

**Curriculum Vitae
Elaine Ciulla Kamarck, PhD.
The Brookings Institution
1775 Massachusetts Ave. NW
Washington, DC 20036**

Employment

January 2013 - Present

Senior Fellow and Founding Director of the Brookings Center for Effective Public Management

Dr. Kamarck leads a new center devoted to research on public sector management, leadership, institutional innovation and American politics.

Faculty Chair: Emerging Leaders Executive Education Program, Harvard Kennedy School. Dr. Kamarck leads a program on governance, economic development and information and society. This is a highly popular and global course that attracts people from around the world.

1997 - 2012: Harvard Kennedy School, Harvard University, Lecturer in Public Policy

Dr. Kamarck taught courses on Innovation in Government, Strategic Management, American Politics and Public Policy and Contemporary Issues in American Elections. She conducted research on American politics and government innovation. She has also taught and led many Kennedy School Executive Education Programs: The Ukraine Presidential Cadre Reserve Program; The North Africa Emerging Leaders Program; the Emerging Leaders Program for the Crown Prince Court of Abu Dhabi and a new global open enrollment program called simply Emerging Leaders. And she is a regular lecturer in the Senior Executives in the Federal Government Executive education session for members of the American civil service.

During her time at the Kennedy School Dr. Kamarck has taken on a variety of leadership roles in projects related to her research and to the goals of the school.

She served as *Principal Investigator, Strategic Issues for Intelligence Practice in the 21st Century* (2003 – 2005). In that capacity she worked with the CIA and the Department of State to create and lead five executive sessions for senior Intelligence Community Analysts on the future of the intelligence community. They dealt with future threats, collaboration challenges, organizational challenges, science and technology and the changing customer of intelligence. They will result in a non-classified report to the CIA and Department of State summarizing findings.

In 2001 she worked with Professor Steve Kelman and Dean Joseph Nye, leading an *Executive Session on the Future of the Public Service* on behalf of the Kennedy School. This program resulted in significant changes in the civil service laws of the United States Federal Government which were incorporated in the legislation creating the Department of Homeland Defense and which are incorporated in the pending legislation on reform of the Department of Defense personnel system.

From 1997 to 2000 Dr. Kamarck was *Director, Visions of Governance for the Twenty-First Century* and *Director, Innovations in American Government*.

As Director of Visions of Governance for the Twenty-First Century, Dr. Kamarck was in charge of a faculty wide research program designed to promote research and teaching into new ways of thinking about governance. The project consisted of five areas of inquiry; trust in government, national security in the next century, the future of social policy, performance management in government and information technology and democracy. In Dr. Kamarck's first year as director of the program she helped organize the Universities Study Group on Grand Terrorism, she won a grant from the Smith-Richardson Foundation to develop an executive program in performance management, she designed a conference called "The Information Revolution: Impacts on Governance" and she helped organize the Dean's weekend around the question "Who's Responsible? Renegotiating the Social Contract." As part of the research program Dr. Kamarck organizes regular faculty seminars focusing on different aspects of next century governance. She also teaches a course in the public management curriculum on Innovation in the Public Sector.

In January 1999, Dr. Kamarck became faculty Director for the Innovations in American Government program. This program, funded by the Ford Foundation and administered by the Kennedy School, grants over \$1,000,000 worth of awards to federal, state and local governmental innovators every year. The faculty advisor is responsible for overseeing the competition and the research component of the project. As her first project, Dr. Kamarck organized a Global Forum on Reinventing Government. In addition to the Kennedy School, the Forum was co-sponsored by The World Bank, The Inter-American Development Bank, the Organization for Economic Development and the Office of the Vice President (who also chaired the conference).

2000: Senior Policy Advisor, Gore 2000 Presidential Campaign

In 2000 Dr. Kamarck took a leave of absence from the Kennedy School to work as Senior Policy Advisor to Vice President Al Gore's presidential campaign. Dr. Kamarck was in charge of all policy development, from consultation with subject matter experts, through the drafting of policy and other background memoranda to the preparation of the final speech. She ran policy briefings for the Vice President and worked with the rest of the Campaign's message team on strategic and substantive issues for the campaign.

1993 - 1997: Senior Policy Advisor to the Vice President of the United States

From March 1993 to July 1997, Dr. Kamarck served as Senior Policy Advisor to the Vice President of the United States, Al Gore. Upon joining the Clinton/Gore Administration she worked directly with Vice President Gore in creating the National Performance Review; a new White House policy council designed to reinvent government.

