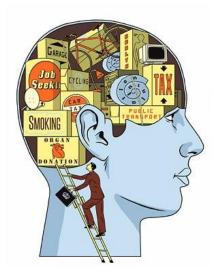
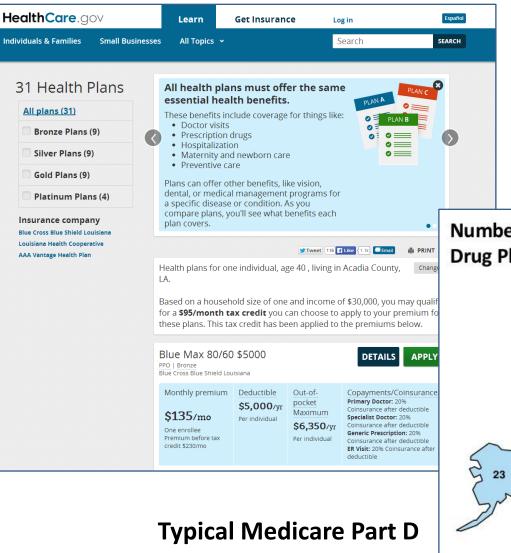
# **Health Insurance and the Affliction of Choice**

Saurabh Bhargava, Carnegie Mellon University



Brookings Institute Conference on Behavioral Economics September 2015

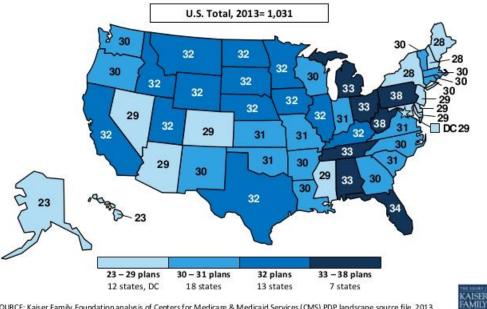
### **Recent Explosion in Health Plan Choice...**



enrollee faces 30 plan options

### **Typical ACA Marketplace** enrollee faces 47 plan options

Number of Medicare Part D Stand-Alone Prescription Drug Plans, by State, 2013



SOURCE: Kaiser Family Foundation analysis of Centers for Medicare & Medicaid Services (CMS) PDP landscape source file, 2013.

### **Economic Rationale for Expanding Choice?**



"Exchanges offer Americans competition, choice, and clout. Insurance companies will compete for business on a transparent, level playing field, driving down costs, and Exchanges will give individuals... a choice of plans to fit their needs."

- Kathleen Sebelius, former HHS Secretary

### Economic rationale for expanded choice presumes individuals make sensible health plan decisions

### New Evidence on Quality of Health Plan Choice

Bhargava, Saurabh, George Loewenstein, and Justin Sydnor. "Do Individuals Make Sensible Health Plan Decisions?" NBER Working Paper No. 21160, 2015.

### • Major US Firm

- Fortune 50 company (\$100B+ revenue)
- 50,000+ benefit eligible employees
- Self-insured health coverage since 2008
- Data on Employee Choice and Spending for 2010 to 2012

3 key features of firm setting offer litmus test for assessing employee ability to make sensible choices...

