

CHRISTEN LINKE YOUNG

EXPERIENCE

NC Department of Health and Human Services

Deputy Secretary

Raleigh, NC

2017-2018

- Served the State of North Carolina as the number two official in the Department of Health and Human Services, managing a \$20 billion budget and 15,000 employees. Agency components and services included:
 - The state's Medicaid agency, serving more than 2 million beneficiaries;
 - Direct provision of inpatient mental health services through 3 hospitals and 11 other state-operated facilities, and oversight of community-based mental health delivery;
 - Public health functions, providing leadership of 85 local health departments;
 - Oversight of all social service delivery, including economic benefits and child welfare; and
 - Early childhood programs.
- Advised the Secretary and Governor on priority policy and operational issues, including efforts to expand Medicaid, implement Medicaid managed care, improve efficiency and coordination of social services benefits, and support improvements in child welfare outcomes.
- Provided direct leadership of the Secretary's Office, encompassing the offices of Budget & Analysis, Communications, Legislative Affairs, General Counsel, Internal Audit, and Human Resources.

Center for Consumer Information and Insurance Oversight

Washington, DC

Principal Deputy Director

2015-2017

- Served as the second-highest ranking official in the federal agency responsible for implementing the insurance market reforms in the Affordable Care Act.
- Led the agency as the primary day-to-day decision-maker with responsibilities similar to a chief operating officer. Set priorities and managed policy and operational decisions on a broad range of topics, including:
 - The operation of the federal Health Insurance Marketplace;
 - Eligibility for financial assistance in state and federal Marketplaces;
 - Standards for and oversight of qualified health plans, CO-OPs, and other insurance products;
 - Oversight of State-based Marketplaces;
 - Risk adjustment, reinsurance, and other premium stabilization efforts; and
 - Waivers for State Innovation under section 1332 of the ACA.
- Coordinated regularly with issuers, advocacy organizations, and other stakeholders to build consensus on priority topics and troubleshoot concerns about Marketplace policy and operations.
- Provided strategic leadership on communications issues and represented the agency in interactions with Congress and the press.

White House Domestic Policy Council

Washington, DC

Senior Policy Advisor for Health Reform

2013-2015

- Managed the policy portfolio related to the Affordable Care Act's insurance reforms, Medicaid expansion, and tax policy.
- Supervised the joint decision-making process among the Departments of Labor, HHS, and Treasury.
- Facilitated policy development and conducted detailed reviews of rules and guidance documents.

U.S. Department of Health and Human Services

Washington, DC

Director of Coverage Policy, Office of Health Reform

2013

- Managed the policy portfolio related to the Affordable Care Act's coverage expansion, including insurance reforms and Medicaid expansion.
- Presented to external audiences, including employers, consumer advocates, and providers.

Obama for America

Chicago, IL

Associate Policy Director

2012

- Managed the health policy portfolio for President Obama's re-election campaign.
- Conducted quantitative and qualitative analysis of policy proposals and briefed reporters.
- Nominated to the Democratic Party's 18-member platform drafting committee to represent the Obama Administration's domestic policy agenda.

U.S. Department of Health and Human Services*Policy Analyst & Presidential Management Fellow***Washington, DC**

2009-2011

- Office of Health Reform: Drafted and edited regulatory text and guidance implementing the Affordable Care Act. Prepared external materials, and reviewed documents for policy accuracy.
- CDC Washington Office: Provided policy analysis, focused on health reform. Briefed CDC senior leadership; presented to external audiences; and researched long-term policy development issues.

Obama for America*Health Policy Advisory Committee Member & Regional Field Director***Middletown, OH**

2008

- Conducted volunteer legal research on health issues and managed a team of field organizers.

Manatt, Phelps & Phillips, LLP*Summer Associate, Health Care***New York, NY**

Summer 2007

- Conducted legal research on Medicaid, health IT, and medical licensing topics.

Land Trust Alliance*Public Policy Specialist***Washington, DC**

2004-2006

- Led a diverse coalition of non-profits collaborating on tax policy supporting land conservation.

EDUCATION**Yale Law School***Juris Doctor***New Haven, CT**

2009

- Editor-in-Chief, *Yale Journal of Health Policy, Law, and Ethics*
- Senior Editor & Admissions Committee, *Yale Law Journal*

Stanford University*Bachelor of Science with Honors and with Distinction, Biological Sciences***Stanford, CA**

2004

- Phi Beta Kappa; High Card scholar-athlete award; Coxswain, Men's Varsity Crew

PUBLICATIONS*Note, Pay or Play and ERISA Section 514, 10 YALE J. HEALTH POL'Y, L. & ETHICS 197 (2009)*

- Because ERISA's broad preemption clause has limited state experimentation in health policy, offered several approaches for statutory modifications to promote greater state flexibility.
- Analyzed preemption under a variety of other federal laws to identify appropriate corollaries.

Note, Childbearing, Childrearing, and Title VII, 118 YALE L.J. 1182 (2009)

- Analyzed parental leave policies at 100 large American law firms.
- Argued that many of these policies violated Title VII's prohibition on sex discrimination by granting leave for childrearing (in contrast to childbearing) to women but not men.

FDA Preemption Inputs in Riegel v. Medtronic, 118 YALE L.J. POCKET PART 22 (2008)

- Argued that dicta in a Supreme Court decision interpreting the Medical Device Amendments of 1976 may affect how agencies interpret the preemptive scope of their organic statutes.

Conservation Easement Tax Credits in Environmental Federalism, 117 YALE L.J. POCKET PART 218 (2007)

- Surveyed state laws creating conservation tax credits and provided taxonomy of policy decisions.