In the four and a half years that Dr. Kamarck ran the NPR for the Vice President the federal government downsized its civilian work force by more than 300,000 people — approximately 14% of the original work force and the largest peacetime downsizing in American history. During this time Congress passed the first ever government wide buy-out bill and two major procurement reform bills. In addition the National Performance Review conducted two major performance audits of the federal government and a major reform initiative aimed at improving the government's regulatory agencies. The NPR provided training to the government in the realm of customer service and increased the number of agencies that published customer service goals from 3 to over 600. The NPR also formed the National Partnership Council, which reshaped labor-management relations in the federal government. Throughout these years the NPR spearheaded major change in many government agencies — from the redesign of OSHA (Occupational Health and Safety Administration), to the consolidation of USIA (United States Information Agency) and ACDA (Arms Control and Disarmament Agency) into the State Department, to the coordination of Customs and INS (Immigration and Naturalization Service) at U.S. ports of entry.

In addition to her work for the Vice President in managing the National Performance Review, Dr. Kamarck advised the Vice President on a wide variety of policy areas. She was instrumental in putting together five Family Conferences, held annually in Nashville. She served on the Vice President's task force on security for the 1996 Olympics and she managed the Vice President's Commission on Airline Safety and Security, which was established by the President in the wake of the TWA 800 disaster. In 1993 and 1994 she served on President Clinton's welfare reform task force.

1989 - 1993: Senior Fellow, Progressive Policy Institute, Washington, D.C.

Responsibilities included determination of policy studies in the fields of economics and social policy with direct responsibility for publications and programs in political science, family and children and social welfare policy. She also served as senior editorial

consultant to The New Democrat a joint publication of the Democratic Leadership Council and the Progressive Policy Institute. January 1989 to March 1993.

1988 - 1993: Columnist New York and Long Island Newsday, Los Angeles Times

Columns on politics and national events appearing March 1988 – November 1992.

1987 - 1988: Campaign Manager, Babbitt for President

Responsibilities included all national organizing, political contact with elected officials and interest groups, delegate selection strategy, ballot access, slating delegates, budget for national field operations. January 1987 – February 1988.

1984: Deputy Finance Director, Democratic Victory Fund

Management of field budgets and disbursement of non-federal dollars to state parties to assist in party building activities. August 1984 – November 1984.

1983 - 1984: Director of Delegate Selection, Mondale for President

Responsibilities included management and training of field staff in delegate selection rules, development of strategy on Rules and Credentials Committees, management of the podium for Mondale at the 1984 Democratic Convention. January 1983 – July 1984.

1981- 1983: Vice President and Partner Adler Associates

Adler Associates was a political consulting firm specializing in fundraising and political campaign management. Responsibilities included finding new business, development of political and financial strategies for clients and staff management. March 1981 – December 1982.

1980: Director of Special Projects Carter-Mondale Campaign

Responsibilities included serving as liaison between the Campaign and constituency offices in the field and in the White House. August 1980 – November 1980.

1977 - 1980: Senior Staff, Democratic National Committee

Responsibilities varied as follows: Research Director, Commission on Presidential Nomination and Party Structure; Director of Program and Agenda 1978 Midterm Conference; Executive Director 1980 Compliance Review Commission; Executive Director Platform Committee 1980 Convention. May 1977 – August 1980.

Teaching Experience

2013 - Present	Faculty Chair, “Emerging Leaders” Executive Education Program, Harvard University and “Presidential Elections,” January course, Harvard University.
2013 - 2014	Faculty, Brookings Executive Education Program on Leadership
1997 - 2012	Harvard Kennedy School, Harvard University Lecturer in Public Policy
1988 - 1990	Political Science Department, Bryn Mawr College Visiting Assistant Professor
1987 - 1989	Graduate School of Political Management Adjunct Professor
1989	Barnard College Visiting Assistant Professor
1985 - 1987	Department of Government, Georgetown University Adjunct Assistant Professor
1983 - 1984	George Washington University Adjunct Assistant Professor of Political Science

International Consulting Experience

Dr. Kamarck has extensive experience consulting for governments and teaching civil servants in many countries in addition to the United States federal government. The countries she has worked with include: Albania, Canada, China (Beijing, Shanghai, Hefei and Nanjing,) Colombia, Denmark, Germany, Kuwait, Italy, Mexico, Netherlands, Pakistan, Ukraine, United Arab Emirates, United Kingdom, Greece, Turkey and a consortium of Southeastern European countries. She has worked for USAID in several of these countries.

