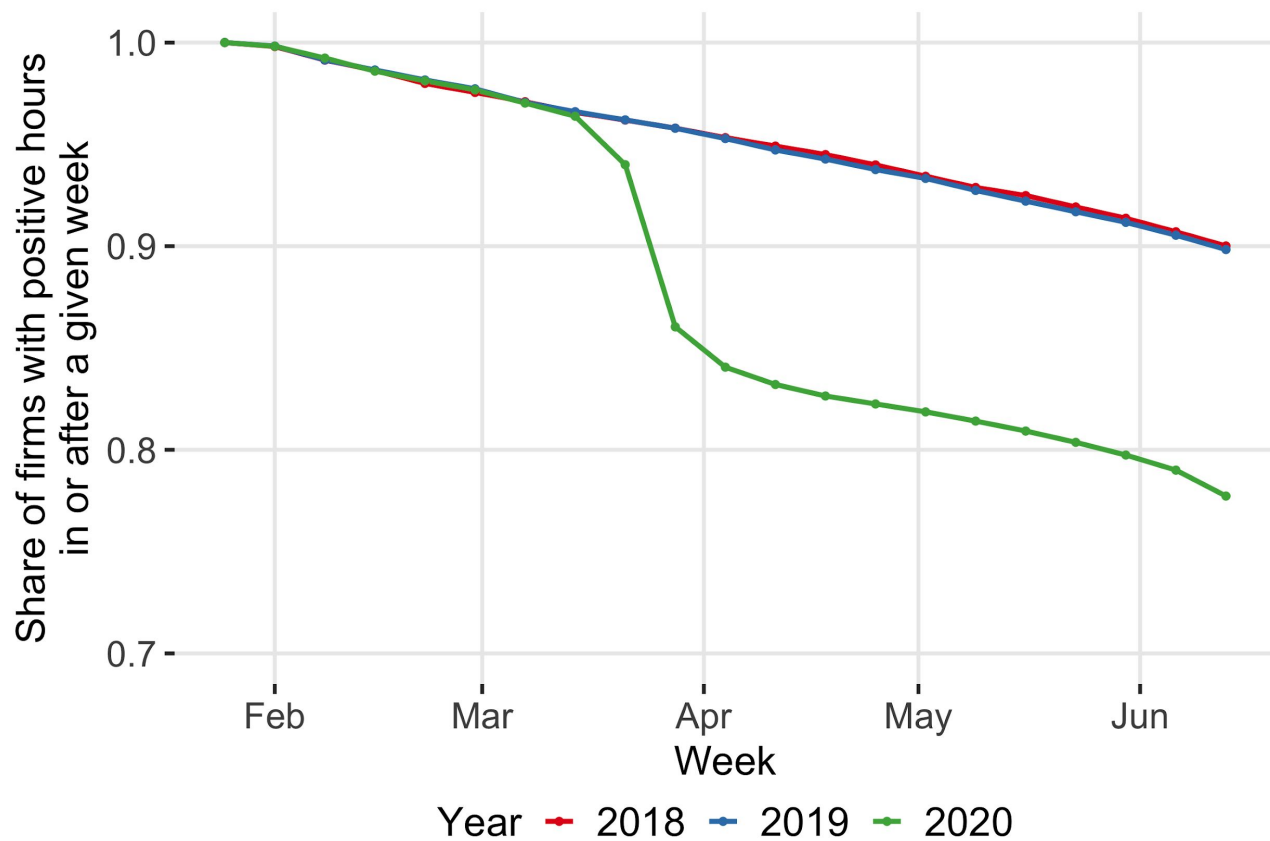
# Turnover in Homebase data



# Weekly hours distribution, Homebase workers

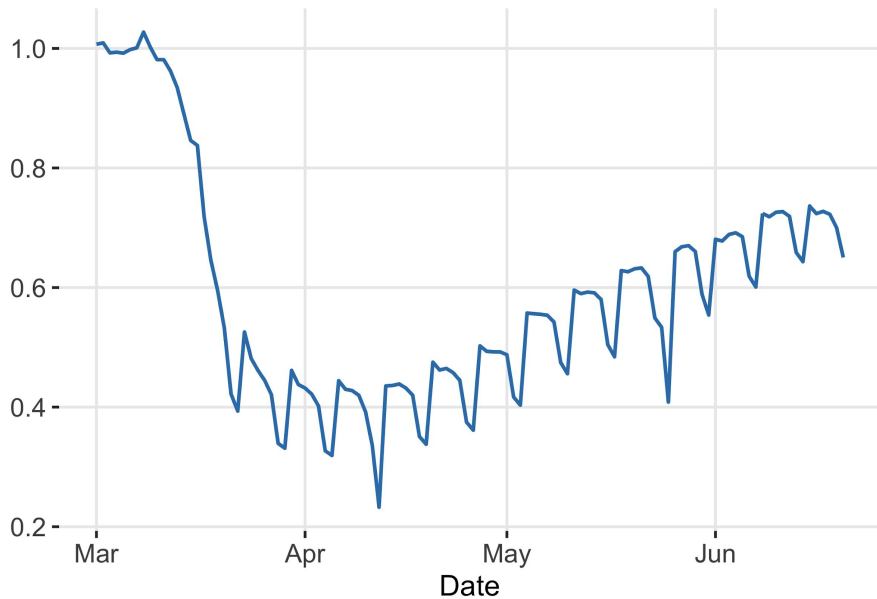