# Firm Let Individuals "Build their Own Plan"

	Deductible	Coinsurance	Out Of Pocket Max	Office Visit Copayment	
Plan Name	Individual / Family	(after deductible)	Individual / Family		
Medical Option 01	\$350 / \$700	90%	\$1,500 / \$3,750	\$15 primary care / \$40 specialis	
Medical Option 02	\$350 / \$700	90%	\$2,500 / \$6,250	\$15 primary care / \$40 specialis	
Medical Option 03	\$350 / \$700	90%	\$3,000 / \$7,500	\$15 primary care / \$40 specialis	
Medical Option 04	\$350 / \$700	90%	\$1,500 / \$3,750	\$25 primary care / \$35 specialis	
Medical Option 05	\$350 / \$700	90%	\$2,500 / \$6,250	\$25 primary care / \$35 specialis	
Medical Option 06	\$350 / \$700	90%	\$3,000 / \$7,500	\$25 primary care / \$35 specialis	
Medical Option 07	\$350 / \$700	80%	\$1,500 / \$3,750	\$15 primary care / \$40 specialis	
Medical Option 08	\$350 / \$700	80%	\$2,500 / \$6,250	\$15 primary care / \$40 specialis	
Medical Option 09	\$350 / \$700	80%	\$3,000 / \$7,500	\$15 primary care / \$40 specialis	
Medical Option 10	\$350 / \$700	80%	\$1,500 / \$3,750	\$25 primary care / \$35 specialis	
Medical Option 11	\$350 / \$700	80%	\$2,500 / \$6,250	\$25 primary care / \$35 specialis	
Medical Option 12	\$350 / \$700	80%	\$3,000 / \$7,500	\$25 primary care / \$35 specialis	
Medical Option 13	\$500 / \$1,000	90%	\$1,500 / \$3,750	\$15 primary care / \$40 specialis	
Medical Option 14	\$500 / \$1,000	90%	\$2,500 / \$6,250	\$15 primary care / \$40 specialis	
Medical Option 15	\$500 / \$1,000	90%	\$3,000 / \$7,500	\$15 primary care / \$40 specialis	
Medical Option 16	\$500 / \$1,000	90%	\$1,500 / \$3,750	\$25 primary care / \$35 specialis	
Medical Option 17	\$500 / \$1,000	90%	\$2,500 / \$6,250	\$25 primary care / \$35 specialis	
Medical Option 18	\$500 / \$1,000	90%	\$3,000 / \$7,500	\$25 primary care / \$35 specialis	
Medical Option 19	\$500 / \$1,000	80%	\$1,500 / \$3,750	\$15 primary care / \$40 specialis	
Medical Option 20	\$500 / \$1,000	80%	\$2,500 / \$6,250	\$15 primary care / \$40 specialis	
Medical Option 21	\$500 / \$1,000	80%	\$3,000 / \$7,500	\$15 primary care / \$40 specialis	
Medical Option 22	\$500 / \$1,000	80%	\$1,500 / \$3,750	\$25 primary care / \$35 specialis	
Medical Option 23	\$500 / \$1,000	80%	\$2,500 / \$6,250	\$25 primary care / \$35 specialis	
Medical Option 24	\$500 / \$1,000	80%	\$3,000 / \$7,500	\$25 primary care / \$35 specialis	
Medical Option 25	\$750 / \$1,500	90%	\$1,500 / \$3,750	\$15 primary care / \$40 specialis	
Medical Option 26	\$750 / \$1,500	90%	\$2,500 / \$6,250	\$15 primary care / \$40 specialis	
Medical Option 27	\$750 / \$1,500	90%	\$3,000 / \$7,500	\$15 primary care / \$40 specialis	
Medical Option 28	\$750 / \$1,500	90%	\$1,500 / \$3,750	\$25 primary care / \$35 specialis	
Medical Option 29	\$750 / \$1,500	90%	\$2,500 / \$6,250	\$25 primary care / \$35 specials	
Medical Option 30	\$750 / \$1,500	90%	\$3,000 / \$7,500	\$25 primary care / \$35 specialis	
Medical Option 30	\$750 / \$1,500	80%	\$1,500 / \$3,750	\$15 primary care / \$40 specialis	
Medical Option 32	\$750 / \$1,500	80%	\$2,500 / \$6,250	\$15 primary care / \$40 specialis	
Medical Option 32	\$750 / \$1,500	80%	\$3,000 / \$7,500	\$15 primary care / \$40 specialis	
Medical Option 34	\$750 / \$1,500	80%	\$1,500 / \$3,750	\$25 primary care / \$35 specialis	
Medical Option 35	\$750 / \$1,500	80%	\$2,500 / \$6,250	\$25 primary care / \$35 specialis	
Medical Option 36	\$750 / \$1,500	80%	\$3,000 / \$7,500	\$25 primary care / \$35 specialis \$25 primary care / \$35 specialis	
Medical Option 36 Medical Option 37	\$1,000 / \$2,000	90%	\$1,500 / \$7,500	\$15 primary care / \$40 specialis	
Medical Option 37 Medical Option 38	\$1,000 / \$2,000	90%	\$2,500 / \$6,250	\$15 primary care / \$40 specials \$15 primary care / \$40 specials	
Medical Option 38 Medical Option 39	\$1,000 / \$2,000	90%	\$2,500 / \$6,250	\$15 primary care / \$40 specials \$15 primary care / \$40 specials	
Medical Option 39 Medical Option 40	\$1,000 / \$2,000	90%	\$1,500 / \$3,750	\$15 primary care / \$40 specials \$25 primary care / \$35 specials	
		90%			
Medical Option 41 Medical Option 42	\$1,000 / \$2,000		\$2,500 / \$6,250	\$25 primary care / \$35 specialis	
	\$1,000 / \$2,000	90%	\$3,000 / \$7,500	\$25 primary care / \$35 specialis	
Medical Option 43	\$1,000 / \$2,000	80%	\$1,500 / \$3,750	\$15 primary care / \$40 specialis	
Medical Option 44	\$1,000 / \$2,000	80%	\$2,500 / \$6,250	\$15 primary care / \$40 specialis	
Medical Option 45	\$1,000 / \$2,000	80%	\$3,000 / \$7,500	\$15 primary care / \$40 specialis	
Medical Option 46	\$1,000 / \$2,000	80%	\$1,500 / \$3,750	\$25 primary care / \$35 specialis	
Medical Option 47	\$1,000 / \$2,000	80%	\$2,500 / \$6,250	\$25 primary care / \$35 specialis	
Medical Option 48	\$1,000 / \$2,000	80%	\$3,000 / \$7,500	\$25 primary care / \$35 specialis	

