

RUSSELL R. WHEELER

Visiting Fellow, Governance Studies Program, The Brookings Institution
President, The Governance Institute

- Address** Governance Studies 9104 Woodland Drive
The Brookings Institution Silver Spring, MD 20910-1516
1775 Massachusetts Ave., N.W. 301-587-5281
Washington, D.C. 20036
202-797-6288
rwheeler@brookings.edu
- Education** 1970 Ph.D, University of Chicago (Political Science)
1968, M.A., University of Chicago (Political Science)
1965, B.A., Augustana College (Illinois)
- Employment** 2005—Governance Institute (small, non-partisan, non-profit research organization particularly concerned with interbranch relations in the federal government); also Visiting Fellow (non-salaried) in Brookings Institution’s Governance Studies Program
1977-2005 Federal Judicial Center (federal courts' agency for continuing education of judges and court personnel and for policy research); Deputy Director, 1991-2005
1976-77 Senior Staff Associate, Court Planning Capabilities Project, National Center for State Courts, Washington, DC
1973-76 Supreme Court Fellow, then Research Associate, Office of the Administrative Assistant to the Chief Justice, United States Supreme Court
1970-73 Assistant Professor, Department of Political Science, Texas Tech University (on leave, 1973-74)
- Other Professional Activities**
- International
- 2006-12 U.S. representative to Board of the Justice Studies Center for the Americas (Santiago, Chile), President 2009 - 2011
1994-- Speaker/participant in programs of/for judiciaries/judicial schools/law groups, principally in South America
- Domestic
- 2011-- Consultant, Administrative Conference of the United States, Project on Immigration Adjudication
2007-- Academic Advisory Board, American Bar Association Standing Committee on Federal Judicial Improvements, and the Committee’s Judicial Nominations Task Force

- 2006-11 Member, Supreme Court Fellows Commission
- 2005-- Advisory Board, Institute for the Advancement of the American Legal System (University of Denver)
- 2004-06 Served, in essence, as staff director for Judicial Conduct and Disability Act Study Committee, chaired by Justice Stephen Breyer, which reported to the Chief Justice, September 2006.
- 2004- Board of Editors, Justice System Journal
- 2001- Adjunct Professor, Washington College of Law, American University)
- 1998 Research consultant, Commission on Structural Alternatives for the U.S. Courts of Appeal
- 1993-95 Consultant, Committee on Long Range Planning, Judicial Conference of the United States
- 1989-90 Reporter, Federal Courts Study Committee
- 1988-93 Board of Directors, American Judicature Society (Editorial Committee, *Judicature*, 1989-94; chair, 1991-94)
- 1986-94 Editorial Board, ADMINISTRATION AND SOCIETY
- 1976-83 Board of Editors, JUSTICE SYSTEM JOURNAL (Editor in Chief, 1979-83)

SELECTED BIBLIOGRAPHY

- "Judicial Nominations: What "Thurmond Rule?" March 2012, (Brookings)
- "Judicial Nominations and Confirmations after Three Years—Where Do Things Stand?" January 2012, (Brookings)
- "What's So Hard About Regulating Supreme Court Justices' Ethics? – A Lot," November 2011, (Brookings)
- "Do Judicial Emergencies Matter? Nomination and Confirmation Delay during the 111th Congress," (with Sarah Binder) February 2011 (Brookings)
- "Judicial Nominations and Confirmations in the 111th Senate and What to Look for in the 112th," January 2011 (Brookings)
- "Practical Impediments to Structural Reform and the Promise of Third Branch Analytic Methods," in Duke Law Journal Fortieth Annual Administrative Law Issue, Immigration Law and Adjudication, *Duke Law Journal* (May 2010)
- "A Mechanism for 'Statutory Housekeeping': Appellate Courts Working with Congress," with Robert Katzmann, *Journal of Appellate Practice and Process* (Spring 2007)
- "A Primer on Interbranch Relations," with Robert Katzmann, *Georgetown Law Journal* (2007)
- "Judicial Accountability and Judicial Independence in the 110th Congress and Beyond," Brookings Issues in Governance Studies No. 7 (April, 2007)
- "How to Pay the Piper: It's Time to Call Different Tunes for Congressional and Judicial Salaries," with Michael S. Greve, Brookings Issues in Governance Studies Special Issue (April 2007)

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"Administration of Justice is Archaic'--The Rise of Modern Court Administration: Assessing Roscoe Pound's Court Administration Prescriptions," with Sue Dosal and Mary McQueen, *Indiana Law Journal* (2007)

"Federal Courts," *Federalism in America: An Encyclopedia* (Greenwood Publishing, 2006)

"Chief Justice Rehnquist as Third Branch Leader," *Judicature* (December 2005)

Creating the Federal Judicial System, with Cynthia Harrison (Federal Judicial Center, 3rd ed., 2004)

"Intermediate Courts of Appeals and Their Relations with Top-level Courts: the US Federal Judicial Experience," *Building the UK's New Supreme Court, National and Comparative Perspectives* (2004)

A New Judge's Introduction to Federal Judicial Administration, (Federal Judicial Center, 2003)

"The Administration of the Federal Courts: Understanding the Entities and Interrelationships that Make Federal Courts Work," *The Improvement of the Administration of Justice* (American Bar Association, 7th ed., 2002)

"Judicial Independence in the United States: Current Issues and Relevant Background Information," with Mira Gur-Arie, *Guidance for Promoting Judicial Independence and Impartiality*(U.S. Agency for International Development, 2001)

"Warren Burger: a Man of 'Common Sense and Practical Ideas'," *Judicature* (July-August 1995)

Federal Court Governance: Why Congress Should – and Why Congress Should Not – Create a Full-time Executive Judge, Abolish the Judicial Conference, and Remove Circuit Judges from District Court Governance, with Gordon Bermant (Federal Judicial Center, 1994)

On the Federalization of the Administration of Civil and Criminal Justice, with William Schwarzer (Federal Judicial Center, 1994)

Imposing a Moratorium on the Number of Federal Judges with Bermant and others(Federal Judicial Center, 1993)

Origins of the Elements of Federal Court Governance (Federal Judicial Center, 1992)

"Focus: Project Seeks to Improve Communications Between Courts and Legislators," with Robert Katzmann, *Judicature* (June-July 1991)

Judicial Administration: Its Relation to Judicial Independence (1988)

"Of Standards of Extrajudicial Behavior," *University of Michigan Law Review* (1983)

The Pound Conference: Perspectives on Justice in the Future, ed. with A. Leo Levin (1979)
Judicial Administration: Texts and Readings, with Howard Whitcomb (1977)