# Homebase firm attrition

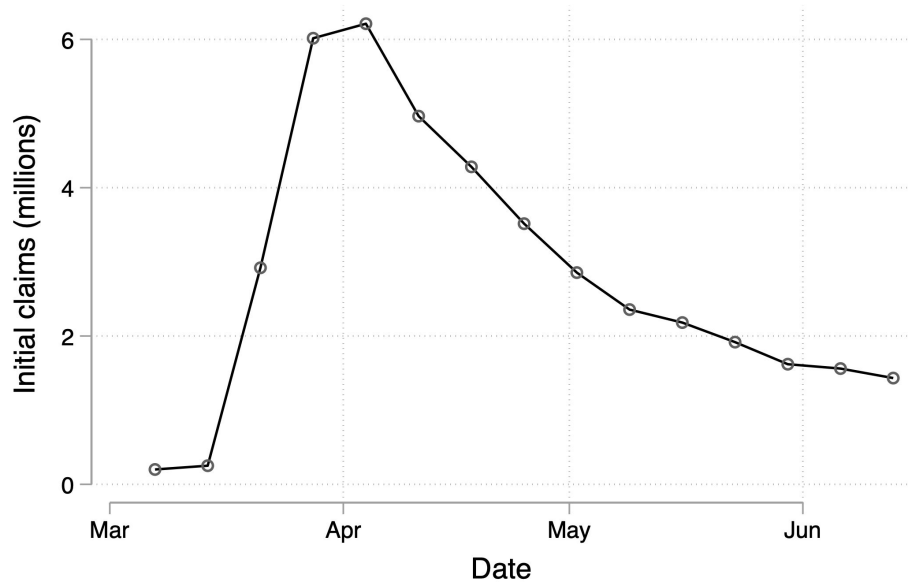


# Homebase hours align closely with UI claims

Homebase hours (Jan. 19-Feb. 1=1)