Domestic Consulting Experience - Current

Democratic Co-Chair, The RATE Coalition, (Reforming America’s Taxes Equitably). Dr. Kamarck works with this organization to promote tax reform. **Advisor Third Way:** Dr. Kamarck works with Third Way’s Next Project, identifying scholarly research for the political community. **Expert SONECON:** Dr. Kamarck works with SONECON, an economic consulting company on projects dealing with government reform.

Electronic Media

Regular contributor to Fox News Now, New England Cable News and Al Jazeera America.

Appearances on the Diane Rehm Show, CNN, ABC, NBC, CBS and the BBC.

Frequent contributor to “The Connection,” National Public Radio.

Appeared on *The New Yorker’s* weekly podcast and in *The Economists’* online debate.

Books

Why Presidents Fail And How They Can Succeed Again. Washington, D.C.: Brookings Institution Press, May 2016. (Forthcoming)

Primary Politics: Everything You Need to Know about How America Nominates Its Presidential Candidates. (Second edition) Washington, D.C.: Brookings Institution Press, 2015.

How Change Happens – Or Doesn't: The Politics of US Public Policy. Boulder, Co.: Lynne Rienner Publishers, 2013.

Primary Politics: How Presidential Candidates Have Shaped the Modern Nominating System. Washington, D.C.: Brookings Institution Press, 2009.

The End of Government-As We Know It: Making Public Policy Work. Boulder, Co.: Lynne Rienner Publishers, 2007.

Governance.com: Democracy in the Information Age. Washington, D.C.: Brookings Institution Press, 2002. Elaine Kamarck and Joseph S. Nye Jr.(eds.).

Practical Politics and Government in the United States. New York: MacMillan Publishing Co., 1976 with John R. Madden, John H. Schaezel and Michael V. Wallace.

Book Chapters

“Forward” to a collection of essays on the Clinton Presidency, edited by Michael Nelson, Cornell University Press (forthcoming).

“Complex Man, Complex Legacy,” in A True Third Way: Domestic Policy and the Presidency of William Jefferson Clinton, edited by Richard Himelfarb and Rosanna Perotti, Nova Science Publishers, 2015.

“Resolved, the redistricting process should be nonpartisan,” in Debating Reform: Conflicting Perspectives on How to Fix the American Political System. Ed. Richard J. Ellis and Michael Nelson, Sage, CQ Press, 2014.

“Speeding Government Services by Adopting a No Wrong Door Strategy,” in Fast Government: Accelerating Service Quality While Reducing Cost and Time. IBM Center for the Business of Government, 2013.

“Improving Port Security – a 21st Century Government Approach” in Ports in a Storm. Ed. Mark Moore and John Donahue, Brookings Institution Press, 2012.

“The Organizational Challenges of Cyber-security in the U.S. Federal Government” in Cybersecurity: An introduction to public sector threats and responses. Ed. Kim Andreasson, Taylor Francis Publications, 2012.

“Government Reform and Innovation: A Comparative Perspective,” in Reforming the Public Sector: How to Make the Difference. Ed. Giovanni Tria and Giovanni Vallotti, Brookings Institution Press, 2012.

“The Democrats’ Strategy for the Future,” in The Future of America’s Political Parties. Ed. Andrew E. Busch, Lanham, Md.: Lexington Books, 2007.

“Government in the Information Age: An International Perspective on Government Efficiency in Twenty First Century Democracies.” in Changing Times: Leading Perspectives on the Civil Service in the 21st Century and its Enduring Values. London: The Office of the Civil Service Commissioners, June 2005.

“Government Reform and Globalization,” Administrative Change and Innovation: A Reader. Ed. Bidyut Chakrabarty & Mohit Bhattacharya, New York: Oxford University Press, 2005.

“The Internet and Democracy,” in Science, Technology and Society: An Encyclopedia. Ed. Sal Restivo, New York: Oxford University Press, May 2005.

“Applying 21st Century Government to the Challenge of Homeland Defense.” in Collaboration: Using Networks and Partnerships. Ed. John M. Kamensky and Thomas J. Burline, Lanham, Md.: Rowman & Littlefield Publishers, 2004.

“Public Servants for the 21st Century.” in For the People: Can We Fix Public Service? Ed. John D. Donahue and Joseph S. Nye, Washington, D.C.: Brookings Institution Press, 2003.

“The End of Government as We Know It.” in Market Based Governance: Supply Side, Demand Side, Upside and Downside. Ed. John D. Donahue and Joseph S. Nye, Washington D.C.: Brookings Institution Press, 2002.

“Political Campaigning on the Internet: Business as Usual?” in Governance.com: Democracy in the Information Age. Ed. Elaine Kamarck and Joseph S. Nye Jr Washington, D.C.: Brookings Institution Press, 2002.

