Co-sponsored by: The White House Council on Automotive Communities and Workers United States Department of Labor The Brookings Institution Metropolitan Policy Program Funders' Network for Smart Growth and Livable Communities

MAY 18, 2010

SPEAKER BIOGRAPHIES

Ellen Alberding

Ellen Alberding is president and a board member of the Joyce Foundation, which has assets of \$750 million and makes grants of \$40 million a year for projects to improve the quality of life in the Great Lakes region. The foundation is a major funder of environmental groups in the Midwest, with a particular focus on water and air quality. Other foundation priorities include improving educational outcomes for low-income children; employment and workforce issues; and other initiatives that promote democracy and a diverse and thriving culture.

Ms. Alberding is a founder and board member of Advance Illinois, which advocates for public education reform in Illinois. She is a board member of Independent Sector, where she has worked to establish improved accountability and governance standards for non-profits. She is a board member of the Economic Club of Chicago as well as a trustee of the National Park Foundation. She has served as president and chairman of the investment committee for the Chicago Park District pension fund (1993-2001); trustee of Aon Funds (2000-2003); trustee of the American University of Paris (2007-2008); treasurer of Grantmakers in the Arts (a national organization of arts funders); member of the Public Trust Task Force for the Donors Forum of Chicago; and member of the Cultural Advisory Board for the City of Chicago. She is a member of the Commercial Club, the Chicago Network, and serves on the advisory boards of several nonprofit organizations. Ms. Alberding holds an honors degree in English from Brown University and a Masters of Management in finance and marketing from the Kellogg Graduate School of Management at Northwestern University.

COMMUNITIES

ECONOMY

Partnerships in

Innovation

AND THE NEX

Robert Baugh

In January 2003 Bob Baugh was appointed Executive Director of the AFL-CIO Industrial Union Council. The Council, comprised of the nation's leading industrial unions and chaired by AFL-CIO Secretary-Treasurer Richard Trumka, is the coordinating body for the federation's manufacturing policy and legislative initiatives.

Bob is also the co-chair of the AFL-CIO Energy Task Force and served as the leader of the U.S. labor delegation to the UN Climate Change Conference negotiations in Bali/2008 and Poznan/2009. He regularly testifies before Congress, is a spokesperson with the media and writes about manufacturing, trade, globalization, energy and the economy.

Bob has a rich history of union, community and government activism: union organizer, economist/educator International Woodworkers of America, Secretary-Treasurer of the Oregon AFL-CIO, Deputy Director - Oregon Economic Development Department, and Deputy Director - AFL-CIO Working for America Institute. He holds a bachelor's degree from the University of Detroit and a master's degree in Industrial and Labor Relations from the University of Oregon.

The Honorable Dave Bing

Dave Bing came to Detroit in 1966 when he was drafted by the Detroit Pistons as their #1 pick, and the #2 overall pick in the National Association of Basketball (NBA) draft that year. Bing played nine of his twelve years in the NBA with the Pistons, and was named to the All-Star Team eight times during his career. Bing and his family made Detroit their permanent home, returning in the off-season even after he was traded to the Washington Bullets in 1975. After retiring in 1978, his number (#21) was the first retired by the Detroit Pistons. Voted one of the top 50 basketball players of all time, Bing was inducted into the Michigan Hall of Fame in 1984, and into the Naismith Hall of Fame in 1990.

> Bing turned his winning strategies from the basketball court to the boardroom as the founder of an automotive supply corporation, The Bing Group in 1980, where he served as President and Chairman until April 2009. Bing realized yet another level of success in this role, as The Bing Group has been recognized around the country as a premier supplier of quality and uncompromised products and service. Within a decade, The Bing Group was recognized as one of the nation's top Minority-Owned Companies by Black Enterprise. In the summer of 1999, he partnered with Ford Motor Co. to build the Detroit Manufacturing Training Center, a nonprofit facility to help prepare unemployed and under-employed workers to obtain jobs in the auto supply industry.

Bing decided to run for Mayor in 2009 to help rebuild a city that he has loved and been a part of for more than 40 years. Proving that the basics of good performance, integrity and business can be applied to any area or industry, Bing has brought a renewed sense of trust and hope to the City of Detroit.

A native of Washington, D.C., Bing is a graduate of Syracuse University where he earned his Bachelor of Arts in Economics, and was later bestowed an honorary Doctorate of Laws in 2006. He was also a standout basketball player and an All American in both high school and college.

Thomas Brewer

Thomas Brewer is responsible for strategic planning and operational management for the Learning Center at Northfield in Spring Hill, Tennessee. The program is a non-profit entity that provides a regional training / learning center for the South Central Tennessee Workforce Alliance, utilizing the Northfield facility at the General Motors location. Tom's work requires him to maintain close relations with the area business and industry community as well determine training needs of employers and provide pathways for training program development.

Tom spent more than 25 years with General Motors (GM) where he held various positions including plant controller and planning administrator. He was responsible to execute the GM Global Launch Process for all new vehicle platform architectures for body systems (including steel stamping, polymer panel molding, body fabrication and welding, sealing and painting). As one of the first Saturn Corporation finance team members, Tom developed new financial reporting systems and successfully developed and negotiated business agreements with Chinese government officials for Greenfield Iron / Aluminum Automotive Casting Foundry in Beijing. He also successfully developed and negotiated the business model with German company, Kobelschmidt, for aluminum pistons to be molded / machined / supplied to GM engine assembly plants. Tom is a certified GM Ergonomist and was responsible for evaluating each job function for mechanical stressors and cumulative trauma.

Tom received his Bachelor of Science degree in business administration, finance and engineering from the University of Evansville in Indiana. He is past president and current member of the board of directors for the Tennessee Automotive Manufacturers Association (TAMA) and also serves on the boards of the United Way of Maury County, YMCA of Maury County, and Maury Alliance (Chamber of Commerce). Tom also serves on the Advisory Board for the Maury Regional Medical Center and is a member of Rotary International, Columbia Cycling Club and USA Triathlon and Multisport Development.

The Honorable John Conyers, Jr.

Representative John Conyers, Jr., a Detroit Democrat, was re-elected to represent the 14th Congressional District in November of 2008, to his 22nd term in the U.S. House of Representatives. The district covers all of Highland Park and Hamtramck, as well as large portions of Detroit, Dearborn and the Downriver communities of Melvindale, Allen Park, Southgate, Riverview, Trenton, Gibraltar and Grosse IIe.

Having entered the House of Representatives in 1965, Mr. Conyers is the second most senior member in the House of Representatives. He served as Chairman of the House Committee on Government Operations (now renamed Committee on Oversight and Government Reform) from 1989 until 1994. In 2006, his congressional colleagues elected Congressman Conyers Chairman of the pivotal House Committee on the Judiciary. In addition to its oversight of the Department of Justice (including the FBI) and the Federal Courts, the Judiciary Committee has jurisdiction over copyright, civil rights, consumer protection, and constitutional issues. Congressman Conyers was also a member of the Judiciary Committee in its 1974 hearings on the Watergate impeachment scandal and played a prominent role in the recent impeachment process, giving him the distinction as the only Judiciary Committee Member to have served on both panels.