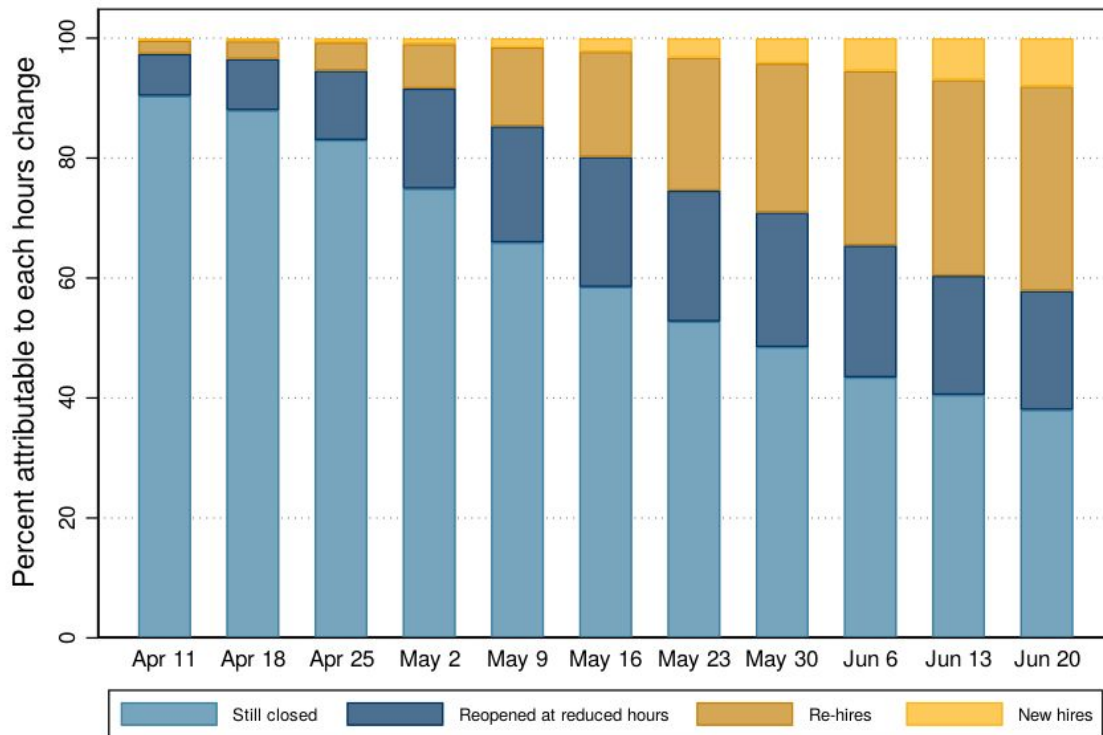
Initial UI claims





# 60% of firms that shut have reopened

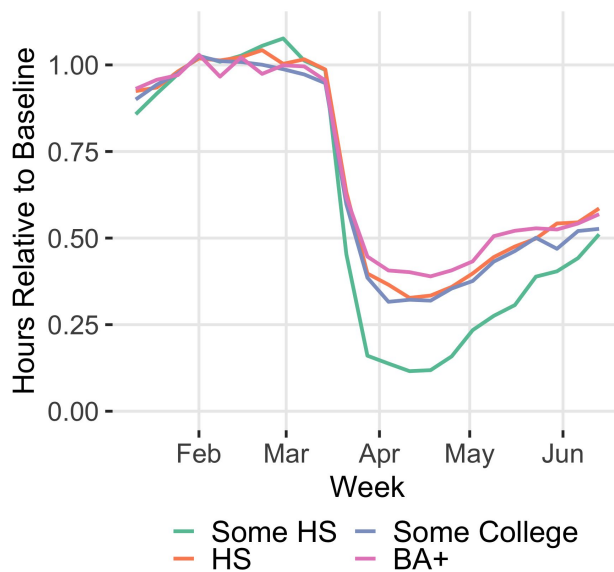
- ❖ At about  $\frac{2}{3}$  of pre-shutdown scale.
- ❖ Overwhelmingly from prior workers at first.
- ❖ New worker share is growing (but these are high turnover firms).