“Latin American Governmental Reform in a Global Context.” Hacia Un Nuevo Estado en America Latina. (January 2002).

“Five Realities that will Shape 21st Century US Politics.” in The Global Third Way Debate. Ed. Anthony Giddens, Malden, Ma. Blackwell Publishers, 2001 with William Galston.

“Globalization and Public Administration Reform,” in Governance in a Globalizing World. Ed. Joseph S. Nye, Jr. and John D. Donahue, Washington D.C.: Brookings Institution Press, 2000.

“The Impact of Reinventing Government,” in The Business of Government. Washington, D.C.: PricewaterhouseCooper, September 1999.

“A Progressive Family Policy for the 1990s” in Mandate for Change. Ed. Will Marshall and Martin Schram. New York: Berkley Books, 1993 with William Galston.

“The Transition: Reasserting Presidential Leadership” in Mandate for Change. Ed. Will Marshall and Martin Schram. New York: Berkley Books, 1993 with William Galston.

“The Post New Deal Democratic Party” in Political Parties and Constitutional Politics. Ed. Peter W. Schramm and Bradford P. Wilson, Ashland Oh. Ashland University, 1992.

“Should Convention Delegates be Formally Pledged?” in Controversial Issues in Presidential Selection. Ed. Gary L. Rose, Albany: State University of New York Press, 1991.

“The Politics of Evasion: Democrats and the Presidency” in American Political Parties: A Reader. Ed. Eric M. Uslaner, Itasca, IL. F.E. Peacock Publishers, 1990 with William Galston.

“Presidential Nominating Politics” in The Parties Respond: Changes in the American Party System. Ed. L. Sandy Maisel, Boulder, Co.: Westview Press, 1990.

“Changes in American Political Parties: Effects on U.S. Mid East Policies” in The Domestic Determinants of U.S. Policy in the Middle East. Ed. Dr. Shai Feldman, The Dayan Center and the Jaffee Center for Strategic Studies, Tel Aviv, Israel, 1988.

Academic Journals and Policy Briefs

1. “Why is the Presidential Nominating System such a mess?” Brookings, January 25, 2016.
2. “The news today: 7 trends in old and new media,” with Ashley Gabriele, Brookings, November 10, 2015.
3. “Delaying the inevitable: Political stalemate and the U.S. Postal Service,” Brookings, September 18, 2015.
4. “More builders and fewer traders: A growth strategy for the American Economy,” with William Galston, Brookings, June 30, 2015.
5. “The 2014 Congressional Primaries: Who Ran and Why” with Alexander Podkul *Brookings*, September 30, 2014.
6. “Increasing Turnout in Congressional Primaries,” *Brookings*, July 26, 2014.
7. “Presidential Leadership and Presidential Management,” in *Leadership Insights, American Society of Public Administration*, March 2014.

8. "The Affordable Care Act: A User's Guide to Implementation," with Sheila P. Burke, *Brookings*, October 17, 2013.
9. "The New Politics of Evasion," with William Galston in *Democracy: A Journal of Ideas*, Fall 2013, Issue #30.
10. "Three Fights We Can Win," in *Democracy: A Journal of Ideas*, Spring 2011, Issue #20.
11. "The Evolving American State: The Trust Challenge," *The Forum: A Journal of Applied Research in Contemporary Politics*; January 2010.
12. "Reinventing Reform: How to make sure big reforms work after the political limelight dims. A Review essay of *Reforms at Risk: What Happens after Major Policy Changes are Enacted* by Eric M. Patashnik in *Democracy: A Journal of Ideas*, Spring 2009.
13. "The Gathering Storm," in *Democracy: A Journal of Ideas*, Fall 2006, Issue #2.
14. "Memories of Nelson Polsby," in *The Forum: A Journal of Applied Research in Contemporary Politics*, Vol. 5 #1, 2007.
15. "The Heart of the Problem: A book review of *The Liberal's Moment* by Bruce Miroff, in *The Forum*, Vol. 5, #4, 2008.
16. "When First Responders are Victims, Rethinking Emergency Response." *Harvard Law and Policy Review*. 1:1 (2007).
17. "Assessing Howard Dean's Fifty State Strategy and the 2006 Midterm Elections." *The Forum: A Journal of Applied Research in Contemporary Politics* 4:3 (2006).
18. "The Gathering Storm." *The Democracy Journal* 2 (Fall 2006).
19. "Transforming the Intelligence Community: Improving the Collection and Management of Information," *IBM Center for the Business of Government*, October 2005.
20. "The Politics of Polarization," (Washington, D.C., Third Way) October 2005 with William Galston.
21. "China's Leaders, China's Future." *Harvard China Review* (Spring 2005) with Benjamin A. Kamarck.
22. "Government Innovation Around the World." (Cambridge, Massachusetts, Ash Institute for Democratic Governance and Innovation) February 2004.
23. "Global Government Innovation," (Mexico City, Fifth Global Forum on Reinventing Government) November 2003.
24. "Innovacion global del gobierno," *Political Digital*, (November 2003).
25. "Applying 21st-Century Government to the Challenge of Homeland Security," (Washington, D.C., IBM, Center for the Business of Government) June 2002.
26. "Twenty First Century Government." *Journal of Comparative Economic and Social Systems*, 2 (2002).
27. "An Open Memorandum to Government Executives: Get Results Through Performance Management (State and Local Version)," (Cambridge, Massachusetts, Visions of Governance in the Twenty-First Century Project) 2001 Collaboration with the Executive Session on Public Sector Performance Management, Harvard University.
28. "Putting Children First: A Progressive Family Policy for the 1990s," (Washington, D.C, Progressive Policy Institute) September 27, 1990 with William Galston.

