

22@Barcelona, the innovation district



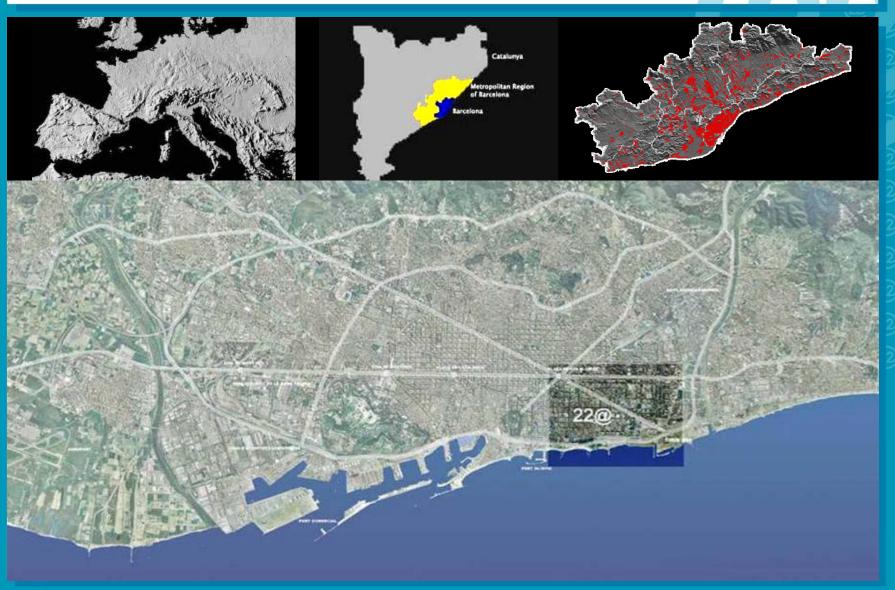


Among the main European capitals





Barcelona's Metropolitan Area



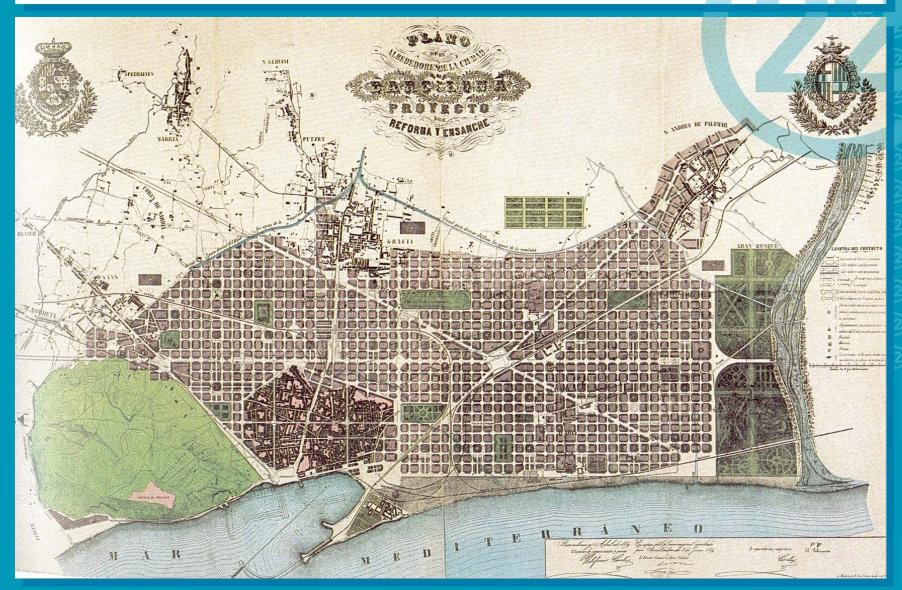


The Barcelona's eastern transformation





22@Barcelona, included in the Ensanche's plan (1859)