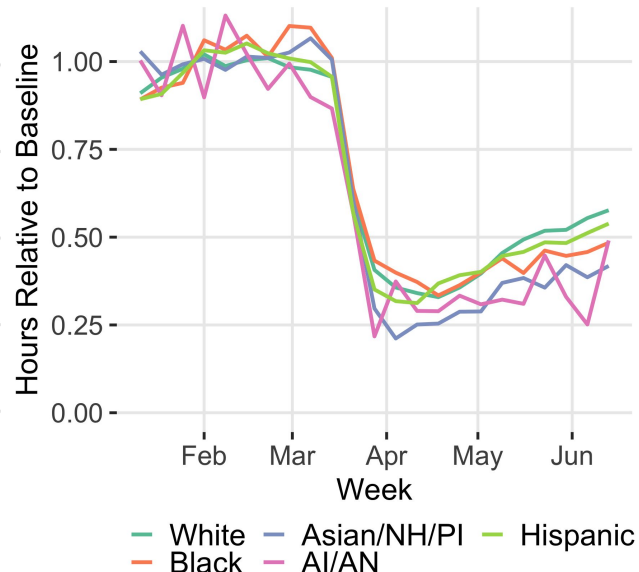
Data updated through Jun 20

# Hours trends by demographic group, Homebase