29. "The Politics of Evasion Revisited: Which Road for Democrats in 1992?" (Washington, D.C., Progressive Policy Institute Backgrounder) May 2, 1989 with William Galston.
30. "The Politics of Evasion: Democrats and the Presidency," (Washington D.C., Progressive Policy Institute) September, 1989 with William Galston.
31. "Delegate Allocation Rules in Presidential Nomination Systems: A Comparison Between the Democrats and the Republicans." *The Journal of Law and Politics*. 4:2 (Fall 1987).
32. "Notes on the 1980 Democratic Convention from a Confirmed Hackademic." *PS: Political Science and Politics* (Winter 1980).

Long Form Magazine and Newspaper Articles

- "How to save the Republican Party, courtesy of two Democrats," with William Galston, *The Washington Post*, September 5, 2013.
- "The serious GOP candidates are in. Will Voters Get Bored?" *The Washington Post*, May 27, 2011.
- "The house believes that Barack Obama is failing." *The Economist's* online debate between Elaine Kamarck and David Boaz, February 10, 2010.
- "No One in Charge," a book review of *The Next Government of the United States* by Donald Kettl in *The American Prospect*, December 11, 2008.
- ["The serious GOP candidates are in. Will voters get bored?"](#), *The Washington Post*, 5/27/2011.
- "Civil Servants and Politicians – A Not so Civil Relationship." *Governing.com* (*Governing Magazine*) July 19, 2006.
- "Give "Competence" Another Try: This Time it Might Work." *The Democratic Strategist* June 2006.
- "Emergency Spending- The New Entitlement Program." *Governing.com* (*Governing Magazine*) May 10, 2006.
- "Make FEMA Independent Again." *Governing.com* (*Governing Magazine*)_March 1, 2006.
- "Centralized Essentials: The Bush Administration Took a Few of the Clinton-Gore Management Lessons to Heart. But It Ignored Far too Many." *The American Prospect*. September 22, 2005.
- "Decline of American Greatness," *Washington Monthly* September 2004.
- "Good Government." *Boston Review*. Summer 2004.
- "Spurred by Strife and a Populist Vision, the Democrats Broadened the Political Field," Book Review of Party of the People, *The Boston Globe*. December 14, 2003.
- "Glass Ceiling: Why the Dominant Democrats Can't Elect a Governor." *Commonwealth–Politics, Ideas and Civil Life in Massachusetts*, 8:3 (Summer 2003).
- "The Loud Crisis." *Government Executive Magazine*, (February 15, 2003) with Steve Kelman and Joseph S. Nye, Jr.
- "The Key to Homeland Defense." *Blueprint Magazine*, (November 15, 2001).
- "Has the White House Made Progress in Reinventing Government?" *Insight Magazine* June 15, 1998.

“Five Realities that Will Shape 21st Century Politics,” *Blueprint Magazine*
September 1998 with William Galston.
“Fight Over Delegate Rules for ’88.” *The Nation*, (March 2, 1985).
“The Democrats Turn to Their Physical Plant.” *The Washington Star*, Washington,
D.C., February 27, 1981.

Op-Eds and Blog Posts

The Brookings Institution

(Note: Over 80 other posts have appeared on the Brookings [FixGov blog](#) from 2013 to the present and are available upon request or directly on the site. A sampling and the most recent ones appear below.)

