

**Ambassador Teresita C. Schaffer**  
**Senior Advisor, McLarty Associates**  
**Non-resident Senior Fellow, Brookings Institution**  
**February, 2015**

***Current:***

- **Brookings Institution, 2011-present:** Non-resident Senior Fellow in Brookings' India Initiative. Main research focus has been Indian foreign policy. Major project to date is a book on India's global vision and negotiating practices, *India at the Global High Table*, published 2016 (see details below).
- **McLarty Associates, 2010-present:** As Senior Advisor, participate in the firm's India practice, working with companies that seek to expand their business or solve operational problems throughout South Asia.

***Past positions – South Asia:***

- **Center for Strategic and International Studies, 1998-2010.** Created and directed South Asia program.
- **Library of Congress, 2008.** Henry A. Kissinger Chair in Foreign Policy and International Relations.
- **U.S. Ambassador to Sri Lanka, 1992-1995.** Managed U.S.-Sri Lanka relations through a major peace negotiating effort, U.S. diplomatic initiatives expanding economic relations and dealing with human rights.
- **Deputy Assistant Secretary of State for South Asia, 1989-1992,** at the time the senior U.S. government position responsible for South Asia.
- **Diplomatic assignments as economic officer in Islamabad (1974-77), science attaché in New Delhi (1977-79).** Responsible for macroeconomic reporting from Pakistan, and for working with Indian scientists interested in joint health research projects with U.S. scientists.
- **Scholar in residence at the U.S. Embassy in Dhaka (1984-87),** writing about women in development.

***Near East and Trade Policy:***

- **Diplomatic assignments** in Tel Aviv (1967-69) and as Director of Egyptian Affairs in the State Department (1987-89).

- **Director, Office of International Trade, Department of State, 1982-1984.** Participated in preliminary negotiations toward Free Trade Area with Israel.

***Teaching:***

- **Adjunct teaching appointments 1998-2000** at Georgetown University (graduate seminar on Analysis and Forecasting) and American University (undergraduate course on Diplomatic Practice).
- **Director, Foreign Service Institute, Department of State, 1995-1997.** Managed \$40 million institution providing training to U.S. government employees going overseas.

***Selected Writings:***

***Web site:*** <https://southasiahand.org>

***Books and Chapters:***

*India at the Global High Table: The Quest for Regional Primacy and Strategic Autonomy*, Washington: Brookings Institution Press and New Delhi: HarperCollins, 2016. (Co-authored with Howard B. Schaffer)

*How Pakistan Negotiates with the United States: Riding the Roller Coaster*, Washington: United States Institute of Peace, 2011. (Co-authored with Howard B. Schaffer)

“India Next Door, China over the Horizon: The View from South Asia,” chapter in Tellis, ed., *Strategic Asia 2011-12: Asia Responds to its Rising Powers*,” National Bureau of Asian Research, 2012.

“A Changing India,” chapter in Chambers, ed., *South Asia in 2020: Future Strategic Balances and Alliances*, Strategic Studies Institute, Carlisle PA, 2002.

*India and the US in the 21<sup>st</sup> Century: Reinventing Partnership*, Washington: CSIS, 2009

*How Pakistan Negotiates with the United States: Riding the Roller Coaster*, Washington: U.S. Institute of Peace, 2011; with Howard B. Schaffer.

“Partnering with India: Regional Power, Global Hopes,” Chapter in Ashley Tellis, ed., *Strategic Asia 2008-9: Challenges and Choices*, National Bureau of Asian Research.

“Kashmir: Fifty Years of Running in Place,” in Crocker ed. *Grasping the Nettle*, USIP, 2004 (with Howard B. Schaffer)

*Sri Lanka: Lessons from the 1995 Negotiations*, in Rotberg, ed., *Creating Peace in Sri Lanka*, Brookings Press, 1999.

**Articles and Reports:**

“Polio Eradication in India: To the Verge of Victory – and Beyond”, report published by CSIS, 2012.

“India and the Non-Proliferation System”, a report of the Working Group on an Expanded Non-proliferation System, Nuclear Threat Initiative, November 2011 (with Joan Rohlfing).

“India: Driving the Global Superhighway,” The Brown Journal of World Affairs, Spring/Summer 2010

“The United States and India Ten Years Out,” report by the Center for a New American Security, 2010.