#### **BYO PLAN MENU**

(single-coverage employees)

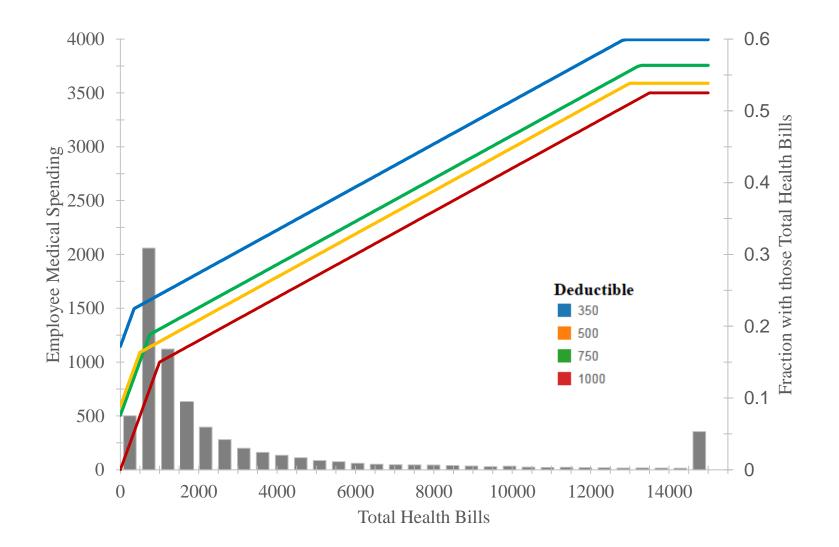
- Deductible Choice:
  - \$350
  - \$500
  - \$750
  - \$1,000
- Coinsurance:
  - 90%
  - 80%
- Out-of-Pocket Maximum
  - \$1,500
  - \$2,500
  - \$3,000
- Office Visit Copayment
  - \$15
  - \$25