Congressman Conyers is also one of the 13 founding members of the Congressional Black Caucus (CBC) and is considered the Dean of that group. Formed in 1969, the CBC was founded to strengthen African-American law makers' ability to address the legislative concerns of Black and minority citizens.

Born in 1929, Rep. Convers was raised in Detroit and educated in the city's public school system. After serving in the National Guard and the United States Army Corps of Engineers in the Korean War, he returned to Michigan where he earned both his Bachelor of Arts (1957) and Juris Doctor (1958) degrees at Wayne State University.

The Honorable John D. Dingell

Congressman John D. Dingell represents Michigan's 15th Congressional District and is the Chairman Emeritus of the Committee on Energy and Commerce. On the Committee, he works on energy and climate change issues, telecommunications and consumer protection policy, and conducts oversight and investigations. Dingell serves the people of Monroe County and parts of Wayne and Washtenaw Counties. His work includes fighting for the working families that keep America's economy going, including making health care more affordable and accessible to all families and protecting our nation's natural heritage. On February 11, 2009, Congressman Dingell became the longest serving Member in the history of the U.S. House of Representatives.

Over the last five decades, Congressman Dingell has written some of the best known laws protecting our health and our environment, as well as the rights of workers and consumers. One notable example is the 1990 Clean Air Act which is credited with cleaning up the air we breathe, while preserving American competitiveness. He fought for the passage of revolutionary legislation such as the Endangered Species Act; as well as laws that address America's most pressing needs like the Children's Health Insurance Program (CHIP) and the Mammography Quality Standards Act.

Dingell attended Georgetown University in Washington, DC where he studied chemistry. He continued his studies at Georgetown Law School, graduating in 1952. He then worked as a forest ranger, a prosecuting attorney for Wayne County and ran his own private law office. When his father passed away while still a Member of the U.S. House of Representatives in 1955, the younger Dingell stepped up to fill the void, beginning his career on Capitol Hill at the age of 29.

The Honorable Joe Donnelly

Joe Donnelly is the congressman from Indiana's 2nd District. As a member of the Blue Dog Coalition, he is a Democrat committed to a moderate agenda that includes fiscal discipline and strong national security. He is also on two committees that meet the diverse needs of Indiana's 2nd District: Financial Services and Veterans' Affairs.

Joe was born on September 29th, 1955. He graduated from the University of Notre Dame with a B.A. in Government in 1977. Joe also graduated from the University of Notre Dame Law School in 1981.

Joe was a member of the law firm of Nemeth, Feeny and Masters in South Bend where he conducted a general practice. Joe also operated a small business, which was located in Mishawaka, Indiana. In addition to his careers in law and small business, Joe has maintained an active presence in public service. From 1988 to 1989, he worked with both parties to ensure fair and accurate election results by serving on the Indiana State Election Board. Joe was also a member of the School Board for Mishawaka Marian High School from 1997 to 2001, serving as President during the 2000-2001 term.

David O. Egner

David Egner is president and chief executive officer of the Hudson-Webber Foundation. Mr. Egner also serves as executive director of the New Economy Initiative, a \$100 million philanthropic partnership dedicated to economic transformation in the region hardest hit by manufacturing job loss and the global economic crisis. NEI includes funding commitments from the Community Foundation for Southeast Michigan (Detroit), the Max M. and Marjorie S. Fisher Foundation (Southfield, Mich.), the Ford Foundation (New York), the Hudson-Webber Foundation (Detroit), the W.K. Kellogg Foundation (Battle Creek, Mich.), the John S. and James L .Knight Foundation (Miami), The Kresge Foundation (Troy, Mich.), the McGregor Fund (Detroit), the Charles Stewart Mott Foundation (Flint, Mich.), and the Skillman Foundation (Detroit).

Prior to joining the Foundation, Mr. Egner served as president and chief executive officer of the Michigan Nonprofit Association (MNA) based in Lansing, Michigan. Before joining MNA, he was executive assistant to the chairman and chief executive officer of the W.K. Kellogg Foundation. He was also director of operations for Junior Achievement, Inc., and president of Junior Achievement of Springfield and Sangamon Valley, Inc., in Springfield, Illinois.

Mr. Egner serves as chair of Michigan Future, the Detroit Local Initiatives Support Corporation (LISC), and Leadership Detroit. He also serves on the board of the Council of Michigan Foundations, Citizens Research Council, Detroit 300 Conservancy, Downtown Detroit Partnership, Detroit Regional Chamber, TechTown Technology Park, and New Detroit, Inc. He is a member of the Detroit Regional Chamber Regional Partnership Council, New Economy Initiative Governing Council, and the Woodward Corridor Development Fund. In 2005, Governor Granholm appointed Mr. Egner to the Michigan Council of Arts and Cultural Affairs.

Mr. Egner received his master's degree in business administration from Western Michigan University in Kalamazoo, Michigan, and his bachelor's degree in business administration and speech at Westminster College in Fulton, Missouri.

Ron Gettelfinger

Ron Gettelfinger was elected to a second term as president of the UAW on June 14, 2006, at the UAW's 34th Constitutional Convention in Las Vegas. He was first elected to the union's top leadership post at the 33rd Constitutional Convention in 2002.

Gettelfinger is an outspoken advocate for national single-payer health care that would make health care accessible and affordable for every man, woman and child in the United States. In January 2006, he called for a "Marshall Plan" to renew America's industrial base through incentives to manufacture energy-saving advanced technology vehicles and their key components in the United States. Under Gettelfinger's leadership, the UAW has continued its fight for fair trade agreements that include provisions for workers' rights and environmental provisions; and the union has loudly criticized the corporate global chase for the lowest wage which creates a race to the bottom that no workers, in any country, can win.

For six years he served as the elected director of UAW Region 3, which represents UAW members in Indiana and Kentucky, before being elected a UAW vice president in 1998. A member of UAW Local 862 since 1964, Gettelfinger is proud to be called a chassis line repairman. The workers at Ford's Louisville Assembly plant elected Gettelfinger to represent them as committeeperson, bargaining chair and president.

The Honorable Cedric B. Glover

On November 7, 2006, Cedric B. Glover made history as the first African-American Mayor of his hometown, Shreveport, LA.

In November 1990, Cedric became the youngest individual ever elected to the Shreveport City Council. While on the City Council, he served terms as Council Chairman, Chairman of the Public Safety Committee, and was selected as Public Official of the Year by the Shreveport Chapter of the National Association of Social Workers. As Councilman, Cedric also secured more than thirty million dollars in capital construction dollars for his district and increased the Parks and Recreation budget by 30. He also championed and advanced the concept of Community Oriented Policing, at a time when most in law enforcement saw little value in it. During his tenure on the Council, he was a board member of the Greater Shreveport Economic Development Committee, Goodwill Industries, the Metropolitan YMCA, and became the youngest graduate of the Leadership Louisiana Program.

