Carolyn J. Gatz

**1255 S. Michigan Ave., Apt. 2407, Chicago, IL, 60605**

**cjgatz@gmail.com & 502-693-2227**

An entrepreneurial leader of civic innovation and strategic collaboration with a strong record of diverse successes working across institutional, class, race, and geographic boundaries to create productive alliances among public, private, and philanthropic sectors. Adept at designing and managing the complex, creative processes that successful innovation requires.

Selected Accomplishments

**Leading Community Change**

**Coached four metropolitan regions** engaged in the development of long-term strategies for economic growth and expansion of opportunity through The Brookings-Rockefeller Project on State and Metropolitan Innovation.

**Created and directed for a decade The Greater Louisville Project**, an enduring civic agenda setting initiative widely credited with fostering and sustaining a unifying agenda for progress.

**Proposed and led the founding and capitalization of Louisville Community Development Bancorp** and three subsidiary organizations to finance development in targeted, distressed urban neighborhoods.

**Co-led the creation of collaborative initiatives to further the community change agenda** of The Annie E. Casey Foundation, including a successful sector-based employment project for low-skilled workers in the Louisville Medical Center.

**Managed initial implementation of an experimental portfolio** of family support, youth development, and resident-engagement programs in three cities for a major national developer of affordable housing.

**Leading Institutional Change**

**Championed adoption of a sector-based, employer-driven workforce training model** working through the Workforce Investment Board for the Louisville metropolitan area of eight counties.

**Designed a government reinvention initiative** for the City of Louisville that won a Ford Foundation Innovations in American Government Award.

**Managed development of an Empowerment Zone strategy** that attracted more than $100 million in investment and spawned the nationally acclaimed Park DuValle neighborhood revitalization.

**Chaired the boards and served as an active trustee during periods of transformational change** for Norton Healthcare, a non-profit that grew into Louisville’s preeminent health care system; University of Louisville Hospital during an unusual period of collaboration in support of the public teaching hospital; and Chance School as it evolved into a leader in progressive early childhood education.

Professional History

**Senior Fellow and Director of Metro Engagement**

**The Brookings Institution Metropolitan Policy Program 2014-2016**

Partnered with scholars and researchers engaged in projects focused on innovation in metropolitan regions, including young adult employment in Chicago, IL, and Louisville, KY; healthcare technology in Nashville, TN; and the formal evaluation and capstone convening of the partners in The Brookings-Rockefeller Project on State and Metropolitan Innovation.

**Civic Advisor**

**Metropolitan Business Planning Team**

**Brookings Metropolitan Policy Program/ RW Ventures 2011-2014**

Coached, advised and problem-solved as member of a team guiding development of comprehensive strategies for inclusive economic growth and the expansion of opportunity in metropolitan regions including CenterState, N.Y., Phoenix, AZ., Memphis, TN., and Louisville-Lexington, KY.

**Founding Director**

**The Greater Louisville Project 2002-2012**

Conceived, organized, and managed an innovative and enduring civic agenda setting and bench marking initiative sponsored by a consortium of philanthropic foundations.

**Interim Vice President for Community Programs**

**The Community Builders, Boston 2011-2012**

Oversaw the operational design and initial launch of a comprehensive approach to community programming in mixed-income neighborhoods developed by TCB in Chicago, IL; Akron, OH; and Worchester, MA.

**Local Leadership Team**

**The Annie E. Casey Foundation Making Connections Initiative 2000-2010**

Established partnerships, designed strategies, and engaged community and civic leaders in the Casey Foundation’s initial work in Louisville and served on the local management team for its Making Connections Initiative.

**Special Assistant to the Mayor**

**City of Louisville, KY 1992-2000**

Designed and led a wide range of strategic initiatives and organized public-private partnerships focused on inner-city revitalization, community development, government reinvention, and workforce training including the Louisville Empowerment Zone, Louisville Community Development Bancorp, CityWorks, and school-to-work programming in the Jefferson County Public Schools.

**Staff of the President’s Task Force on Healthcare Reform**

**The White House, Washington, D. C. 1993**

Member of the core staff team that managed development of President Clinton’s proposal for national health care reform.

**Associate Editor, Reporter, and Chief Political Writer**

**The Courier-Journal and Louisville Times 1976-1990**

Award-winning journalist, chief political writer, and member of the editorial board of Kentucky’s largest newspapers.

Civic Leadership

**Norton Healthcare 1994-2014**

Former chairman and member of the Board of Trustees for the largest healthcare system serving the metropolitan Louisville region and one of the largest non-profits in the state of Kentucky.

**University of Louisville Hospital 1996-2007**

Former chairman and member of the Board of Trustees of Louisville’s public teaching hospital during a period of collaborative governance involving Norton Healthcare and other partners.

**KentuckianaWorks Workforce Investment Board 2003-2011**

Member of the board of directors that oversees the public workforce development system serving eight counties in the Louisville metropolitan region.

**Chance School 1983-1990**

Chairman of the Board of Trustees involved in organizing and leading a major capital campaign, renovation, and expansion of an independent early childhood education and primary school.

Publications

**A Restoring Prosperity Case Study: Louisville, Kentucky** co-authored with Edward Bennett, commissioned and published by The Brookings Institution Metropolitan Policy Program, 2008.

**The President’s Health Security Plan** and **Health Security: The President’s Report to the American People**, writing and editing team, The White House, 1993.

Education

**Harvard University, John F. Kennedy School of Government**

Women’s Leadership Fellow

Masters Degree in Public Administration, 1991

**St. Mary’s College, University of Notre Dame**

Bachelor of Arts Degree