DJ GRIBBIN

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EXPERIENCE

FOUNDER, MADRUS, LLC

April 28, 2018 to Present

Assist clients seeking to be more efficient in the permitting, design, construction, financing, procurement, and operation of infrastructure.

SENIOR OPERATING PARTNER, STONEPEAK INFRASTRUCTURE PARTNERS July 7, 2018 to Present

Provide strategic advice to a \$7.2 billion infrastructure fund.

SPECIAL ASSISTANT TO THE PRESIDENT FOR INFRASTRUCTURE, NATIONAL ECONOMIC COUNCIL, THE WHITE HOUSE

January 26, 2017 to April 14, 2018

- Coordinated the efforts of a dozen different Cabinet agencies and virtually all senior White House staff to develop the Administration's infrastructure policy.
- Aggressively worked to incorporate views of state and local officials in the development of the Administration's policy.
- Helped communicate the policy through interactions with the media and trade associations.

NATIONAL DIRECTOR, STRATEGIC CONSULTING, HDR, INC.

January 2016 to January 2017

- Led HDR's Strategic Consulting practice to build a business allowing HDR to provide high-value strategic advice in a manner that would increase the profile of the business, increase revenue, and generate additional business opportunities.
- Initiatives included innovative infrastructure finance, IT visualization, and more efficient ways to serve the homeless.

SABBATICAL

August 1, 2015 to January 2016

Led family RV tour of the West and worked on building a cabin in West Virginia.

MANAGING DIRECTOR, HEAD OF GOVERNMENT ADVISORY AND AFFAIRS, MACQUARIE CAPITAL, INC.

February 2, 2009 to July 31, 2015

- Created and led Macquarie's sell-side, public private partnership (PPP) business in the U.S.
- Served as key team member for other infrastructure projects involving any level of governmental interaction.
- Became licensed broker dealer holding Series 7, 24, 52, and 63 licenses.

GENERAL COUNSEL, UNITED STATES DEPARTMENT OF TRANSPORTATION July 2007 to January 20, 2009

• Nominated by President and confirmed by U.S. Senate to serve as the primary legal advisor to the Secretary of Transportation and her staff.

- Managed an office of approximately 70 lawyers overseeing the work of a total of 400 lawyers Department-wide.
- Led the effort to use market forces to manage New York City aviation congestion, winning the USDOT Gold Medal.
- Testified before both Houses of Congress on issues of importance to the Department.

DIVISION DIRECTOR, MACQUARIE HOLDINGS, INC. (USA)

January 2006 to July 2007

- Provided marketing strategy and business development for asset acquisitions in the U.S.
- Led government relations at federal, state, and local levels.

SABBATICAL

July 2005 to December 2005

- Took wife and seven children to Guatemala to experience life in a developing country.
- Founded Education for San Pablo, Inc. non-profit, tax-exempt corporation to serve needs of impoverished Guatemalans (e4sp.org).

CHIEF COUNSEL, FEDERAL HIGHWAY ADMINISTRATION (FHWA) July 2003 to July 2005

- Legal Counsel to Federal Highway Administrator, Deputy Administrator and Executive Director.
- Managed staff of 50 attorneys to provide Agency with accurate and timely legal advice on all matters affecting FHWA.

DIRECTOR, PUBLIC SECTOR BUSINESS DEVELOPMENT, KOCH INDUSTRIES *July 1999 to July 2003*

- Developed and executed strategic plan for expanding Koch businesses in twelve targeted states working with governors, legislators, and leaders in state highway authorities.
- Managed public sector capabilities, including media, government, and community relations for Koch Materials using internal resources and consultants.

DIRECTOR, GOVERNMENT AFFAIRS, KOCH INDUSTRIES

September 1997 to July 1999

• Managed staff of seven to execute federal legislative efforts of the company.

NATIONAL FIELD DIRECTOR, CHRISTIAN COALITION

February 1994 to September 1997

- Managed staff of 15 and over 50 volunteers to oversee grassroots, fundraising, and media strategies of 48 state affiliates and 1,980 local chapters.
- Served as executive producer for the Coalition's monthly satellite television show, Christian Coalition Live.
- Helped create and manage organizations for outreach to African-American community (The Samaritan Project) and to Catholic community (The Catholic Alliance).

LEGISLATIVE REPRESENTATIVE, NATIONAL FEDERATION OF INDEPENDENT BUSINESS (NFIB)

April 1989 to February 1994

- Lobbied U.S. House of Representatives and Senate on behalf of the nation's largest organization representing small businesses.
- Testified before committees of both Houses of Congress.
- Developed proposal for NFIB's Legal Foundation.