1986 - 1992: the opening of the waterfront



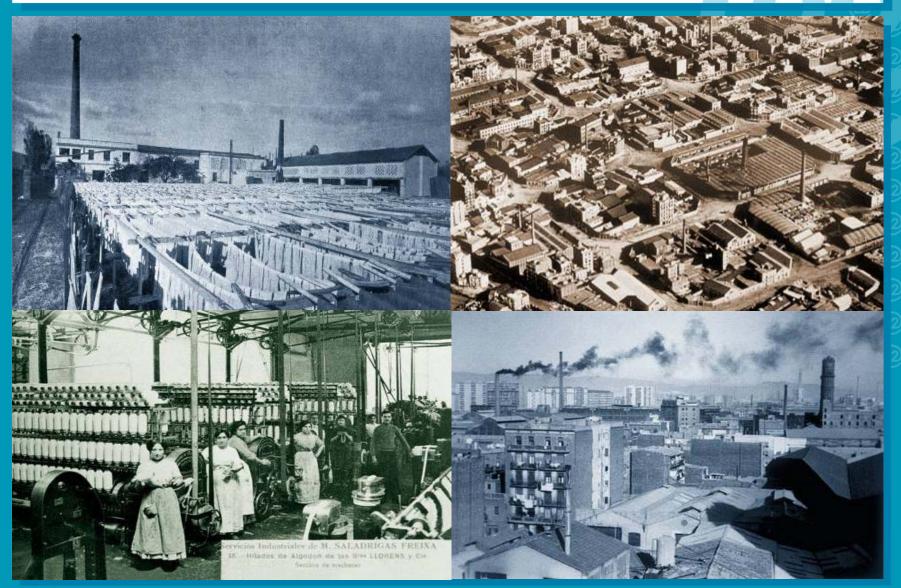


1996 - 1999: the opening of Diagonal Avenue



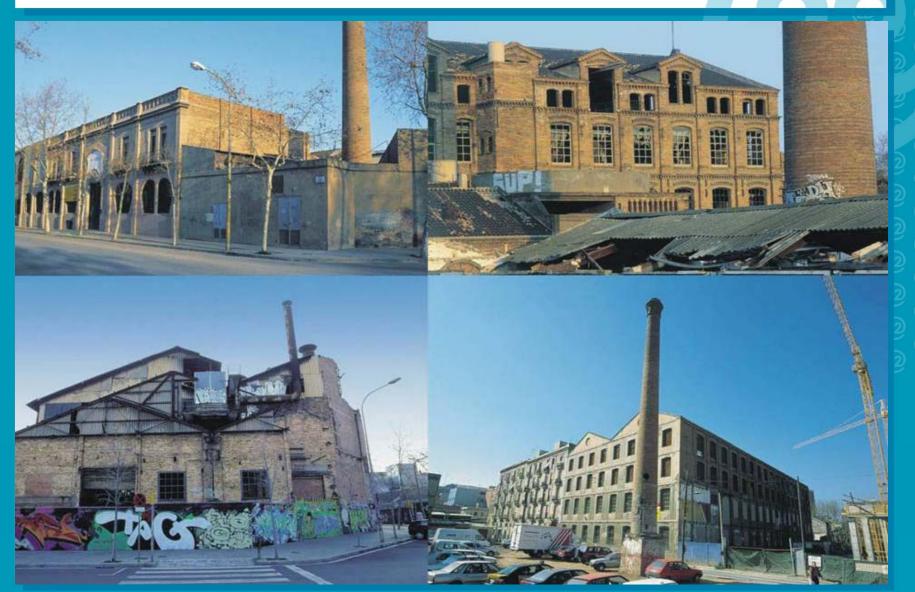


1860 - 1960: the "Catalan Manchester"





1960 - 1990: obsolescence and degradation





1998: the debate about the future of the industrial areas





Conceptual model



Phase 3

Phase 2

Phase 1

Physical

Environment
Town Planning
Building
Infrastructure

Corporate **Environment** Projects

Personal **Environment**

Relationship space



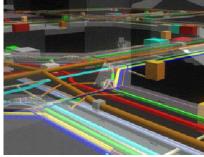
The 22@ Plan, a new model of compact city







Green spaces



Avanced infrastructures



Industrial heritage



7@ facilities



Subsidized housing



New mobility model



Revitalization public spaces



The scale of 22@Barcelona



The scale of the project:

Territory

New gross floor space

Productive Activities

• Housing, facilities and services

Increase in green spaces

Increase in facilities

Investment in infrastructures

198,26 Ha (115 city blocks)

4.000.000 m²

3.200.000m² 800.000 m²

114.000 m²

145.000 m²

180 million €

Update execution 2 S 2009:

Urban Plan and new economic ceiling

- Rearrangement of 69% of the territory
- Almost 1.500 firms and institutions recently established

Infrastructures Plan and investment

- 42% of reurbanization works finished or in process
- Investment until 2 S 2009: 112 million euros

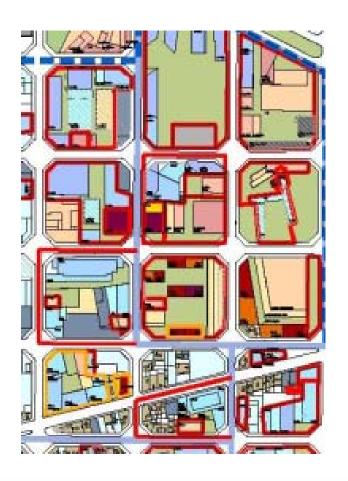


The urban planning process (2001-2008)

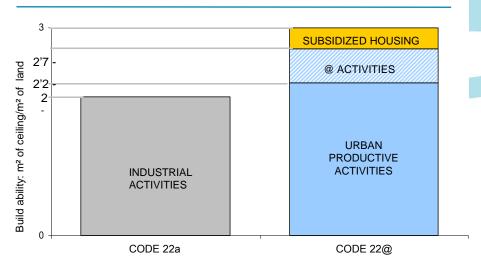




Urban planning. Density



Increase density:



Balance public and private benefits:

PRIVATE BENEFITS

- More productive uses: 22a → 22@
- Higher density: 2→ 2,2 / 2,7
- Leadind edge infrastructures

PUBLIC BENEFITS

- Free cession of land:
- 10% for 7@ facilities
- 10% for subsidized housing
- 10% for green areas
- Eventual opening of streets
- Financing a part of the Special Infrastructure Plan



