

December 13, 2018



Brookings Executive Education is a partnership between The Brookings Institution and Washington University in St. Louis' Olin Business School. We close the year with a message from Olin Dean Mark Taylor.



"As 2018 comes to a close, let me share a few thoughts on the year.

This year, we made a bold claim to double down on what has always been in our DNA: developing professionals who create change for the good. And strengthening our commitment to values-based leadership. We are committed to be a business school informed by numbers but driven by principles.

We also continued to advance the vision of Robert S. Brookings and his desire to transform government. In January, Brookings Executive Education added policy courses to its Master of Science in Leadership curriculum. Designed to reshape the way public leaders view the world, these courses are part of our institution-wide efforts to expand our global outlook and reach. And, in the spring we celebrated new graduates of the MS-Leadership at two ceremonies, one in St. Louis and the other in Washington, D.C.

Happy holidays to all the members of our extended family, most especially the men and women who serve the United States. I'm honored to be your dean, and I'm excited by what we can achieve together in the year ahead."

Mark Taylor Dean Olin Business School Washington University in St. Louis

Season's Greetings from BEE Faculty

"Each of our faculty values the extraordinary professionals who work to improve our government and the world at large. We're honored to help them become more-strategic and effective leaders."

Lamar Pierce, *Professor of Strategy*, Washington University in St. Louis, *Associate Dean*, Master of Science in Leadership Program

"During this season of giving, I'm grateful to the government leaders who make service to our country a noble calling and work to keep our nation healthy and strong."

Stuart Bunderson, Professor of Organizational Ethics and Governance, Washington University in St. Louis

"Robert S. Brookings believed in the power of public service as a force for good and vehicle for positive change. I'm proud to carry forward his vision at Brookings Executive Education."

Markus Baer, Associate Professor of Organizational Behavior, Washington University in St. Louis

"Brookings Executive Education participants are driven by mission, meaning and purpose. I'm constantly impressed by their resiliency and commitment to making a difference, attributes that benefit their agency and the country as a whole."

Andrew Shatte, Founder and President, Phoenix Life Academy

"Warm holiday wishes to the Brookings Executive Education community! The knowledge we share and the bonds we form with each other keep us on our learning and leadership journey."

Fran Johnston, Founder, Teleos Leadership Institute

"Peace, health and happiness to my friends at Brookings Executive Education. They're passionate about a government of the people, by the people and for the people. And they want to do big things for our nation."

Sallyanne Harper, Founding Member, Board Officer and Past President, Association for Federal Enterprise Risk Management

Next Up in 2019: Insider's Budget Process



More than an estimate of revenue and expenditures, the federal budget reflects national priorities. Budget decisions affect the size of the U.S. government and the impact of the government on the country's economy.

Brookings Executive Education provides a window into the federal budget process. Its two-day <u>Insider's Budget Process</u> course focuses on the formulation of the president's budget and the congressional budgeting and appropriations processes. Participants learn how to gauge the effects of policy changes on discretionary and nondiscretionary spending and position their agency effectively during budget deliberations. The class also covers how nongovernmental organizations engage in the budget process.

"Participants need to understand that governing is budgeting, and budgeting is governing," said Bill Hoagland, senior vice president of the Bipartisan Policy Center and former staff director of the Senate Budget Committee. "During class, I examine real — not theoretical — public-policy challenges faced by legislative decision makers. We also address important fiscal issues like the debt limit and spending caps."

The Insider's Budget Process course will be taught Feb. 12-13, 2019, at the Brookings Institution in Washington, D.C. To register, go to www.brookings.edu/executive-education. Contact the Registrar at 202-797-6276 or email registrar@brookings.edu/executive-education. Contact the Registrar at 202-797-6276 or email registrar@brookings.edu/executive-education.

Upcoming Courses

Politics and Policymaking, March 11-12, 2019 The Middle East, March 13-14, 2019

On the Horizon

Enterprise Leadership, April 2-4, 2019

Bring Brookings Executive Education Onsite

Contact Emily Booker Howard at <u>ebooker@brookings.edu</u> to learn more about <u>courses that can</u> <u>be delivered at your agency</u>.

Think more. Lead more. Be more.

Learn about BEE's <u>Master of Science in Leadership</u>. Contact Morgan Kaminski at <u>mkaminski@brookings.edu</u>.





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