In October of 1995, Cedric was elected to the Louisiana House of Representatives. During that time, as a member of the House, he was elected to the Executive Committee of the Louisiana Legislative Black Caucus. He was also selected as Legislator of the Year by the Rural Caucus, and selected as Legislator of the Month by the Louisiana Municipal Association, Citizens Against Crime Inc. for instituting the first computer automated crime victim notification system in the entire state of Louisiana.

Carol A. Goss

Carol A. Goss is president & CEO of The Skillman Foundation, a private independent foundation whose mission is to improve the lives of children in metropolitan Detroit by strengthening their schools and neighborhoods.

Involved in philanthropy for the past 20 years, Goss joined The Skillman Foundation in March 1998 as a senior program officer. She was named President & CEO of the Foundation in 2004.

She has also worked as a program officer at the Stuart Foundation in San Francisco and as program director at the W. K. Kellogg Foundation in Battle Creek, Mich. Goss was named the 2007 James A. Joseph Lecturer by the Association of Black Foundation Executives. Crain's Detroit Business cited her as one of Southeast Michigan's Most Influential Women, an honor that the respected weekly bestows every five years to the region's most dynamic and powerful women.

In addition to running The Skillman Foundation, which has assets of \$600 million and an annual grants budget of \$30 million, Goss is active with numerous nonprofits and philanthropy organizations.

Goss' professional career also includes nearly 20 years' experience in child welfare, family services and youth development in Detroit and Oakland, Calif.

In 2008 Goss was selected as the Eleanor Josaitis "Unsung Hero" recipient as part of the Shining Light Awards. The Shining Light Awards, launched in 2007 and sponsored by the Detroit Free Press and Metropolitan Affairs Coalition, "honor individuals who are making important contributions to regional cooperation, progress and understanding in metropolitan Detroit."

A native Detroiter, Goss has a BA in sociology and an MSW from the University of Michigan in Ann Arbor.

The Honorable Jennifer M. Granholm

Jennifer M. Granholm was elected governor in 2002 and re-elected in 2006. She began her career in public service as a judicial clerk for Michigan's 6th Circuit Court of Appeals. She became a federal prosecutor in Detroit in 1990, and in 1994, she was appointed Wayne County Corporation Counsel. Granholm was elected Michigan's first female attorney general in 1998.

Since becoming governor, she has worked to transform and grow Michigan's economy through diversification, create jobs, ensure world-class educational opportunities for every Michigan student, create universal access to affordable health care, and stand up for Michigan workers and families during tough economic times. While aggressively pursuing her top priority of putting Michigan families first, she has also worked to ensure that state government spends every penny efficiently and has successfully resolved more than \$9 billion in budget deficits.

Granholm's comprehensive economic agenda includes growing a new alternative energy sector that will transform Michigan's rustbelt image to a greenbelt reality, help end our nation's dependence on foreign oil, and help train unemployed and under-employed citizens for high-demand jobs through the No Worker Left Behind initiative, which has enrolled more than 100,000 people since its launch in 2007.

The Pew Center on the States recognized Michigan as one of the best-managed states in the nation in the Government Performance Project report entitled, "Grading the States 2008." Granholm serves as chair of the Health and Human Services Committee and is co-chair of the Health Care Task Force of the National Governors Association, and is chair of the Midwestern Governors Association.

Granholm was born in Vancouver, British Columbia, and is an honors graduate of both the University of California at Berkeley and Harvard Law School.

Toni L. Griffin

Toni L. Griffin has built a twenty-year career in both the public and private sectors, combining the practice of architecture and urban design with the execution of innovative, large-scale, mixed-use urban redevelopment projects and citywide and neighborhood planning strategies. Most recently, Toni was the Director of Community Development for the City of Newark, New Jersey, where she was responsible for creating a centralized division of planning and urban design and produced the city's first master plan re-examination in nearly a decade. Prior to Newark, Ms. Griffin served as Vice President and Director of Design for the Anacostia Waterfront Corporation in Washington, DC. Ms. Griffin now runs a private consulting practice and is also an Adjunct Associate Professor at the Harvard University Graduate School of Design, teaching urban planning option studios and seminars on neighborhood planning and development.

Marvin Hayes

Upon taking office in January 2007 Ohio Governor Ted Strickland established the new position of Director of Urban Development and Infrastructure as part of the Governor's Policy Team. Marvin Hayes was appointed as the first person to hold this position in April 2007. This position was established as a commitment by Governor Strickland to establish a better working relationship between municipal government and state government in Ohio. With a primary focus on public policies related to infrastructure and development, Mr. Hayes has been establishing an agenda for change and redevelopment of Ohio's older industrial cities and the metropolitan regions around them.

> Prior to his state service, Mr. Hayes established his policy background in urban policy issues in executive positions at both the municipal and county level. His service included work in economic and community development, infrastructure development policy, intergovernmental relations, workforce development, public safety and education policy. Mr. Hayes also has experience in the private sector working with the Parsons Corporation in Chicago and Washington, DC as a political consultant working in advocacy and campaign management.

Neal Hegarty

Neal is Director of the Flint Area program and Program Officer on the Pathways out of Poverty program at the Charles Stewart Mott Foundation, in Flint, Michigan. His grantmaking for the Flint Area program focuses on the redevelopment of downtown Flint, and workforce and economic development initiatives in the Flint area. In the Pathways Out of Poverty program, he is responsible for the Reducing Barriers to Employment portfolio.

Neal joined the Mott Foundation in January 2000, following six years of experience in the nonprofit sector, most recently as the Assistant Director of the Capital Area Literacy Coalition, in Lansing, Michigan. Neal holds a Bachelor's degree in Political Science from Texas Tech University, and a Master of Public Administration degree from Michigan State University. The Charles Stewart Mott Foundation was founded in Flint, Michigan, in 1926 by a General Motors pioneer, and is a private philanthropy committed to supporting projects that promote a just, equitable, and sustainable society. It supports nonprofit programs throughout the United States and, on a limited geographic basis, internationally.

Phillip Henderson

Phillip Henderson is president of the Surdna Foundation, a New York City-based family foundation focused on fostering sustainable communities in the United States. The Surdna Foundation, founded in 1917, operates programs in sustainable environment, strong local economies, and thriving cultures. Mr. Henderson has been with Surdna since May 2007, and during his tenure the Foundation has focused intently on cross-programmatic work, including the launch of an institution-wide grantmaking initiative in support of public participation in New Orleans. Prior to his appointment at Surdna, Mr. Henderson was vice president of the German Marshall Fund (GMF) of the United States, overseeing the day-to-day operations of the organization and providing strategic guidance to staff and programs.