Special infrastructures plan





New mobility plan

Public space renewal

New energy networks







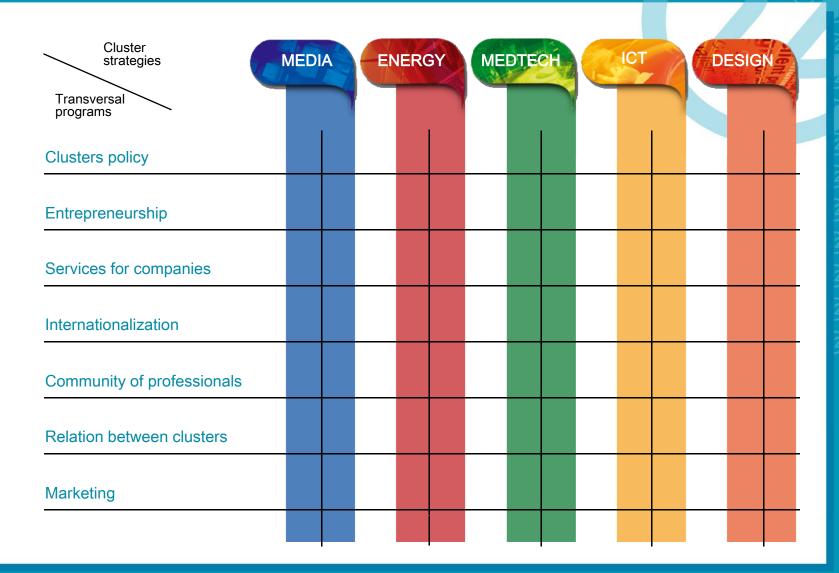
New heating and cooling system



Underground galleries



Urban clusters

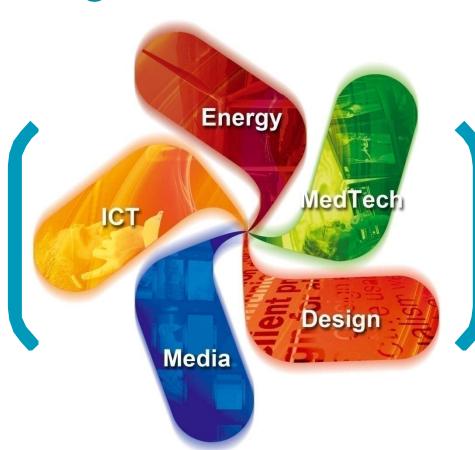




Leadership of projects: current situation and forecast

22@Barcelona: Clusters & activities

Companies
Institutions
Universities
Technological
centers
Incubators



Entrepreneurs

Specific spaces

Dissemination spaces

Residences

Other services



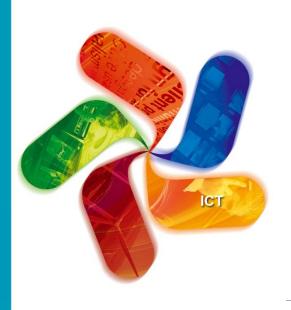
Media: Barcelona Media Park



Companies	MediaPro, Lavinia, Cromosoma, Yahoo R+D
Institutions	RNE, CAC, Barcelona TV
Specifics spaces	Audiovisual Production Centre (PBM)
Universities	UPF, UB, UOC
Technological centers	Barcelona Media-Innovation Centre
Incubators	Media-TIC Building
Residences	Melon District / Ciutadella
Dissemination	Media Factory



ICT: Network of R+D centres related to ICT



Companies	T-Systems, Indra, Telefónica
Institutions	CMT, FBD, Localret
Specifics spaces	Interface building, Media-TIC building
Universities	UB, UPC, La Salle
rechnological centers	Technological ICT Center
Incubators	Media-TIC building
Residences	Melon District
Dissemination	ICT House



Media & ICT Cluster: 2006 - 2010





Energy: Interuniversity Campus of Besòs



Companies	Endesa, Ecotècnia, Agbar
Institutions	ITER, Climate Catalan Institute (IC3)
Specifics spaces	Campus Offices
Universities	UB, UPC
Technological centers	IREC
Incubators	b_TEC Incubator
Residences	b_TEC Residence
Dissemination	Campus services



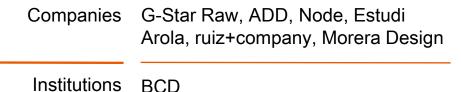
Medical Technologies - MedTech

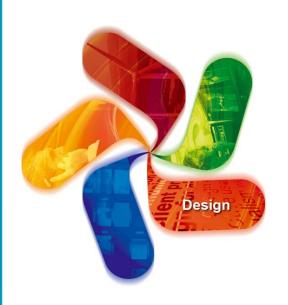


Companies	Matachana, Gaes, Sanofi Aventis, Isdin, Telemedicine
Institutions	CatSalut, Blood and Tissues Bank
Specifics spaces	Health Building, BIO Enterprise Park
Universities	UB, UPC, Official Nursing College
Technological centers	22@MedTech Laboratory
Incubators	Health Building
Residences	Nido
Dissemination	Health Building