“[Why is the Presidential Nominating System such a mess?](#),” January 25, 2016.
“[How to beat Donald Trump in tonight’s Republican Debate](#),” August 6, 2015.
“[Improving media capacity: A series on the future of news coverage](#),” May 12, 2015.
“[Household income growth under four American presidents](#),” March 6, 2015.
“[Obama’s Budget Lays Out an Ambitious Evidence-Based Policy Agenda](#),” February 5, 2015.
“Ten Questions You Might Have After Watching the State of the Union Address,”
January 21, 2015.
“[State of the Union Preview: Best \(and Worst\) Moments from History](#),” January 16, 2015.
“Will the Obama Republicans Matter,” January 8, 2015.
“[It’s Never Too Early to Start Thinking About the Next Presidential Race](#),” November 5, 2014.
“[2014 Midterms: Intensity Matters for the Future of the ACA](#),” October 23, 2014.
“Intensity Matters for the Future of the ACA,” October 23, 2014.
“[The Primaries Project: Six Types of Unlikely Congressional Candidates](#),” September 2, 2014.
“American Democracy Needs a Facelift this Fourth of July” July 3, 2014.
“[Leadership Vacancies in the Federal Government](#),” June 13, 2014.
“A second California Primary in November?” June 10, 2014.
“How is the Tea Party Doing?” May 20, 2014.
“Indiana, Ohio and North Carolina,” May 6, 2014.
“[Better, Faster, Smarter Regulatory Reform - Here’s How](#),” April 11, 2014.
“Mending the Affordable Care Act and the Democratic Message,” April 1, 2014.
“[Are Reports of the Death of the Tea Party Greatly Exaggerated?](#)” December 20, 2013.
“[Five Good Ideas for a Budget Deal](#),” December 9, 2013.
“[America’s Tired Transit System: No Way to Run a Railroad?](#)” December 3, 2013.
“[Lessons from the Shutdown: Management Matters, Even for Presidents](#),” November 1, 2013.
“[Time to Change the Way We Elect Congressional Leaders](#),” with William Galston,
October 3, 2013.
“The Affordable Care Act: From Hiccups to Repeal,” May 15, 2013.

“Reflections on Obama’s Inaugural Address, his Second Term and Presidential Leadership Style,” January 22, 2013.

Washington Post

“Iowa and New Hampshire: Where winners lose and losers win,” January 25, 2016.
“The Democrats’ Delusion: The Party is Fooling Itself to Death,” 24 September 1989.
“Democrats: Deregulate Delegates,” June 1985.

CNN

“Sad reality intrudes on a victory lap,” CNN State of the Union Round Up, January 13, 2016.
“Five Things Obama Must Do,” November 7, 2012.
“One Answer to Secret Service Scandal? Hire More Women,” April 30, 2012.

The Wall Street Journal

“Romney’s Not to Blame for the GOP Primary Slog,” March 6, 2012.

WBUR

“Why Did the Sequester Turn into a Non-Event?,” March 14, 2013.
“Obama Victory Ushers in a Political Realignment,” November 7, 2012.
“The Final Debate and Mitt Romney’s Weight,” October 23, 2012.
“Debate Dominated by Issues Important to Voters in Swing State Ohio,” October 17, 2012.
“Biden Delivers for the Democrats,” October 12, 2012.
“Contemplating ‘What If’,” October 1, 2012.
“Are you Better off than you were 4 years ago?,” September 11, 2012.
“God, The Democrats and Bill Clinton,” September 6, 2012.
“Do Conventions Matter Anymore?,” August 27, 2012.
“Why Romney Will Pick Portman,” July 18, 2012.

Politico

“Bipartisan agreement on corporate tax competitiveness,” by Elaine Kamarck and James P. Pinkerton, 1 October 2011.
“Make Politics Safe for Moderates,” by William Galston and Elaine Kamarck, 23 February 2011.
“Health care could help climate bill,” 1 April 2010.
“A Carbon Tax would provide a sunnier forecast,” by Robert J. Shapiro and Elaine Kamarck, 9 December 2009.
[“Gore’s Carbon Tax Makes Good Sense,”](#) 23 September 2009.

The Washington Monthly

“No Time to Go Wobbly on Welfare Reform,” 19 September 2011.

Cape Times (South Africa)

“Shift in US Landscape that Led to the Phenomenal Rise of Obama,” 23 May 2008: 9.

The Star-Ledger

“For FEMA, Bureaucracy Means Disaster,” 21 February 2006: 15.

The Boston Globe

“Increasing Internet Capacity,” 26 December 2007: A15.

“An Endless Shelf for Library Books,” 17 March 2006: A19.