# **Employees Chose from Standardized Menus...**

2

ductible Individual/Family						
Network 50 Individual; \$700 Family It of Network ,500 Individual; \$7,000 Family	1. Deductible 2. Coinsurance 3. Out-of-Pocket 4. Of	Home Health and Insurance	Life Events  Knowledge Cer			
1 Network 500 Individual; \$1,000 Family ut of Network 5,500 Individual; \$7,000 Family	Maximum Co Build Your Own Medical Option 2. Which coinsurance option meets		3. Out-of-Pocket Maximum 4. Office Visit Copays	Results		
n Network 750 Individual; \$1,500 Family ut of Network	(Remember, a higher coinsurance means higher paych <u>Coinsurance</u>	Prices for You Only Redisplay Compare other details of these plans Find a doctor or hospital See what you'll pay for medical coverage from options available to you				
\$3,500 Individual; \$7,000 Family In Network \$1,000 Individual; \$2,000 Family	In Network 90% Coinsurance Out of Network 60% Coinsurance	Your Plan Choices for Enrollme	Option you've just built!	Build Another Option	Build Another Option	
Out of Network \$3,500 Individual; \$7,000 Family	In Network		United Build-Your-Own PPO 47 Edit This Option			
	80% Coinsurance C Out of Network	Your Answers				
n Network 1,250 Individual; \$2,500 Family ut of Network 3,500 Individual; \$7,000 Family	50% Coinsurance Examples		In Network \$1,000 Individual; \$2,000 Family Out of Network \$3,500 Individual; \$7,000 Family Change answer			
that he'll need outpatient surger, ow as possible-and doesn't mind p option (\$350 deductible) is probat	<ul> <li>Bill is expecting to have knee surgery soon and want to have after he meets his deductible. By choosing th share less of the cost of his surgery and the physical knows he'll pay more from his paycheck for higher co- make in return for lower costs down the road.</li> </ul>	meets your needs?	In Network 80% Coinsurance Out of Network 50% Coinsurance Change answer			
ilso pay less down the road for sui diabetes. She manages it well, bu ed if she doesn't eat right or misse , but that doesn't mean she wants	Fiona has diabetes-so even though she takes good c pay for a medical emergency. She's already planning an option with a mid-range deductible. That's why sh is probably right for her. Fiona may be a worrier but s Why pay extra for a higher coinsurance option when		In Network \$2,500 Individual; \$6,250 Family Out of Network \$7,500 Individual; \$20,000 Family <u>Change answer</u>			
ither hand, she doesn't like the idea overage options (\$500 deductible o d her husband are healthy with no o unexpected health care expense co or coverage with lower paycheck cos	<ul> <li>deductible?</li> <li>Barb and her husband rarely see the doctor-except for 100% by CVS Caremark. They don't expect to meet the have many expenses. So why pay more for a higher of never use? For Barb, the lowest coverage coinsurance</li> </ul>	(copay) meets your needs?	In Network \$25 primary care; \$35 specialist Out of Network 50% coinsurance <u>Change answer</u>			
ght for them.		Your Pay Period Price	\$81.56			
st for You? now likely it is you or a family mem think about whether you can affo puld cover more of your costs and	What's Best for You?       Choose         Think about how much care you expect to need after you higher coinsurance percentage may make sense. If it's a decide if it's worth paying extra for higher coverage you difference in coinsurance for a \$100 service would only b       What Should I Do Next?         Return       to Medical page to make your choice or compare with your other options.					

# **3** Nearly Every Low-Deductible Plan was Dominated



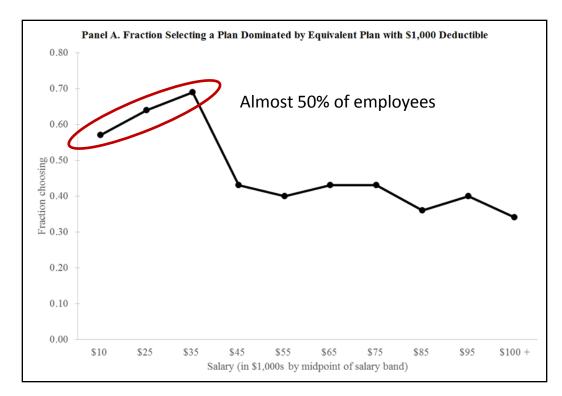
For any level of health expense nearly every plan w/ \$1k deductible was cheaper than otherwise equivalent low deductible plans

### So Do Employees Make Sensible Plan Decisions?

• 55% of employees chose financially dominated health plans (61% on pre-tax basis)