“[The United States, India, and Global Governance: Can They Work Together?](#)” *The Washington Quarterly*, July 2009

*India: Fitting HIV/AIDS into a Public Health Strategy*, CSIS, 2007 (with Pramit Mitra and Vibhuti Haté)

*Public Health and International Security: The Case of India*, CSIS, 2006 (with Pramit Mitra)

*Kashmir: The Economics of Peace-Building*, CSIS (December 2005)

*Pakistan’s Future and U.S. Policy Options*, CSIS, 2004

[Engaging India: The U.S. Role in India’s Fight against HIV/AIDS](#), CSIS, 2005 (with Pramit Mitra)

*India at the Crossroads: Confronting the Challenge of HIV/AIDS*, CSIS, 2004

*Strategy for the Second Wave: Learning from India’s Experience with HIV/AIDS*, CSIS, 2004 (with Pramit Mitra)

“Finding a Kashmir Settlement,” in *Strategic Insight* (NDU), 2003

“U.S. Influence on Pakistan: Can Partners Have Divergent Priorities?” *The Washington Quarterly*, 2002

*Rising India and U.S. Policy Options in Asia*, CSIS, 2002

“Changing India: Implications for the United States,” *The Washington Quarterly*, 2001

“Changing India: Implications for Asia and the United States,” *Harvard Asia Quarterly*, Summer 2001

“Weaving South Asia back into Asia,” *Foresight* (Japan), 2001

*Bangladesh: Energy and Development: The Lessons of Experience*, Center for Strategic and International Studies, Washington, 2000 (with Hemani Saigal-Arora).

“India: A Fragmented Democracy,” in *The Washington Quarterly*, Autumn 1999 (with Hemani Saigal-Arora)

Case study on sanctions in Pakistan, unpublished, prepared on commission for a graduate International Relations course at George Washington University, 1999

“Risk Reduction in South Asia: A Role for Cooperative Aerial Observation?” in Stimson Center Report 26 (1998): *Nuclear Risk-Reduction Measures in Southern Asia* (with John Hawes)

“Better Neighbors? India and South Asian Regional Politics,” in *SAIS Review*, Winter-Spring 1998 (with Howard B. Schaffer).

“Training Tomorrow’s Diplomats,” *Foreign Service Journal*, October 1997.

Edited *An Analysis of the Situation of Children in Bangladesh*, UNICEF, Dhaka, BRAC press, 1987.

*Survey of Women in Bangladesh*, USAID, Dhaka, Bangladesh, 1985.

*Survey of Development Projects and Activities for Women*, USAID, Dhaka, Bangladesh, 1985.

Op-ed articles in the Washington Post, Financial Times, International Herald Tribune, The Friday Times (Lahore), India Outlook (New Delhi), Livemint (New Delhi) and The Hindu (Chennai).

Book review articles in *Survival* (London: International Institute of Strategic Studies)

### ***Selected Lectures and Congressional Testimony***

“Modi’s India,” address to Global Strategic Review conference, International Institute of Strategic Studies, Oslo, September 20, 2014

“Security Challenges Facing Pakistan,” Testimony before House Armed Services Committee, October 10, 2007

“Pakistan’s Future: Building Democracy or Fueling Extremism,” Testimony before Senate Foreign Relations Committee, July 25, 2007

“Dialogue of the Giant Democracies: India and the United States in the 21<sup>st</sup> Century,” Janee Armstrong Lecture on International Affairs, Bryn Mawr College, March 22, 2007

“La Formation de la Politique Etrangère des Etats-Unis,” lecture to visiting delegation from the Centre d’Etudes des Relations internationales, February 26, 2007.

***Memberships:***

Asia Foundation, Member, Board of Trustees, 2008-present  
Council on Foreign Relations  
India International Centre, member 1977-present  
International Institute of Strategic Studies, member; Contributing Editor of journal *Survival*  
American Academy of Diplomacy, Board Member from 2010  
Asia Society  
American Foreign Service Association (Chairman, Editorial Board, Foreign Service Journal, 1970-1974)  
AIG Silk Road Fund, Board member, 1999-2007  
Growing Together tutoring program (nonprofit), Board member, 1998-2006

***Education:***

Bryn Mawr College, AB (magna cum laude with honors in History; Cornelia Meigs award for historical writing), 1966  
Institut d’Etudes Politiques, Paris, Certificat d’Etudes Politiques, 1965  
Georgetown University, completed course work and comprehensives for MA in economics, 1973-4

***Languages:***

Fluent: French, Swedish  
Good working knowledge (speaking/reading/writing): German, Italian, Hebrew  
Good working knowledge (speaking), basic (reading, writing): Hindi, Urdu  
Basic: Bangla, Sinhala