“Where’s the Party? An Ideas Forum on What the Reelections of George W. Bush Means for the Democrats: The Clinton Factor,” 7 November 2004.

“Redefining 'Massachusetts Liberal' Can Outdated Label Still Hurt Kerry?,” 11 July 2004.

“Good Work for Jobless in a Time of Need,” 7 February 2002, with Steve Kelman.

The Gladflyer

“Why Kerry will Win,” 26 March 2004.

The Oakland Tribune

“Stretched-out Presidential Race Can Help Democrats,” 1 February 2004.

Toronto Star

“Freedom through Islam,” 15 February 2002.

News and Observer

“Afghan Reform, Their Way,” 17 February 2002.

Newsday

(Note: Over one hundred other columns have appeared in Newsday and The Los Angeles Times from March 1988 to the present and are available upon request or through the archives of those papers. A sampling and the most recent ones appear below.)

“Political Conventions are Just as Fun on TV,” August 27, 2008.

“Will a Hero's History be Forgotten? Clinton and Obama Can't Match McCain's POW Past, but it May Mean Nothing to Voters too Young to Remember,” 31 March 2008: A33.

“How Blair Modernized the U.K.,” 11 May 2007.

“Democrats Have Two Years to Show Americans They Mean Business on War, Health and Reform,” 12 November 2006.

“Dems Try to Overcome ‘Katrina Brain,’” 26 April 2006.

“Fortunate Sons’ should have to serve,” 13 March 2006.

“Cut FEMA Loose from Red Tape,” 16 February 2006.

“Put Up Your Dukes, Democrats,” 8 February 2006.

“Clinton Legacy is at Home on LI,” 10 November 2005.

“Best Defense Against Terror is the Cop on the Beat,” 22 July 2005.

“What’s the Lesson here for the Dems?,” 21 January 2005.

“The Democratic Party can be Reborn,” 5 November 2004.

“‘04 Fiasco Would Spell Crisis,” 28 October 2004.

“Bringing it Back Home,” 3 September 2004.

“Bush ‘Ownership’ Plan Has Problems,” 1 September 2004.
 “A Man Who Knows War,” 30 July 2004.
 “Let’s Forget ‘The Charisma Thing’,” 28 July 2004.
 “The Democratic Idol is on his Way,” 26 July 2004.
 “Spy Czar Plan Provides No Reforms,” 21 July 2004.
 “Picking a Mate is Like Tying the Knot,” 7 July 2004.
 “The Toughest Campaign of All,” 22 June 2004: A35.
 “What Will it Take to Spur Environmentalism?,” 4 June 2004: A49.
 “Hey, GOP Becomes Party of Big Spenders,” 9 April 2004.
 “Kerry Comes Through with a Hit,” 4 March 2004.
 “This Guy Can Rock the White House,” 15 January 2004.
 “Clark and Dean Lap D.C. Insiders,” 9 January 2004.
 “Bull’s-Eye Rests Squarely on Dean,” 6 January 2004.
 “Edwards, Lieberman Sinking Fast,” 12 December 2003.
 “Slams on Dean Make Him Stronger,” 24 November 2003.
 “Who Says Candidates Need Experts?,” 23 October 2003.
 “Three Candidates Need the Hook,” 22 September 2003.
 “Just a Rescue Fantasy,” 14 August 2003.
 “Seeking A Studdard,” 24 July 2003.
 “Democrats Lost the Power of Ideas,” 8 November 2002.
 “Use Probes of Sept. 11 to Learn, Not Blame,” 26 August 2002.
 “U.S. Needs Anti-Terror Networks,” 11 July 2002.
 “Their Way, Afghan Women have Different Goals and Need Islamic Paths,” 19 February 2002.
 “Homeland Defense Needs Trust and Political Will,” 27 September 2001.
 “Bush Team Tripped Over Themselves,” 29 May 2001.
 “Ghosts of Presidents Past,” 21 January 2001.
 “Stalking the Wild Netizen: The New Cyber-Campaign,” 25 October 1998.
 “The Comeback Kid Can Do It Once Again,” 18 August 1998.
 “Sex and the Single Press: Big Trouble,” 9 July 1998.
 “Primary Colors – The Glory of Guilt,” 19 March 1998.
 “American Know-How Can Easily Cope with Kyoto,” 22 December 1997.
 “Fast Track Bill was Slowed, Not Stopped,” 18 November 1997.