Mr. Henderson joined GMF in 1998 as a program officer responsible for grantmaking in economics; he later worked on special projects promoting civil society development in Central and Eastern Europe, including serving as chairman of the Trust for Civil Society in Central and Eastern Europe, establishing the Belgrade-based Balkan Trust for Democracy and the Bucharest-based Black Sea Trust for Regional Cooperation. Before his time at GMF, Mr. Henderson lived in Eastern Europe, where he worked with the Civic Education Project (CEP), a non-profit group specializing in higher education reform in Central and Eastern Europe. While with the organization, he served as a visiting economics lecturer at the University of Timisoara in Romania (1992-93), country director for CEP in Romania (1993-94), and director of CEP's Central and East European programs in Prague and Budapest (1994-97). Mr. Henderson serves on the Boards of Living Cities, BoardSource, and the Romanian American Foundation, in addition he is a member of the Programs and Practice Committee for Independent Sector. Mr. Henderson holds an M.A. in economics from the University of California, Santa Barbara, and a B.A. in economics from Michigan State University.

Scott Hutcheson

Scott Hutcheson has worked in community and economic development since 1992. In his current position with Purdue University he serves as the Assistant Program Leader. In that role he serves in a senior staff position with the Purdue Center for Regional Development and provides leadership to the university's statewide Engagement and Extension efforts in Economic and Community Development. In these capacities Scott's work focuses on innovation-based economic development strategies, community support systems for entrepreneurship, and new approaches to workforce development. Prior to his work with Purdue, Scott held leadership positions with United Way and with Thomas P. Miller & Associates, an economic development consulting firm.

Before starting his career in economic development, Scott worked in corporate training for the AMR Corporation, the parent company of America Airlines. He has an undergraduate degree from Tennessee Temple University, a Masters of Public Administration from the University of Tennessee, and has done post-graduate work in public affairs at Purdue University.

James F. Jacoby

James F. "Jim" Jacoby is founder, chairman and CEO of Jacoby Development. Jacoby Development was founded in 1977 and specializes in environmentally sensitive multi-use properties and impaired site reclamation. Recent projects include Atlanta's Atlantic Station and Marineland Research Resort of Florida. He is currently planning similar projects in Hawaii, but development could take as long as 10 years to complete. Another project that is in the works is Aerotropolis in the city of Hapeville, just south of Atlanta, GA and adjacent to Hartsfield-Jackson International Airport. The project is located on the former Ford Taurus assembly plant.

> A 24-year veteran of the commercial real estate industry, Jacoby has been one of Georgia Trend's "100 Most Influential Georgians" twice. He is an active member of the International Council of Shopping Centers, the Urban Land Institute and the Metro Atlanta Chamber of

Commerce, and is on the Board of Directors of the Georgia Aquarium.

Jacoby was born in Miami in 1942. He served in the Naval Reserve Security Group, a U.S. Navy intelligence unit, from 1961 to 1969. He attended Miami-Dade Community College.

Robert B. Jaquay

Robert Jaquay is the Foundation's associate director. He also is responsible for the Foundation's program-related investments and grantmaking in economic development and community revitalization. Prior to joining the Foundation in 1996, he was executive director of the Citizens Committee for County Government Reform. His career of government service includes work for Cuyahoga County, the City of Cleveland, the Northeast Ohio Areawide Coordinating Agency and the Ways and Means Committee of the U.S. House of Representatives. He also has been an adjunct faculty member at Cleveland State University's College of Urban Affairs.

Jaquay has graduate degrees in public administration from Harvard and Cleveland State Universities, a J.D. from Cleveland State University and a B.S. in business administration from John Carroll University. Currently, he is Treasurer of Neighborhood Funders Group and a founding steering committee member of PRI Makers, national philanthropic affinity organizations. He also chairs the Advisory Board of the Foundation Center in Cleveland.

The Honorable Marcy Kaptur

Congresswoman Marcy Kaptur represents Northern Ohio's Ninth Congressional District, is currently serving her fourteenth term in the U.S. House of Representatives and is the senior-most woman in the 111th Congress. Congresswoman Kaptur is the first member of her family to attend college. Trained as a city and regional planner, she practiced 15 years in Toledo and throughout the country. Appointed as an urban advisor to the Carter White House, she helped maneuver 17 housing and neighborhood revitalization bills through the Congress during those years.

> While pursuing a doctorate in urban planning and development finance at the Massachusetts Institute of Technology, the local Democratic Party recruited her to run for the U.S. House seat in 1982. She parlayed her deep roots in the blue-collar neighborhoods of Toledo and the rural areas of the district to pull the national upset of 1982.

> Kaptur is a native of Toledo, Ohio. She earned a Bachelor of Arts in history from the University of Wisconsin (1968) and a master's in urban planning from the University of Michigan. In 1993, Congresswoman Kaptur was awarded an Honorary Doctor of Laws degree by the University of Toledo in recognition of her "effective representation of the community." She is recipient of the Taubman College Distinguished Alumna award from the University of Michigan, making her the first woman so recognized and the first graduate of the Urban and Regional Planning Program to be so honored.

Kaptur is also the author of a book, *Women in Congress: A Twentieth Century Odyssey*, that was published by *Congressional Quarterly* in 1996.

Bruce J. Katz

Bruce Katz is a vice president at the Brookings Institution and founding director of the Brookings Metropolitan Policy Program. The program seeks to redefine the challenges facing cities and metropolitan areas by publishing cutting-edge research on major demographic, market, development, and governance trends.

Mr. Katz regularly advises national, state, regional and municipal leaders on policy reforms that advance the competitiveness of metropolitan areas. He focuses particularly on reforms that

promote the revitalization of central cities and older suburbs and enhance the ability of these places to attract, retain and grow the middle class. In 2006, he received the prestigious Heinz Award in Public Policy for his contributions to urban and metropolitan America. Recently, he served on the Obama transition team and as a Senior Advisor to HUD Secretary Shaun Donovan. In 2009, he received the Penn Institute for Urban Research Leadership Award, which is awarded annually to urban leaders who have made outstanding contributions to urban scholarship and to building cities that successfully respond to the challenges of the 21st Century.

Mr. Katz is a frequent writer and commentator on urban and metropolitan issues. He is the editor or coeditor of several books on transportation, demographics and regionalism, including *Taking the High Road* (Brookings Press, 2005), *Redefining Urban and Suburban America* (Brookings Press, 2003), and *Reflections on Regionalism* (Brookings Press, 2000). His op-eds and articles have appeared in a wide range of major national and regional newspapers including *The Atlantic Monthly, Baltimore Sun, Boston Globe, BusinessWeek, Christian Science Monitor, Hartford Courant, Philadelphia Inquirer, Washington Post, New York Times, and Los Angeles Times.* Mr. Katz frequently appears on TV and radio, including National Public Radio's Morning Edition, PBS's The NewsHour with Jim Lehrer, and CNN.