Design





Specifics spaces Palo Alto, PBM, Hub Design

BCD

Universities University of Vic, UPC, IAAC

Technological centers Centre d'Innovació, Barcelona Media

> Media-TIC, "Projecte Bressol" (textile) Incubators

Residences Melon District / Ciutadella

Dissemination **Hub Design**

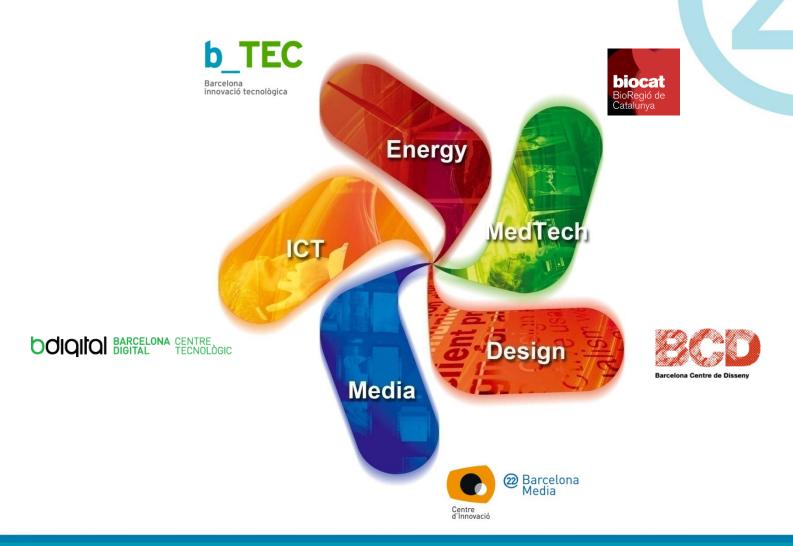


22@ Spaces. Engines of transformation





Cluster's leader agents





10 universities: 25,000 students





4 residences: more than 800 beds





12 R+D+i & technological centers





New companies and new jobs at 22@Barcelona

New companies installed in the district since 2000 (Accumulated data at 12.31.2008 in number of companies)

(December 2008)

Companies already located or in process to be installed

1.441

New jobs in 22@Barcelona since 2000 (Accumulated data at 12.31.2008 in number of employers)

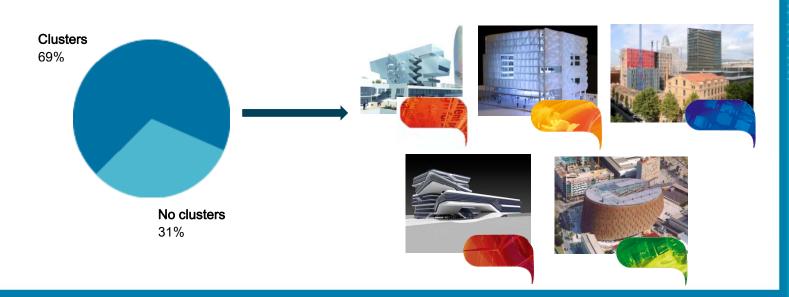
(December 2008)

Employees of companies already located or in process to be installed

42.000

44'6% newly created







Bussiness Services





Spaces and Infrastructures





Spaces and advanced infrastructures available

- 1. Space search
- 2. 22@Barcelona landing platform
 - a. Weekly and Monthly Spaces
- 3. Information and advice on infrastructures
 - a. Telecommunications
 - b. Selective pneumatic waste collection
 - c. Centralized climate system
 - d. New power grid



Networking

Services, sharing and consolidating the district



- 22@Network, Association of Businesses and Institutions of 22@Barcelona
 - a. Welcome plan, for new companies and institutions that move to the district.
 - b. Work commissions, which work as networking opportunities and project generators.
 - c. Network workshops
- 2. 22@Update Breakfast
- 3. Symposium on Urban Clusters
- 4. IN22@



Innovation and technology

Supporting innovation and access to technology



1. Technology Valorization Program: KimBCN Foundation

2. Urban Lab:

22@Barcelona offers a large number of opportunities for technology companies that decide to move to the district, like spaces to run pilot programs to test new technology.

22@Barcelona = Urban Lab

3. 22@Innovation:

Through this program 22@Barcelona fosters innovation with specific projects to generate sophisticated demand through both private and public initiatives. This allows small and medium-sized companies to access new clients and markets.



Innovation and technology

Supporting innovation and access to technology



• 4. 22@Synergys

Business networking and work sessions at congresses or other scientific or technological events that take place in Barcelona.

- Easy access to new **emerging technologies** to create **synergies** and more competitive business environment.
- Helping to generate new business opportunities.
- Talent's attraction and retention in the city of Barcelona.





Space of personal relation



22@ Space of Personal Relation

22@Talent



For the professionals

- International Community: IN22@
- Access to education
- Relationship spaces
- Networking: 22@Update Breakfast,...
- 22@Voluntariat

For the neighbours

- 22@Districte Digital
- Actions of direct communication
- Support to initiatives of the district
- 22@Staying in company

Increase of the belonging feeling Creation of the community 22@
Pride to work/live in 22@



www.22barcelona.com