The Mainstream Democrat

“Welfare Wars,” July 1992.
 “The Philadelphia Story,” March 1992.
 “Breaking Away,” May 1991.
 “People Who Hate Politics... And the Politicians Who Love Them,” September 1991.
 “Putting Children First,” March 1991, with William Galston.
 “Political Dyslexia,” December 1990.
 “Towards a New Paradigm,” September 1990.
 “The Case for Deregulation,” May 1990.
 “The Abortion Converts,” March 1990.
 “Political Beat: Good News, Bad News,” December 1989.

Affiliations

Founder, “Next Ideas” Seminar Series, Third Way, Washington, D.C.
Co-Chair and Co-Founder, United States Climate Task Force, Washington, D.C.
Democratic Co-Chair, RATE coalition
International Advisory Board, Government of Colombia
Advisory Board Member, USIS (United States Information Services)
Board of Directors, Vote Vets, New York, New York
Board of Directors, Brennan Center for Justice
Committee on the Future of Governance, World Economic Forum (Chair - 2009)
Member, Council on Foreign Relations
Member, Democratic National Committee, At-Large and Rules Committee (1997 - Present)
Advisory Board, the Democracy Journal
Expert, SONECON

Education

Ph.D., University of California, Berkeley, 1986
Dissertation: Structure as Strategy: Presidential Nominating Politics Since Reform
M.A. University of California, Berkeley, 1974
A.B. Bryn Mawr College, 1972

Personal

3 grown children, 6 grandchildren.

Travel, Major Conferences and Guest Lectures

March 16, 2014	Elliot Richardson Lecture –American Society for Public Administration, Washington D.C.
April 2012	Debater, Oxford Union Debate, Oxford England.
November 2011	Guest Lecture, Climate Impacts in New England Seminar, University of Massachusetts, Amherst.
November 2010	Keynote Speaker, Pricing Carbon Conference, Wesleyan University.
November 2010	Keynote Speaker, Jefferson Society Global Futures Summit, Erie, Pennsylvania.
April 2010	Guest Speaker – Don R. Elliot Presidential Lecture Series, Lipscomb University, Nashville, Tennessee.
May 2009	Guest Speaker - The Next Democracy Conference, Brennan Center for Justice, White Oak Conservation Center.
January 2009	Speaker, Participant, World Economic Forum, Davos Switzerland.
December 2008	Keynote, <i>the Next Government of the United States, Conference</i> , Brookings Institution, Washington, D.C.

April 2008 Keynote Speaker, *the Presidential Nominating Process*, Shorenstein Center at the National Press Club, Washington, D.C. VIDEO.

March 2008 Keynote, *a Moment of Transformation*, New Democratic Coalition Conference, Washington, D.C. VIDEO.

December 9, 2006 “Comments on “The Importance of the Institutional Framework for the Evolution of Markets,” Institute for Liberty and Democracy.

November 2005 “Bill and Al’s Excellent Adventure,” Hofstra 11th Presidential Conference: William Jefferson Clinton The "New Democrat" From Hope.

November 2007 Chair, Committee on the Future of Government, World Economic Forum Meetings, Dubai.

June 2006 Master Class Lecturer, National School of Government, United Kingdom, London.

November 2003 Speaker/Organizer, Fifth International Forum on Reinventing Government, Mexico City, Mexico.

January 2002 United States Department of State, Academic Specialist program to Shanghai, Nanjing and Heifei, China.

June 2001 Delegation Member to China and Taiwan, National Committee on U.S. China Relations.

February 1998-1999 Speaker /academic participant at the World Economic Forum, Davos, Switzerland.

November 1997 Conference with the Ditchley Foundation, “Public Trust in Government,” Oxfordshire, United Kingdom.

April 1996 Chair of the United States’ Delegation to the 50th United Nations General Assembly on Public Administration, New York, NY.

July 1994 Guest Lecturer, Chatauqua Institution National Affairs Week, Jamestown, NY.

December 1994 Keynote Speaker, Service to the Citizen International Conference on Public Administration, London, England.

October 1993 Keynote Address, Democratic Governors Conference, Jackson Hole, WY.

June 1992 Keynote Address, Democratic Governors Conference, Aspen CO.

July 1991 Guest Lecturer, Chatauqua Institution National Affairs Week.

March 1991 Presenter, American Society of Political Consultants, Conference on Professional Responsibility and Ethics.

June 1990 Delegate, American Council of Emerging International Leaders Conference on Government and Politics, Moscow, USSR.

October 1988 USIA Amparts Program Lecturer on U.S. elections in Jordan, Israel and Saudi Arabia.

August 1988 Guest Lecturer, Chatauqua Institution National Affairs week.

Summer 1987 Participant, Joint USIA and Jaffee center conference on Domestic Determinants of U.S. Policy in the Middle East.