He is also a visiting professor of social policy at the London School of Economics. Before joining Brookings, Mr. Katz served as Chief of Staff to Henry G. Cisneros, former Secretary of the U.S. Department of Housing and Urban Development. Mr. Katz has also served as the staff director of the Senate Subcommittee on Housing and Urban Affairs.

Mr. Katz is a graduate of Brown University and Yale Law School.

Fred P. Keller

Fred P. Keller is chairman and CEO of Cascade Engineering, a multi-business manufacturer and marketer supporting multiple brands in the automotive, truck, solid waste/recycling, furniture, and renewable energy industries. A materials engineer by training, Keller founded the Company in 1973, following an earlier career as a metallurgist with Pratt & Whitney. From its small beginnings as a plastics parts manufacturer, Cascade has grown into a solutions-based organization with 15 customer-focused business units comprising 1,000 employees and 12 facilities worldwide, and a unique focus on sustainable products and services.

Underlying Cascade's organizational culture is Keller's belief that business has the unique opportunity to complement its focus on financial performance with important work in the social and environmental arenas. A strong advocate for "sustainable" business practices, Keller has emphasized the key role business can play in building financial, social and ecological capital, often through partnerships with government and community agencies.

Cascade has been widely recognized for its business achievements and community involvement. The company's industry recognition includes Chrysler's "Technology Role Model" award; listing by the Society for Human Resource Management as one of the top 10 "Best Medium Companies to Work for in America"; the White House's Ron Brown Award for Corporate Leadership; and Goodwill Industries' "Employer of the Year" Award. Keller was named to the U.S. Department of Commerce Manufacturing Advisory Council in 2004, and appointed Chair of the Council in 2008. He is also the recipient of a "Distinguished Service Award" from the National Governors Association and honored with the 2007 Michigan Diversification Achievement in Advanced Manufacturing. In 2009, the Grand Rapids Urban League presented Keller with Dr. Martin Luther King Jr. Drum Major for Justice Award to recognize him as a community member who has actively promoted the cause of equality.

Keller serves as a director of Meijer, Inc. and the W.K. Kellogg Foundation, as well serving on the National Advisory Board of the Manufacturing Extension Partnership (MEP). He is past chairman

of the Economic Club of Grand Rapids and has chaired several community boards. His innovative management approach and work in advancing sustainability are featured regularly in business and industry publications, and he serves as a visiting lecturer on Sustainability at Cornell University's Johnson School of Management. A Grand Rapids native, Keller earned a Bachelor of Science degree from Cornell University and a Master of Science in business management from Rensselaer Polytechnic Institute.

Dan Kildee

Dan Kildee is the CEO of the Center for Community Progress, which has offices in Flint, Michigan, and Washington, DC. Prior to founding the Center, Kildee served as Genesee County Treasurer from 1997-2009.

Before his election as Treasurer, Mr. Kildee served for 12 years as a Genesee County Commissioner, including 5 years as Chairman of the Board of Commissioners. Kildee also has served as President of the Genesee Institute, a research and training institute focusing on Smart Growth, urban land reform, and land banking. Dan Kildee is a member of the Executive Committee of the National Vacant Properties Campaign. The Center for Community Progress is the successor to the Genesee Institute and the National Vacant Properties Campaign. Kildee initiated the use of Michigan's new tax foreclosure law as a tool for community development and neighborhood stabilization. He founded the Genesee Land Bank - Michigan's first land bank, and a model for others around the nation - and serves as its Chairman and Chief Executive Officer. In 2007, Kildee's Land Bank program was named winner of the Harvard University/Fannie Mae Foundation Innovations in American Government Award for Affordable Housing. In 2009, Kildee was named one of the "GOOD 100" by the Los Angeles-based *GOOD Magazine*, recognizing him as one of the "the most important, exciting, and innovative people, ideas, and projects making our world better."

The Honorable Carolyn Cheeks Kilpatrick

Now in her seventh term serving Michigan's 13th Congressional District, Congresswoman Carolyn Cheeks Kilpatrick's hard work and thoughtful political style have earned her the confidence and respect of her peers, who have appointed her to the powerful U.S. House Appropriations Committee. She is the third African American woman to serve on this important committee, which authorizes spending for all levels of the federal government. The Congresswoman has secured more than a billion dollars to revitalize the state of Michigan, with emphasis on the 13th District. Congresswoman Kilpatrick has been appointed to the Defense Subcommittee of the Appropriations Committee.

Congresswoman Kilpatrick has worked to level the playing field for minority-owned media outlets and advertising firms that face discrimination from major advertisers. She has hosted forums on diversity in advertising and was a leading force in the successful effort to secure a Presidential Executive Order compelling all federal agencies to increase their contractual opportunities with minority businesses. Congresswoman Kilpatrick brought the Science, Engineering, Mathematics, and Aerospace Academy (SEMAA), a National Aeronautics and Space Administration (NASA) engineering and aeronautics program for K-12 students housed at Wayne State University, to the 13th District. She worked with Fannie Mae to secure \$18 million in home mortgages for moderate-income families.

Born and raised in Detroit, Congresswoman Kilpatrick earned an Associates degree from Ferris State University, a Bachelors degree from Western Michigan University, and a Masters degree from University of Michigan. She taught Business Education in the Detroit Public Schools before being elected to the Michigan State House, where she served for 18 years and was the first African American woman to serve on the Michigan House Appropriations Committee.

The Honorable Carl Levin

Carl Levin was born in 1934 in Detroit, where he graduated from Central High School. In 1956, he graduated with honors from Swarthmore College and graduated from Harvard University Law School in 1959. He practiced and taught law in Michigan until 1964 when he was appointed an assistant attorney general of Michigan and the first general counsel for the Michigan Civil Rights Commission. He then helped establish the Detroit Public Defender's Office and led the Appellate Division of that office, which has become the State Appellate Defender's Office.

He won election to the Detroit City Council in 1969, becoming its president in 1973 by winning the most votes citywide. In 1978, he won an upset victory over the number two Republican in the U.S. Senate. He was reelected in 1984, 1990, 1996, 2002 and 2008. *TIME Magazine* recently named Carl Levin one of "America's 10 Best Senators," noting that "the Michigan Democrat has gained respect from both parties for his attention to detail and deep knowledge of policy."

As a co-chair of the Senate Auto Caucus and the Senate Auto Parts Task Force, Levin has been one of the most insistent voices in Washington calling for strong action to open the world's markets to American goods. Levin has been a longtime advocate of programs that provide for joint government - industry partnerships in development of advanced vehicle technologies. These efforts led to the growth of the Army's National Automotive Center in Warren, Michigan, which has played an important role in developing advanced technologies for military use, often in conjunction with the private sector.

The Honorable Sander Levin

Rep. Sander "Sandy" Levin was elected to the United States House of Representatives in 1982. The 12th Congressional District now includes communities in Macomb and Oakland counties and spans from Clinton Township/Mount Clemens and Lake St. Clair to Southfield.

