The State of U.S. Manufacturing

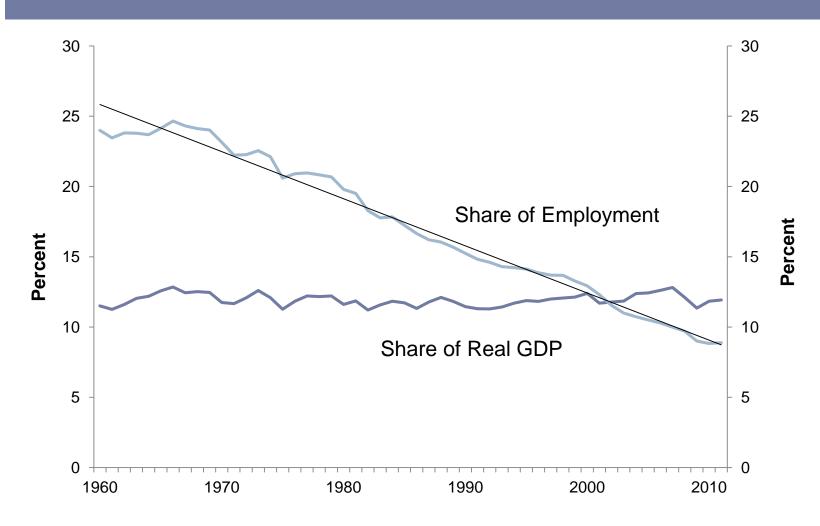
TAX POLICY AND U.S. MANUFACTURING IN A GLOBAL ECONOMY MARCH 15, 2013

Martin Neil Baily
The Brookings Institution



Manufacturing Value Added and Employment as a Share of GDP, 1960-2011

2005 prices



Source: Bureau of Economic Analysis, Industry Accounts

From Martin Neil Baily and Barry P. Bosworth, "U.S. Manufacturing: Understanding its Past and its Potential Future

Annual Rates of Growth in Value added of the Manufacturing Sector, 1987-2011

As percentages

| | 1987-2011 | 1987-2000 | 2000-2011 |
|-----------------------------------|-----------|-----------|-----------|
| Gross Domestic Product | 2.5 | 3.4 | 1.6 |
| Manufacturing | 2.5 | 3.4 | 1.6 |
| Manufacturing less computers | 0.6 | 1.5 | -0.4 |
| Durable Goods | 4.0 | 5.4 | 2.5 |
| Durable Goods less computers | 0.6 | 1.5 | -0.5 |
| Computers and electronic products | 19.5 | 23.5 | 15.0 |
| Nondurable Goods | 0.7 | 1.4 | -0.3 |

U.S. Trade Balance in Manufactured Goods by Area, 2000-2011

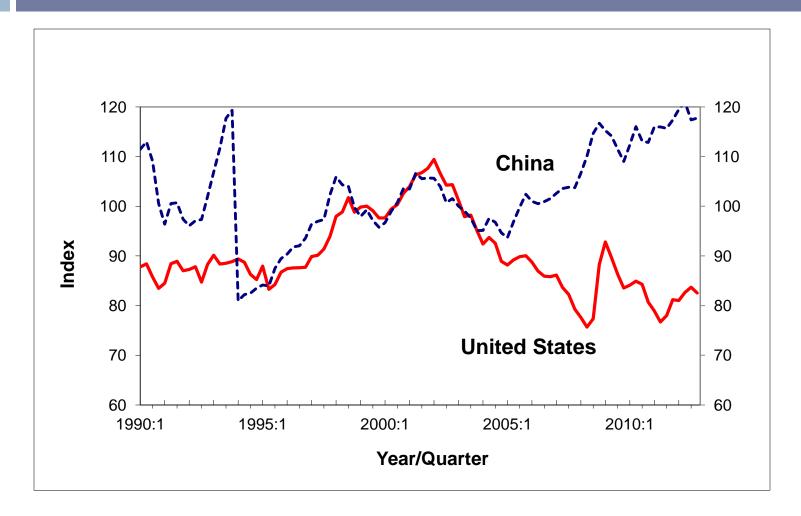
In billions of dollars

| Item | 2000 | 2005 | 2011 | 2011-2005 |
|----------------------|------|------|--------------|-----------|
| Total | -316 | -542 | -440 | 102 |
| Asia | -240 | -372 | -437 | -65 |
| China | -84 | -206 | -319 | -114 |
| Hong Kong | 3 | 7 | 30 | 23 |
| Other Asia | -160 | -173 | -148 | 26 |
| Canada | -15 | -16 | 44 | 59 |
| Latin America | -3 | -28 | 41 | 69 |
| Europe | -58 | -131 | -11 <i>7</i> | 15 |
| Middle East & Africa | 1 | 4 | 28 | 24 |