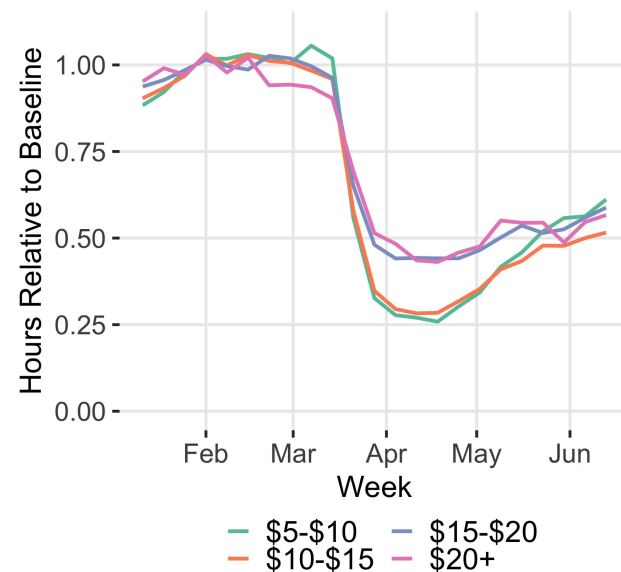
## Education



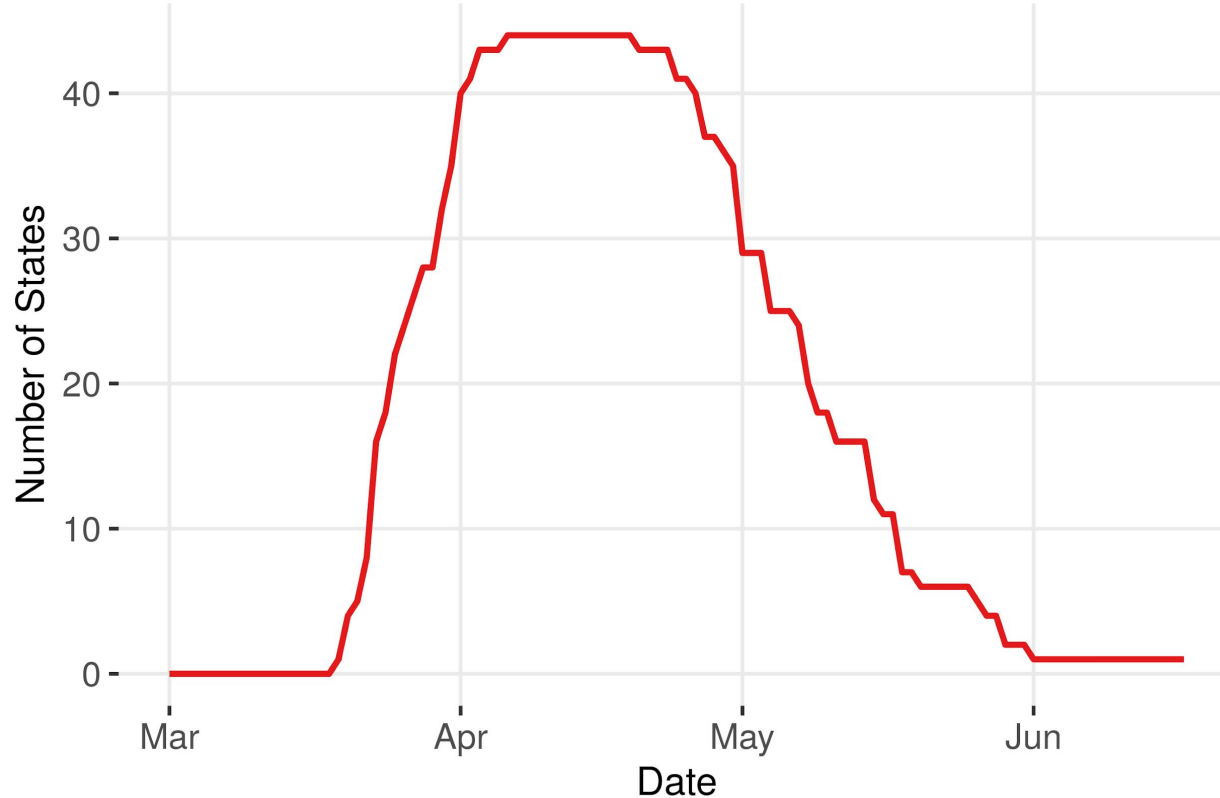
## Race