He is the Chairman of the House Ways and Means Committee, which has jurisdiction over all tax, trade and economic growth policies and entitlement spending, including Social Security, Medicare, welfare and unemployment compensation. He has served on four of the six Ways and Means Subcommittee (Social Security, Health Care, Income Security and Family Support, Trade) except for the Oversight and Select Revenue Subcommittees.

Earlier in career, Rep. Levin was elected to the Michigan State Senate in 1964 and served as the Michigan State Senate Minority Leader from 1969-1970. In 1970 and 1974, Mr. Levin was the Democratic candidate for Governor. After a four year assignment as Assistant Administrator in the United States Agency for International Development (USAID), he was elected to Congress in 1982.

Levin resides in Royal Oak, Michigan. He was born and raised in Detroit, Michigan. He earned his B.A. at the University of Chicago, his M.A. in international relations from Columbia University, and a law degree from Harvard University.

The Honorable Brian P. McGowan

Brian McGowan was appointed U.S. Deputy Assistant Secretary of Commerce for Economic Development and Chief Operating Officer for the U.S. Department of Commerce's Economic Development Administration (EDA) in September 2009. Before joining the Obama Administration, he was appointed by Governor Schwarzenegger and served as California's Deputy Secretary for Economic Development and Commerce. McGowan has over 15 years of economic development experience at all levels of government. He was appointed as the Economic Development Agency Administrator for the County of San Bernardino, California where he was responsible for overseeing four departments. He also worked in the economic development departments for the California cities of Ontario and Palm Springs in California. In addition, McGowan consulted on a U.S. Agency for International Development funded program where he developed economic growth programs for cities in Bulgaria and Serbia.

McGowan's broad experience in the field of economic development has allowed him to create and implement comprehensive and award winning marketing/public relations campaigns, workforce development initiatives, business retention/expansion programs and support networks for businesses and entrepreneurs. McGowan also created the Palm Springs Foreign Trade Zone and led a series of trade missions to China for both the City of Ontario and County of San Bernardino – and created a permanent Office of International Trade. He also chaired the California International Trade Advisory Council and spearheaded several trade programs with Mexico and Germany.

In California, McGowan also served as the Chairman of the Infrastructure and Economic Development Bank and on the boards of the Employment Training Panel, the California Workforce Investment Board, the California Association for Local Economic Development and Team California.

Brian received a Bachelor's degree in Political Science from the University of California, Riverside and a Master's degree in Politics, Economics and Business from the Claremont Graduate University. He is also the Michael and Mary Johnston Fellow at the Claremont Graduate University where he is completing a PhD in American Politics and Policy.

Edward Montgomery

In March 2009, President Obama named Dr. Edward Montgomery director of Recovery for Auto Communities and Workers. In that role, his mission is to cut through red tape and ensure that the full resources of our federal government are leveraged to assist the workers, communities, and regions that rely on our auto industry.

Growing up in Pittsburgh, Dr. Montgomery attended college at Pennsylvania State University and went on to earn his master's and Ph.D. in economics at Harvard University. After graduating, he joined the faculty of Pittsburgh's Carnegie Mellon University and in 1983 took a leave of absence to work as a visiting scholar on the Board of Governors at the Federal Reserve System. He later taught at Michigan State University and the University of Maryland. His research focused on such topics as local economic development, pension and wage determination and the impact of unions.

In 1997, Dr. Montgomery joined the Clinton administration as the Labor Department's chief economist before becoming the assistant secretary for Policy. He helped Secretary Alexis Herman negotiate and end the Teamsters-UPS strike and the first international treaty against child labor. He subsequently served as deputy secretary and chief operating officer for this department with 17,000 employees and a budget of over \$32 billion.

At the end of the Clinton Administration, Dr. Montgomery rejoined the faculty of the University of Maryland and in 2003 became the dean of the College of Behavioral and Social Sciences at the University of Maryland.

Before being appointed to his current role, Dr. Montgomery led President Obama's transition team at the Department of Labor and then served as a senior advisor to Secretary Hilda Solis.

Jay Noren

Jay Noren is the president of Wayne State University. He holds BA and BS degrees from the University of Minnesota, MD degree from the University of Minnesota Medical School, and an MPH from Harvard University. He was a research fellow at the Harvard Center for Community Health and Medical Care, Robert Wood Johnson Health Policy Fellow at the National Academy of Sciences and U.S Congress, and a Winston Churchill Fellow in England and Scotland. Dr. Noren has previously served in several academic leadership roles including Founding Dean of the College of Public Health at the University of Nebraska Medical Center, Executive Vice President and Provost at the University of Nebraska, Vice Chancellor for Health Sciences at the University of Wisconsin as well as Acting Dean for Allied Health and Associate Vice Chancellor at Wisconsin, Chancellor of Minnesota State Colleges and Universities, and President of the Health Science Center and Vice Chancellor for Health Affairs at the Texas A&M University System.

He did his graduate and post-graduate work in health policy, health services research, public health, preventive medicine, and internal medicine at Harvard, the University of Vermont, and Michigan State University. He joined the faculty at the University of Wisconsin-Madison in 1976 where he served until 1999 as a tenured faculty member and in several leadership roles. In addition to his faculty appointments at Wisconsin, he has also held faculty appointments as professor at the University of Nebraska, the George Bush School of Government and the College of Medicine at Texas A&M University and Health Science Center, as a visiting professor at the University of Minnesota and the University of Washington, and Research Scholar at the National Institute of Health Policy.

Dr. Noren's research and teaching emphases are health services research, health policy and health politics, health services leadership and management, health workforce, the role and operation of academic health centers, Native American health care, and executive education. He has engaged in extensive funded research projects and has authored numerous papers and book chapters. He developed and directed the Wisconsin Center for Health Policy and Program Evaluation and was an originator and director of the University of Wisconsin graduate program in Administrative Medicine.

Rip Rapson

Rip Rapson joined The Kresge Foundation as its President and CEO on July 1, 2006. Kresge is one of the nation's largest private foundations, with approximately \$3.3 billion of assets. Prior to joining Kresge, Rapson was the President of the McKnight Foundation in Minneapolis, a \$2 billion foundation governed by the descendents of William McKnight, who was the driving force behind the growth of the 3M Corporation. During Rapson's tenure, the foundation became recognized as a national leader in a variety of public policy issues, including early childhood development, metropolitan growth, open space protection, and wind energy. Rapson also launched the Itasca Project, a private-sector led effort to develop a new regional agenda for the Twin Cities. And he helped strengthen the foundation's work in supporting arts and cultural activities, its efforts to enhance water quality and public enjoyment of the Mississippi River, and its commitment to economic development in rural Minnesota.

Before joining McKnight, Rapson served as a Senior Fellow at the University of Minnesota, where he led a five-year, interdisciplinary project to help aging first-ring suburban communities address the challenges faced by declining tax revenues, changing economic and social demographics, and shifting political forces.