Example: Employees who chose \$500 deductible over the \$1,000 deductible spent \$630 in premiums to avoid expected \$230 in costs (max of \$500)

• Economic consequences of are significant – excess cost equivalent to 42% of premiums



#### Low income employees most likely to select plans with poor economic value

### Why Did Employees Make Such Decisions?

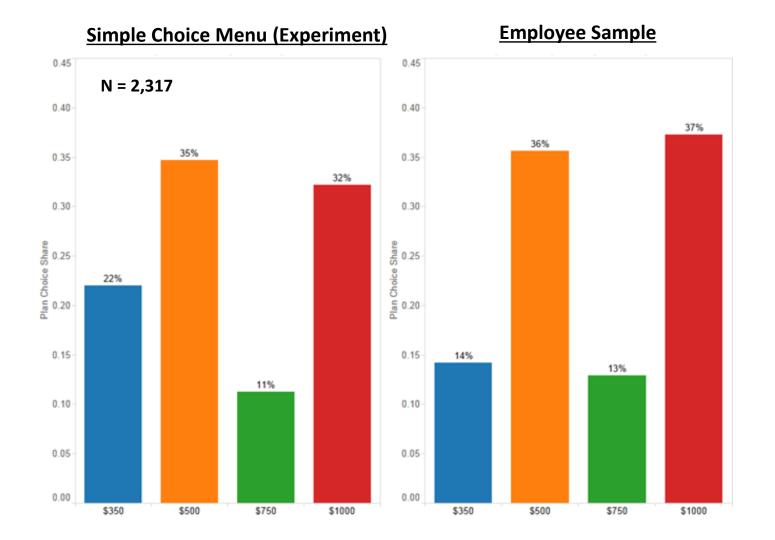
We conducted a series of experiments in which ~4,000 thousand US adult subjects were asked to make hypothetical plan choices from simplified menus



Search and menu complexity modestly important but most still chose dominated plans when choosing from menu w/ 4 plans varying only in deductible and price

Subjects suffered from very low health insurance literacy – most could not evaluate basic differences in economic value of plans

### But Employees Do Not Choose Randomly...



### **Choice Heuristics Gone Awry?**

Suppose that you must choose a health plan from these options.

Plan A has a \$350 deductible and a \$1,912 annual premium.

Plan B has a <u>\$500</u> deductible and a <u>\$1,378</u> annual premium.

Plan C has a <u>\$750</u> deductible and a <u>\$1,260</u> annual premium.

Plan D has a <u>\$1000</u> deductible and a <u>\$657</u> annual premium.

Plan E has a <u>\$1250</u> deductible and a <u>\$640</u> annual premium.

The out-of-pocket maximum for each plan is \$3,000. These plans cover costs after the deductible is met apart from a modest co-pay and co-insurance (identical across plans).

#### Suppose that you must choose a health plan from these options.

Plan A has a \$100 deductible and a \$2,325 annual premium.

Plan B has a <u>\$350</u> deductible and a <u>\$1,912</u> annual premium.

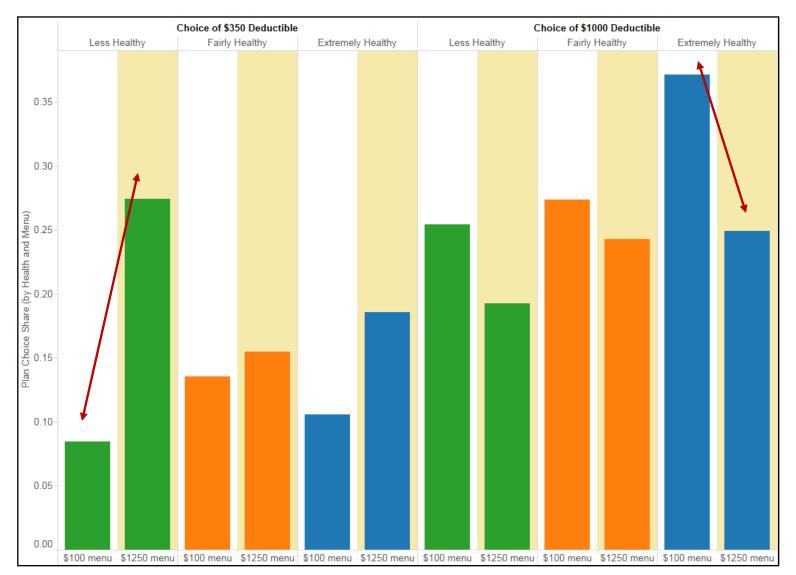
Plan C has a <u>\$500</u> deductible and a <u>\$1,378</u> annual premium.