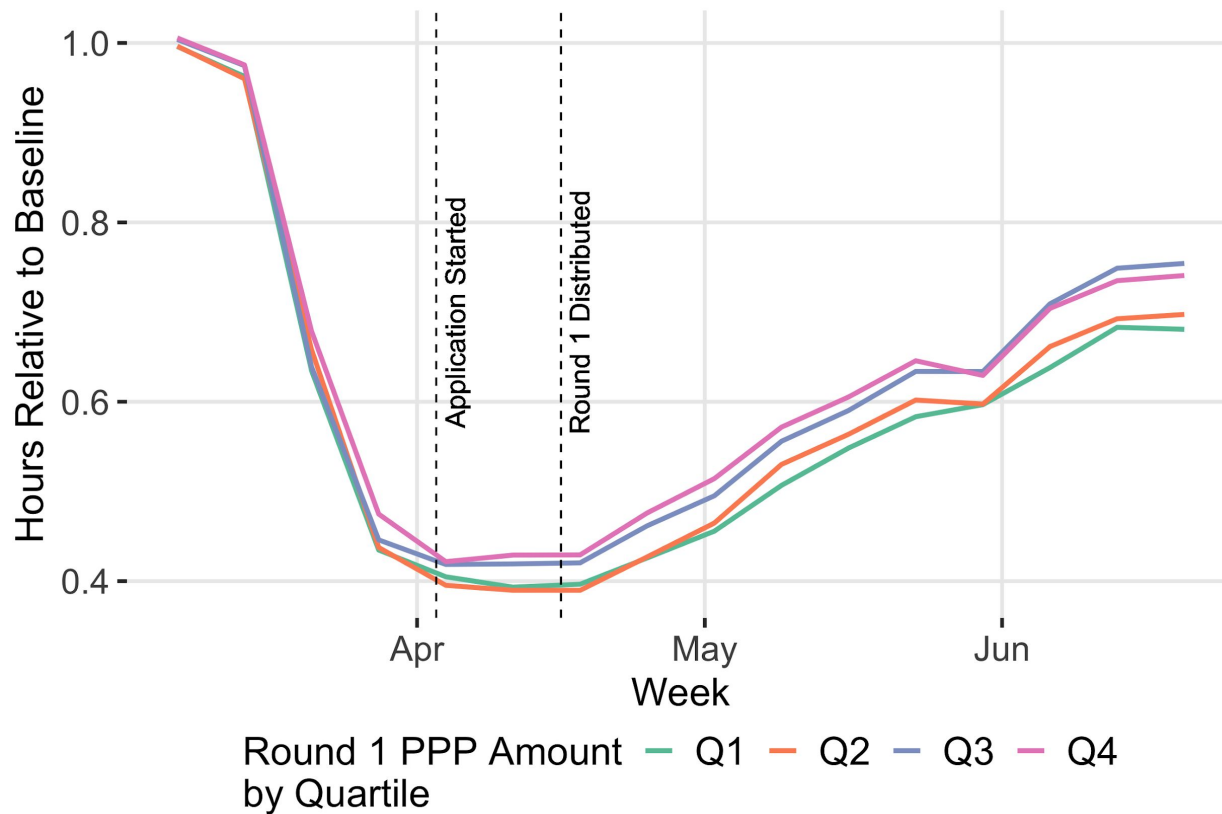
## Wage



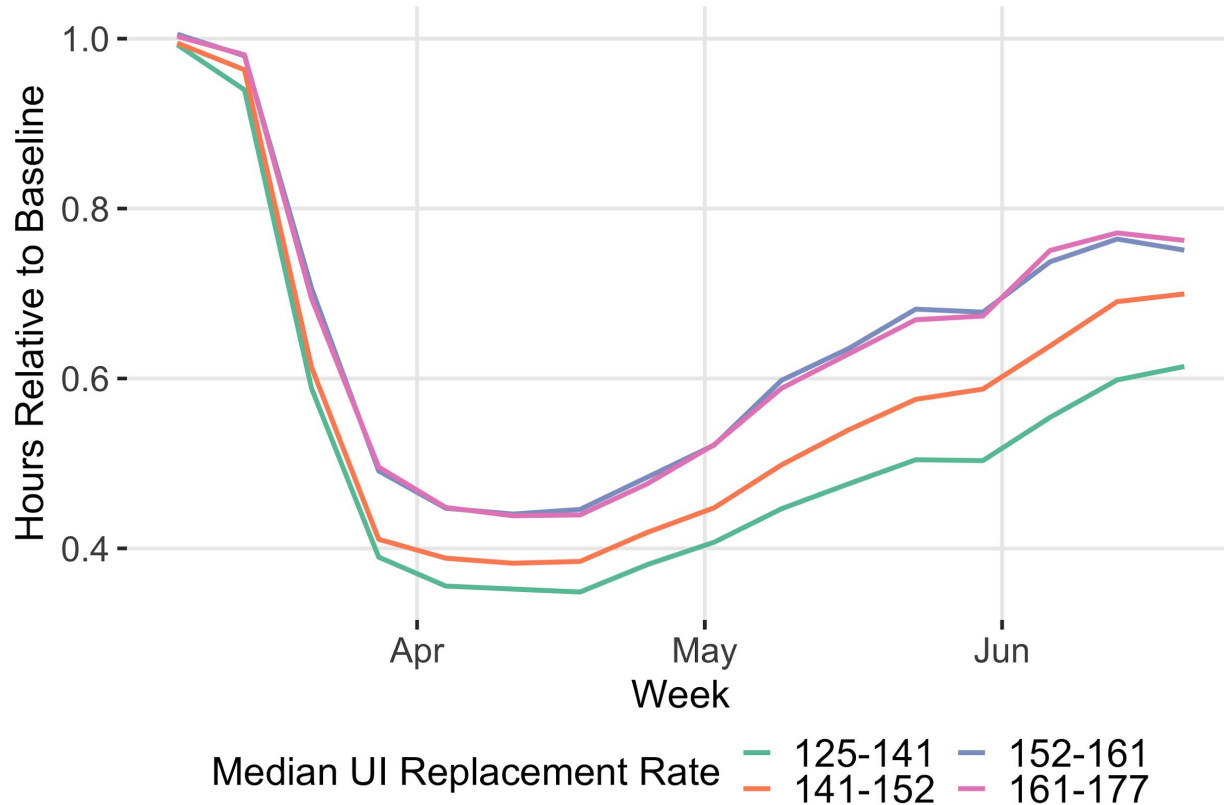
# Shelter-in-place orders in effect, by date