Before that, he served as the Deputy Mayor of Minneapolis under Mayor Don Fraser. Rapson was the primary architect of the pioneering Neighborhood Revitalization program, a \$400 million effort to strengthen Minneapolis neighborhoods. He also was given responsibility for a comprehensive redesign of the City's budgeting process and for the development of Mayor's Fraser's initiatives to strengthen families and children through the Youth Coordinating Board, Neighborhood Early Learning Centers, after-school programming, and park-based youth outreach activities. He ran unsuccessfully for Mayor on Fraser's retirement in 1993. Rapson is the author of two books: *Troubled Waters*: a chronicle of the BWCA legislation; and *Rapson*: a biography of his father, the architect Ralph Rapson. He currently sits on the boards of the Detroit Riverfront Conservancy, the Downtown Detroit Partnership, the Local Initiatives Support Corporation of New York, Living Cities, and the Environmental Law and Policy Center in Chicago.

The Honorable Ron Sims

Ron Sims was unanimously confirmed by the U.S. Senate on May 6, 2009, and sworn in as the Deputy Secretary for the U.S. Department of Housing and Urban Development on May 8, 2009. As the second most senior official at HUD, Sims is responsible for managing the Department's day-to-day operations, a nearly \$40 billion annual operating budget, and the agency's 8,500 employees.

Sims previously served as the Executive for the King County, Washington, the 13th largest county in the nation in a metropolitan area of 1.8 million residents and 39 cities including the cities of Seattle, Bellevue and Redmond. While serving three terms, Sims was nationally recognized for his work on transportation, homelessness, climate change, health care reform, urban development and affordable housing. His leadership in affordable housing and multiple community and housing partnerships have funded 5,632 units of housing during his 12 years.

One of the hallmarks of the Sims Administration in King County was the integration of environmental, social equity and public health policies that produced groundbreaking work on climate change, health care reform, affordable housing, mass transit, environmental protection, land use, and equity and social justice. Sims is also a proponent of Smart Growth programs and the preservation of green space before it is lost to development. The policies he implemented in King County stopped costly sprawl and resulted in 96 percent of new construction being concentration in urban areas with only 4% in rural areas.

Sims was named Leader of the Year by *American City and County Magazine* in July, 2008 and was recognized as one of *Governing Magazine's* Government Officials of the Year in 2007. He has been honored with national awards from the Sierra Club, the Environmental Protection Agency and the National Committee for Quality Assurance. Sims joined Senator Edward Kennedy and California Governor Arnold Schwarzenegger as recipients of the 2008 Health Quality Award from the National Committee for Quality Assurance. Sims and King County are also recipients of HUD's prestigious Robert L. Woodson Jr. Affordable Communities Award for 2005.

Born in Spokane, Washington in 1948, Sims is a graduate of Central Washington University.

The Honorable Hilda L. Solis

Secretary Hilda L. Solis was confirmed as Secretary of Labor on February 24, 2009. Prior to confirmation as Secretary of Labor, Secretary Solis represented the 32nd Congressional District in California, a position she held from 2001-2009.

In the Congress, Solis' priorities included expanding access to affordable health care, protecting the environment, and improving the lives of working families. A recognized leader on clean energy jobs, she authored the Green Jobs Act which provided funding for "green" collar job training for veterans, displaced workers, at risk youth, and individuals in families under 200 percent of the federal poverty line.

In 2007, Solis was appointed to the Commission on Security and Cooperation in Europe (the Helsinki Commission), as well as the Mexico – United States Interparliamentary Group. In

June 2007, Solis was elected Vice Chair of the Helsinki Commission's General Committee on Democracy, Human Rights and Humanitarian Questions. She was the only U.S. elected official to serve on this Committee.

A nationally recognized leader on the environment, Solis became the first woman to receive the John F. Kennedy Profile in Courage Award in 2000 for her pioneering work on environmental justice issues. Her California environmental justice legislation, enacted in 1999, was the first of its kind in the nation to become law.

Solis was first elected to public office in 1985 as a member of the Rio Hondo Community College Board of Trustees. She served in the California State Assembly from 1992 to 1994, and in 1994 made history by becoming the first Latina elected to the California State Senate. As the chairwoman of the California Senate Industrial Relations Committee, she led the battle to increase the state's minimum wage from \$4.25 to \$5.75 an hour in 1996. She also authored a record seventeen state laws aimed at combating domestic violence.

Solis graduated from California State Polytechnic University, Pomona, and earned a Master of Public Administration from the University of Southern California. A former federal employee, she worked in the Carter White House Office of Hispanic Affairs and was later appointed as a management analyst with the Office of Management and Budget in the Civil Rights Division.

The Honorable Debbie Stabenow

A nationally recognized leader, Senator Debbie Stabenow is respected for her ability to build coalitions to get things done for Michigan and our nation. Her recent appointment to the Senate Energy and Natural Resources Committee, and membership on the Senate Finance, Agriculture and Budget Committees, has given her a powerful and unique role to play in shaping our nation's health care, manufacturing and energy policies, so critical to our future.

She is also delivering for Michigan as a member of the Senate Agriculture Committee. Her leadership in rewriting our nation's farm bill has brought about an historic new focus on Michigan's specialty crops and victories for Michigan in alternative energy production, Great Lakes preservation, land conservation, research, food safety, nutrition, and rural development.

Senator Stabenow's leadership was recognized by the Michigan Association of Chiefs of Police and the Michigan Association of Fire Chiefs who both awarded her their 2005 Legislator of the Year award. The Great Lakes Maritime Task Force named her their 2005 "Great Lakes Legislator of the Year." The Michigan Primary Care Association honored Senator Stabenow with its 2005 "Champion for the Medically Underserved" award and the National Association of Community Health Centers recognized her with its 2008 "Distinguished Community Health Champion" award.

As the first woman from the State of Michigan elected to the United States Senate, Senator Stabenow was elected to the Ingham County Board of Commissioners in 1974 and was the youngest person and first woman to chair the Board (1977-78). She was elected to the Michigan House of Representatives where she served for twelve years (1979-90) and rose in leadership, becoming the first woman to preside over the House. She served in the State Senate for four years (1991-94). Elected to Congress in 1996 representing Michigan's Eighth Congressional District, she won election to the U.S. Senate four years later.

Senator Stabenow was born in Gladwin, Michigan and grew up in the nearby town of Clare. She attended Michigan State University, where she received her Bachelor's (1972) and Masters (1975) degrees. She worked with youth in the public schools before running for public office.

The Honorable Mathy Stanislaus

Mathy Stanislaus began work as Assistant Administrator for EPA's Office of Solid Waste and Emergency Response after being confirmed by the U.S. Senate on June 8, 2009. As Assistant Administrator for OSWER, Mr. Stanislaus is responsible for EPA's programs on hazardous and solid waste management, hazardous waste cleanup including RCRA corrective action, Superfund and federal facilities cleanup and redevelopment, Brownfields, oil spill prevention and response, chemical accident prevention and preparedness, underground storage tanks, and emergency response.