Trade-Weighted Real Exchange Rate, 1990-2012

2000 = 100



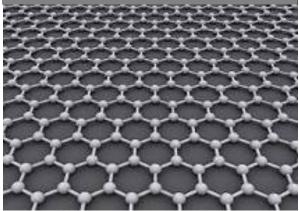


Source: JPMorgan

New technologies change manufacturing value chains and processes

New materials

- Nanotech
- Composites
- Biologics



Product design

- Internet of Things
- Advanced analytics
- Social media



Production processes

- Modeling and simulation
- Advanced robotics
- Additive manufacturing



Information systems

- Big Data
- Computer-aided design



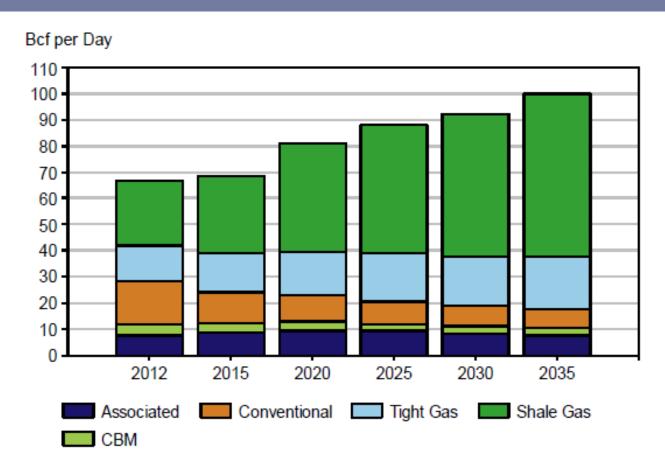
Business models

- Frugal innovation
- Circular economy
- New service models



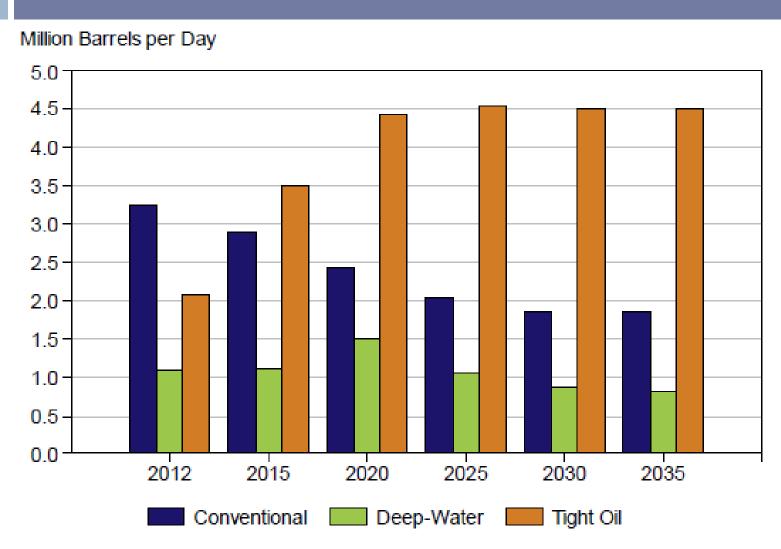
Source: McKinsey Global Institute

US Lower 48 Natural Gas Productive Capacity* Outlook by Type: 2012 to 2035



Note: *Productive capacity is the amount of gas that can be produced if unconstrained by infrastructure bottlenecks.

US Tight Oil Production Outlook: 2012 to 2035



The Importance of Manufacturing

- Historically, manufacturing provided good jobs for many workers without a high level of education. The trend decline in the share of manufacturing jobs in total employment tells us that this opportunity will not return. Even with a manufacturing renaissance, the number of production worker jobs is unlikely to increase.
- The manufacturing sector is important. It is still a major part of the economy; it
 is where much of the R&D takes place; and it provides technologies to the rest
 of the economy. The US needs to move to a lower trade deficit, or at least
 avoid a rising deficit, as it completes its recovery. That will mean increased
 manufactured exports.

Getting the Macroeconomics Correct

- In order to follow a more balanced growth path, the US will have to increase its national saving rate. That will almost certainly require gradual reductions in the federal deficit over the next ten years (not too much too quickly).
- Solving the deficit problem will require increased tax revenues, including higher taxes on the middle class.

Policy for the Manufacturing Sector

Corporate Tax Policy

- Corporate profits are at all time highs and corporate taxes as a proportion of profits are low despite a high statutory tax rate.
- Considerations of fairness suggest to many that corporations should pay more, or at least not pay less. However, capital is mobile and companies will locate activities and profits where tax rates are low. Corporate taxes should be kept low and revenue and fairness goals in tax policy addressed with income and perhaps consumption taxes.
- Much of net job creation has come from young companies, many of which start small. Startups fell drastically in the recession. Taxes on small businesses should be structured so as to preserve the incentive to start companies and to grow existing companies. Important TPC work in this area.