# Hours by PPP amounts

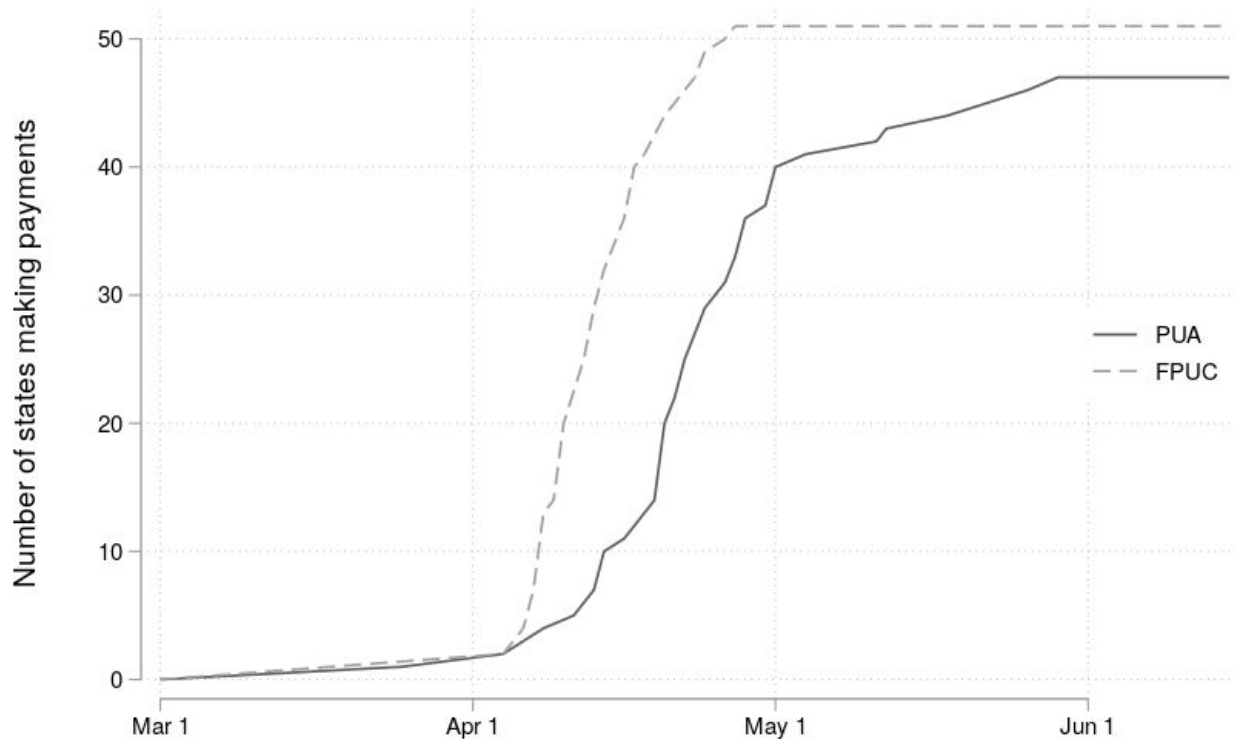


# Steeper decline, slower recovery where UI replacement rates are low



*Note: UI replacement rates from Ganong, Noel, and Vavra (2020)*

# Initiation of PUA (independent contractor) and FPUC (\$600) UI payments



# Event studies estimates of effects of PUA & FPUC