> Prior to assuming the position of Assistant Administrator for EPA's Office of Solid Waste and Emergency Response, Mr. Stanislaus co-founded, and co-directed the New Partners for Community Revitalization, a NY not-for-profit organization whose mission is to advance the renewal of New York's low and moderate income neighborhoods and communities of color through the redevelopment of Brownfields sites. In collaboration with community, commercial, government and nonprofit partners, Mr. Stanislaus led the development of policies, programs and projects aimed at achieving the remediation and sustainable reuse of Brownfields sites in New York. He is a former counsel for EPA's Region 2, senior environmental associate in the environmental department of the law firm Huber Lawrence & Abell and director of environmental compliance for an environmental consulting firm. He has served on the board of the NYC Environmental Justice Alliance.

Mr. Stanislaus has also been an advisor to other federal government agencies, Congress and the United Nations on a variety of environmental issues. He chaired a workgroup of the United States Environmental Protection Agency in 1997 that investigated the clustering of waste transfer stations in low income and communities of color throughout the United States. In June 1994, as a member of United Nations Environment Programme - Environmental Advisory Council, he served as counsel to the United Nations' summit that examined environmental issues affecting New York's indigenous communities of the Haudaunosaunee Confederacy, as part of United Nations' International Year of the Indigenous Communities.

Lawrence H. Summers

Lawrence H. Summers is the director of the National Economic Council and was appointed by President Barack H. Obama on November 24, 2008.

Until January, he was the Charles W. Eliot University Professor at Harvard University. He served as the 27th president of Harvard University from July 2001 until June 2006. From 1999 to 2001, he served as the 71st United States Secretary of the Treasury following his earlier service as Deputy and Under Secretary of the Treasury and as Chief Economist of the World Bank. Summers has taught economics at Harvard and MIT. His research contributions were recognized when he received the John Bates Clark Medal, given every two years to the outstanding American economist under the age of 40, and when he was the first social scientist to receive the National Science Foundation's Alan T. Waterman Award for outstanding scientific achievement. He is a member of the National Academy of Science and has written extensively on economic analysis and policy publishing over 150 articles in professional economic journals.

Lawrence Summers received his B.S. from MIT and his Ph.D. in economics from Harvard. He and his wife Elisa New, a professor of English at Harvard, have six children.

Luis Antonio Ubiñas

Luis A. Ubiñas became the ninth president of the Ford Foundation in January 2008, following a national and international search by the Foundation's Board of Trustees. He succeeds Susan V. Berresford, who served the Foundation for 38 years, the last 12 as president.

Mr. Ubiñas was previously a Director at McKinsey & Company, a global management consulting firm, where he worked for 18 years. Based in San Francisco, he led McKinsey's Media Practice on the West Coast of the United States, advising *Fortune* 100 media, telecommunications and technology companies on major strategic and operating challenges.

While at McKinsey, Mr. Ubiñas led research on the impact of new technologies on business and society, worked with traditional media companies responding to the effects of new media, and with emerging technology companies on the introduction of new media services. Much of his work was long-range in nature, requiring years to conceive and implement. He led projects around the world, including many of the locations where Ford has field offices, including China, Mexico, Russia, Brazil and Chile. Mr. Ubiñas has spoken extensively on trends in the communications arena at universities and industry forums, including multiple keynote addresses to the World Association of Newspapers. He was a leader in developing McKinsey's Boston Office and Global Media Practice. He also founded McKinsey's Latino recruiting and mentoring group to introduce and cultivate diverse talent at McKinsey.

Mr. Ubiñas has a distinguished record of leadership in the nonprofit sector, devoting much of his personal time and energy to working with nonprofits to accomplish their missions. He has advised senior management and is currently on the boards of Leadership Education and Development (LEAD), a national organization providing educational opportunities to low-income African-American and Latino high school students, and the Bay Area United Way. He spent seven years advising and serving on the board of the Steppingstone Foundation. His many pro bono efforts at McKinsey included work with the After-School for All Partnership in Boston and Family Services of Greater Boston.

Mr. Ubiñas earned an AB (magna cum laude in Government) at Harvard College where, among other honors, he was named a Harry S. Truman Scholar and a John Winthrop Scholar. As an undergraduate, he also studied at the Institute of Latin American Studies at the University of Texas at Austin and earned a certificate in Latin American Studies from Harvard. He holds an MBA from Harvard Business School, where he graduated as a Baker Scholar. Early in his career, Mr. Ubiñas interned as a reporter at the *Wall Street Journal* and *Los Angeles Times*.

Brad Whitehead

Brad Whitehead is President of the Fund for Our Economic Future, a collaboration of philanthropy in Northeast Ohio working to transform the region's economy. Whitehead oversees the Fund's grantmaking, research and civic engagement. Since its inception in 2004, the Fund has raised and deployed over \$60 million in grants. With more than 100 members, the Fund partners with leaders of the public, private, academic, and civic sectors in the areas of business growth & attraction, talent development, racial & economic inclusion, and government collaboration.

Prior to joining the Foundation, Whitehead was a senior partner at the international management consulting firm of McKinsey and Company, where he worked for 20 years. His client work included corporate strategy, operations, and organizational issues, with a primary focus on growth and new business building. Whitehead has also worked for the National Westminster Bank, the National Science Foundation, the Alliance to Save Energy, and the Harvard Institute for International Development. In addition to Northeast Ohio, Whitehead has worked in Boston, Spain, Zaire, and Brazil. Whitehead has a Masters of Public Administration and an A.B. in Economics from the Harvard.

The Honorable Jay Williams

Jay Williams is serving his second term as the City of Youngstown, Ohio's 47th mayor. His historic election was viewed by many political observers as a watershed moment in the changing political landscape of the community. Williams is the city's first African-American Mayor, and first elected at 33 years old, was also its youngest.

Youngstown has moved progressively under Mayor Williams' leadership. The city's Youngstown 2010 Vision/Planning "right-sizing" initiative has been recognized and rewarded by a number of notable organizations including, *The Wall Street Journal, U.S. News and World Report*, the American Planning Association, and *Governing Magazine* to name a few. In its August 2009 issue, *Entrepreneur Magazine* listed the City of Youngstown among the 10 best cities in the United States to start a business.

In 2009, Mayor Williams was recognized as one of *Governing Magazine's* Public Officials of the Year. Mayor Williams was also the recipient of the 2007 John F. Kennedy New Frontier Award. The JFK Library Foundation, in conjunction with the Harvard University Institute of Politics, annually recognizes two exceptional young Americans, under the age of 40, whose contributions in elective office, community service or advocacy demonstrate the impact and value of public service in the spirit of President John F. Kennedy.

Prior to being elected, Mayor Williams served as the Director of Community Development for the city, and before that he enjoyed a distinguished career in banking. Williams was born and reared in Youngstown. He is a graduate of Youngstown State University with a B.S.B.A., majoring in Finance.