LEGISLATIVE DIRECTOR, U.S. REP. LARRY COMBEST (R-TX)

July 1988 to April 1989

Managed the legislative program in the office to keep both the Congressman and his constituents informed of legislation pending before the House of Representatives.

PROFESSIONAL STAFF, HOUSE COMMITTEE ON THE DISTRICT OF COLUMBIA *June 1988 to July 1989*

Drafted amendments to legislation pending before the Committee, attended hearings with and on behalf of Congressman Combest, and worked to defeat legislation providing for D.C. statehood.

LEGISLATIVE ASSISTANT, U.S. REP. LARRY COMBEST (R-TX) May 1986 to July 1988

Tracked legislation pending before the U.S. House of Representatives in order to keep both the Congressman and his constituents informed. Focused on legislation affecting foreign affairs, trade, education, labor and transportation issues.

EDUCATION

GEORGETOWN UNIVERSITY LAW CENTER, WASHINGTON, D.C., 1992, cum laude

GEORGETOWN UNIVERSITY, WASHINGTON, D.C., 1985, BA in Philosophy

MANDARIN TRAINING CENTER, TAIPEI, TAIWAN, 1983

OTHER ACTIVITIES

CHAIRMAN, EDUCATION FOR SAN PABLO, INC., 2011 TO PRESENT

Lead charitable non-profit providing education scholarships and other assistance to the residents of San Pablo, Guatemala.

AMERICAN ROAD AND TRANSPORTATION BUILDERS ASSOCIATION (ARTBA) PPP Division, 2005 to 2010

- Past PPP Division President.
- Only winner of Entrepreneur of the Year Award for both public and private sectors.

BOARD MEMBER, DESTINY CHURCH, 2008 TO 2011

BOARD MEMBER, DOMINION ACADEMY, 2002 TO 2004

DEPUTY DIRECTOR OF CONGRESSIONAL RELATIONS, BUSH-CHENEY TRANSITION,

DECEMBER 2000 TO FEBRUARY 2001

- Assisted Director of Congressional Relations in managing contacts with Members of Congress and coordinating nomination strategy for the President's Cabinet.
- Transitioned Legislative Affairs Office from Transition Office to White House and spent a month working in the West Wing for the Assistant to the President for Legislative Affairs.

LECTURER, VIRGINIA TECH, 2014, 2015, 2016

Lectured graduate and doctoral students on public private partnerships.

LECTURER, AMERICAN UNIVERSITY, 1996 AND 1997

Lectured graduate and undergraduate students on grassroots organization and lobbying.

LECTURER, KENNEDY SCHOOL OF GOVERNMENT, 1996

Lectured graduate students on grassroots organization and mobilization.

TRAINER, INTERNATIONAL REPUBLICAN INSTITUTE, 1996

Worked with over 100 local candidates in KwaZulu Natal, South Africa to prepare them for the first fully democratically-held elections in the history of that province.

SELECTED TESTIMONY

U.S. Senate Committee on Environment and Public Works, "The Implementation of MAP 21's TIFIA Program Enhancements," July 24, 2013.

New York State Senate Standing Committee on Transportation, "Public-Private Partnerships," May 16, 2011.

U.S. House Committee on Transportation and Infrastructure, Subcommittee on Aviation, "Congestion Management in the New York Airspace," June 18, 2008.

U.S. Senate Committee on Commerce, Science, and Transportation, "United States Department of Transportation's Cross-Border Pilot Program," March 11, 2008.

U.S. Senate Committee on Commerce, Science, and Transportation, Subcommittee on Aviation Operations, Safety, and Security, "Congestion and Delays: The Impact on Travelers and Possible Solutions," September 27, 2007.

U.S. Senate Committee on Commerce, Science, and Transportation, "Confirmation of U.S. Department of Transportation General Counsel," March 29, 2007.

U.S. House of Representatives Committee on Government Reform, "Issues concerning the Boston Central Artery/Tunnel (CA/T) Project," April 22, 2005.

PUBLICATIONS

"The Current FTD System: Far from Delivery of the Roses," Tax Notes, September 1992.

"Toward a more Efficient Use of Airspace," Journal of Transportation Law, Logistics, and Policy, Volume 76, Number 1, 2009.

"Puerto Rico: Creating a New U.S. Precedent for PPPs," Global Infrastructure, Volume 2, 2012.

PUBLICATION FEATURED

Liz Essley Whyte, "Cash for the Poor? A Tale of Unconventional Givers," Philanthropy, Fall 2013, pp. 46-49.