Plan D has a \$750 deductible and a \$1,260 annual premium.

Plan E has a <u>\$1000</u> deductible and a <u>\$657</u> annual premium.

The out-of-pocket maximum for each plan is \$3,000. These plans cover costs after the deductible is met apart from a modest co-pay and co-insurance (identical across plans).

### **Deductible Choice Sensitive to Irrelevant Context**



Choices appear consistent with heuristic choice strategy where individuals select plans based on perceived health and risk-tolerance but not comparison of plan values

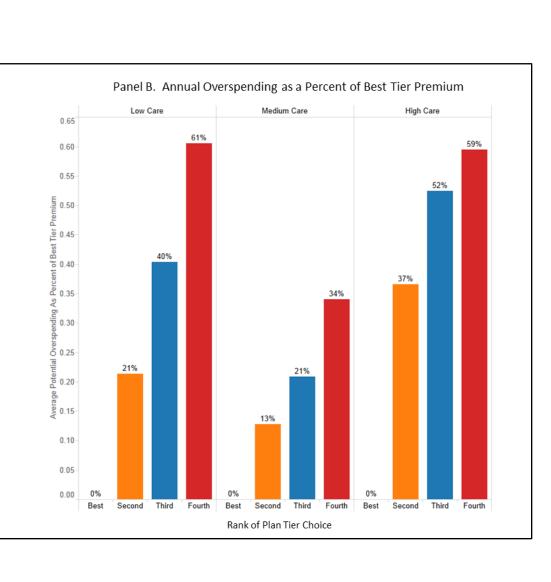
(ongoing work with Loewenstein and Sydnor)

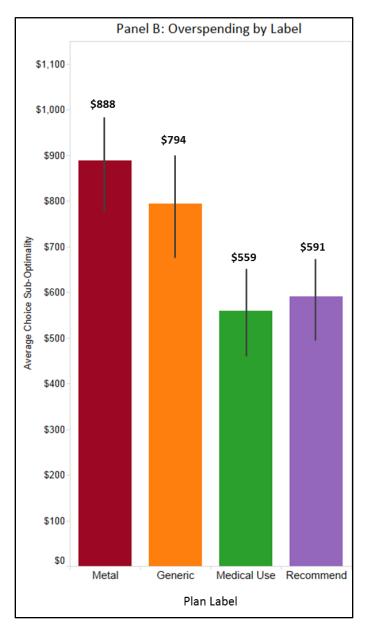
### **Do ACA Exchange Enrollees Make Sensible Choices?**

Bhargava, Saurabh, and George Loewenstein, and Shlomo Benartzi. "The Health Exchanges and the Behavioral Economics of Plan Choice" Under Review.



### **Exchange adopted Metal Labels to help guide plan choice**





Tier choice is highly financially consequential but Metal Labels not likely to lead to better choices

# (Behavioral) Policy Tools for a Complex World

Bhargava, Saurabh, and George Loewenstein. "Behavioral Economics and Public Policy 102: Beyond Nudging" American Economic Review, Papers & Proceedings, Vol. 105, No. 5, pp. 396-401, 2015.

- Health Plan choices are growing in complexity like other financial choices
- May be limits to informational disclosures, marketing interventions, and education
- Perhaps we should move beyond traditional nudges and marketing:
  - Customized actuarially-based recommendations
  - Restrict choice menus to those appropriate for each individual
  - Simplify the actual incentives that underlie insurance

Fundamental simplification not only likely to lead to better choice but better utilization and greater provider competition

## Thank you

sbhar@andrew.cmu.edu